### **Charter Court Financial Services Limited**

Annual Report and Financial Statements For the Year Ended 31 December 2021

Registered Number: 06749498

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# **Charter Court Financial Services Limited Company Information**

**DIRECTORS** Graham Allatt

Rodney Duke Andrew Golding Noël Harwerth Rajan Kapoor April Talintyre Simon Walker

COMPANY SECRETARY Jason Elphick

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**REGISTERED NUMBER** 06749498 (England and Wales)

AUDITOR Deloitte LLP

Statutory Auditor 4 Brindleyplace Birmingham B1 2HZ

### **Charter Court Financial Services Limited Strategic Report**

For the Year Ended 31 December 2021

The Directors present their Annual Report, including the Strategic Report, Directors' Report and Statement of Directors' Responsibilities, together with the audited financial statements and Auditor's Report for the year ended 31 December 2021.

Charter Court Financial Services Limited (the Company or CCFSL) is a wholly-owned subsidiary of OSB GROUP PLC (OSBG). The Group comprises of OSBG and its subsidiaries.

#### **Principal activities**

The principal activities of the Company comprise the provision of Buy-to-Let and residential mortgage loans, secured short-term lending (bridging), second charge loans, savings products, mortgage administration services and a range of analytical services within the UK residential mortgage sector.

The Company operates under three brands: Charter Savings Bank, Precise Mortgages and Exact Mortgage Experts.

#### **Business model**

Our purpose is to help our customers, colleagues and communities to prosper.

We provide specialist mortgage lending with strong levels of mortgage originations, good loan performance, award winning product propositions and strong relationships with intermediaries. Our strategic priorities are to be the leading specialist lender in our chosen markets, retain focus on our automated risk assessment platforms and further deepen relationships and distribution with intermediaries.

We have a sophisticated funding platform with stable funding through the Charter Savings Bank brands and operate within the wider group utilising capital market expertise with securitisation platforms allowing for programmatic issuance of high quality residential mortgage-backed securities (RMBS). The Company intends to maintain a diversified approach to funding mortgage lending whilst remaining predominantly retail funded. Our strategic priorities are to provide cost-efficient funding through a resilient and diversified funding platform to support our future growth and deliver consistently good value savings products to our customers.

Our operating model has access to deep credit experience and analytics, a continued focus on disciplined cost management and access to the Group's customer servicing centre in India. Our strategic priorities are to leverage the Group's unique and cost effective operating model, continue to leverage deep credit expertise and data analytics and to maintain an efficient, scalable and resilient infrastructure.

#### **Business review**

Profit after taxation for the year was £137.9m (2020: £72.8m). There was an increase in total income in the period and an impairment credit compared to a charge in the prior year.

Net interest income for the year increased by 20% to £230.0m (2020: £192.3m) as a result of strong growth in the Company's loans and advances to customers which increased to £8.8bn as at 31 December 2021, (31 December 2020: £7.7bn) and a higher net interest margin (NIM), due to a reduced cost of retail funding. In 2020, NIM was impacted by a delay in passing on the base rate cuts in full to retail savers.

For the Year Ended 31 December 2021

#### **Business review** (continued)

Fair value gains on financial instruments of £11.9m (2020: £5.1m loss) was mainly due to gains on unmatched swaps. There was also a £2.4m gain on sale of financial instruments (2020: £4.9m loss) due to the sale of Precise Mortgage Funding 2019-1B A2 notes, and £1.6m of other income (2020: £2.2m).

Administrative expenses increased by only 2% to £65.7m (2020: £64.5m) with integration benefits continuing to be realised and lower discretionary spend in COVID-19-related lockdowns, whilst growing the customer loan and receivables balance.

The Company recorded an impairment credit of £8.1m in 2021 (2020: £19.8m loss). As the outlook improved, the Company adopted less severe forward-looking macroeconomic scenarios in its IFRS 9 impairment calculations which together with the strong house price performance led to a release of provisions. This release was partially offset by IFRS 9 post model adjustments and a further weighting to the Company's downside forward-looking macroeconomic scenarios to reflect future risks from an increase in the cost of living and affordability pressure from potential rises in interest rates. Further detail is provided in the Principal risks and uncertainties section.

Integration costs, the post-acquisition costs incurred in integrating the operations of OneSavings Bank (OSB) and Charter Court Financial Services Group (CCFSG), incurred during 2021 were lower at £1.0m compared to £2.2m in 2020.

The Company generated £2.2bn in new mortgage originations (2020: £1.9bn), up 16% on the previous year (2020: down 39.8%), reflecting the recovery of the mortgage market from the initial impact of COVID-19 in 2020.

The Company's Buy-to-Let originations were up 36% on the previous year at £1.5bn (2020: £1.1bn). The Buy-to-Let loan book increased to £6.3bn (2020: £5.3bn) year as the Company benefitted from strong demand for new purchases driven by the stamp duty holiday and the continued return to prepandemic lending criteria. Demand was particularly strong from those borrowing via a limited company structure, which represented 69% of Buy-to-Let completions in 2021, up from 56% in 2020.

For the Year Ended 31 December 2021

#### **Business review** (continued)

At the year end the residential loan book was £2.3bn, an increase of 8% from £2.1bn at 31 December 2020. The Company's specialist residential lending originations were £558.0m (2020: £573.9m) with restricted criteria in place until July 2021. As the macroeconomic indicators improved, the Company made a decision to relax some of the criteria to pre-pandemic levels, in particular the maximum loan to value limits. There was a strong focus on first time buyers and those purchasing new build properties via the popular Help-to-Buy scheme. As new restrictions to the Help-to-Buy scheme were introduced at the end of March 2021, there was a spike in completions as borrowers sought to finalise their purchases ahead of the new rules coming into force. Strong activity via the Help-to-Buy scheme was further boosted by the stamp duty holiday with purchases representing 86% of completions in this sub-segment in the period (2020: 79%).

The Company continued to control volumes in its high-quality regulated bridging sub-segment, by continuing to limit the number of products available and applying restricted lending criteria for much of the year. Some relaxation of these restrictions commenced in October 2021, with the maximum loan to value for standard and light refurbishment products increasing to 75% in line with the pre-pandemic criteria. Short-term bridging originations were lower at £109.1m in 2021 compared with £141.8m in 2020, and as a result the gross loan book in this sub-segment reduced to £56.3m as at 31 December 2021 (31 December 2020: £106.1m).

The second charge gross loan book reduced to £153.6m compared with £198.0m as at 31 December 2020 due to lower organic originations of £10.8m in the year (2020: £31.9m). Throughout 2021, the Company applied significant lending policy restrictions, with the controlled increase in the maximum loan to value from 50% to 65% in March being the only relaxation of the criteria. The Company also continued to focus on prime borrowers.

The Company also manages a small number of portfolios of third party client assets along with Precise Mortgages' originations, covering both securitised and non-securitised loan portfolios.

At the end of 2021, the Company had 145,361 savings customers (2020: 138,263), operating 193,354 savings accounts (2020: 181,427), with an average balance per account of £34,900 (2020: £33,400). Retail savings products provide a relatively stable source of funds for the Company. The percentage of savings deposited in fixed term and notice-based products at the yearend fell to 78.2% (31 December 2020: 82.9%) in response to the current low interest rate environment and the utilisation of cheaper Easy Access deposits.

The Company has a wide range of savings products, including easy access, fixed term bonds, cash ISAs and business savings accounts. In line with its dynamic funding strategy, the Company has diversified its retail funding sources through pooled funding platforms. The range of products sourced via these platforms includes easy access and non-retail deposits.

In 2021, the Company was rewarded by the industry, winning Online Savings Provider of the Year and ISA Provider of the Year, both from Moneyfacts Consumer Awards.

The Company has built attractive diversification opportunities to supplement its retail funding. The Company uses its securitisation platform as a means of providing low-cost, term duration funding. Wholesale funding enabled the business to rebalance the weighted average life of liabilities away from shorter duration retail funding and thereby optimise the funding mix.

The Company recognises the cyclical nature of capital markets funding and therefore utilises it opportunistically, taking advantage of favourable market conditions. The Company has been a programmatic issuer of high-quality residential mortgage-backed securities through the Precise Mortgage Funding and Charter Mortgage Funding franchises and although no securitisations were completed in 2021, the Company has completed 14 securitisations worth more than £4.5bn to 31 December 2021.

For the Year Ended 31 December 2021

#### **Business review** (continued)

Balance sheet growth has enabled the Company to expand its total borrowings from the Bank of England Sterling Monetary Framework in 2021. Before the closure of the Term Funding Scheme (TFS) in October 2021, the Company repaid its drawings under this scheme and replaced them with drawings under the Term Funding Scheme for SMEs (TFSME), which at the end of 2021 totalled £1.8bn. These borrowings provide four-year funding at a cost of Bank Base Rate.

The net assets of the Company increased from £566.6m to £780.6m in 2021. No dividend was paid during the year (2020: nil). The Directors propose a final dividend of £17.5m for the year ended 31 December 2021.

The Company's capital resources and requirements are determined on the basis of the Capital Requirements Directive IV regulatory framework, as implemented by the Prudential Regulation Authority (PRA) in the United Kingdom. Regulatory capital is reviewed on a regular basis by the Board and the Group Assets and Liabilities Committee (ALCO) on both a current and forward-looking basis. The Company's Internal Capital Adequacy Assessment Process (ICAAP), prepared in 2020, was further enhanced during the year and subjected to a supervisory review and evaluation process (CSREP) by the PRA.

At 31 December 2021 the Company's Common Equity Tier 1 (CET1) ratio was 20.0% (31 December 2020: 18.2%). The CET1 ratio strengthened in the year supported by strong capital generation from profitability.

The Company holds liquid assets above its regulatory minimum requirement to ensure obligations can be met as they fall due on a business as usual and stressed basis. The appropriateness of the Company's liquidity risk appetite and risk management framework and controls is subject to at least an annual review through the Internal Liquidity Adequacy Assessment Process (ILAAP). As at 31 December 2021 the Company held £1,182.9m (2020: £900.1m) of liquid assets, consisting of Bank of England (BoE) Reserve Account balances. The Company's main source of funding is retail deposits. The Company also has access to facilities provided by the BoE, pre-positioning collateral with the BoE, enabling access to further funding and liquidity facilities at short notice.

#### **Future developments**

#### Charter Savings Bank

The Company continues to explore opportunities to further diversify its retail funding base, which is administered by a third party, seeking out new products, markets and channels to enhance its range and reduce cost of funds whilst continuing to meet consumer needs.

#### COVID-19

The Company's ongoing response to COVID-19 demonstrates that it can respond rapidly and effectively to a severe threat to the services that it provides to its customers. The potential impact of new COVID-19 variants remains unknown.

For the Year Ended 31 December 2021

#### Principal risks and uncertainties

The Company's activities expose it to a number of financial risks and uncertainties, primarily credit risk, liquidity and funding risk, market risk, business risk, operational risk and assurance of compliance with regulations which are explained in more detail below and in note 35.

During the year progress was made in implementing further enhancements across the Group's strategy, governance, risk management arrangements and disclosures relating to climate change risk, to facilitate compliance with recommendations set out in the PRA supervisory statement SS3/19. Further details are set out in the OSBG annual report and accounts Task Force on Climate-related Financial Disclosures (TCFD).

The Company remains cognisant of the continued risks which could emerge from pandemic related disruption, future economic shocks and a deteriorating geopolitical situation in Europe. Prolonged inflationary pressure coupled with monetary policy tightening could feed through into consumer affordability and confidence.

#### Management of climate change risk

Climate change risk is managed on behalf of the Company by the Group. During 2021 further progress was made in developing and embedding the Group's climate risk management approach within the Group's wider risk management arrangements. This included the development of a specific Climate Risk Management Framework, implementation of an ESG Committee and a dedicated Climate Risk Committee and ESG steering group.

The Company is exposed to the following climate related risks:

- Physical risk relates to climate or weather-related events such as heatwaves, droughts, floods, storms, rising sea levels, coastal erosion and subsidence. These risks could result in financial losses with respect to the Company's own real estate and customer loan portfolios.
- Transition risk arising from the effect of adjusting to a low-carbon economy and changes to appetite, strategy, policy or technology. These changes could result in a reassessment of asset values and increased credit exposures for banks and other lenders as the costs and opportunities arising from climate change become apparent. Reputational risk arises from a failure to meet changing and more demanding societal, investor and regulatory expectations.

For the Year Ended 31 December 2021

#### **Principal risks and uncertainties** (continued)

Management of climate change risk (continued)

#### Approach to analysing climate risk

As part of the ICAAP, the Risk function engaged with a third party to provide detailed climate change assessments at a collateral level for the Company's loan portfolios. The data was in turn utilised to conduct profiling and financial risk assessments.

#### a) Climate scenarios considered

The standard metric for assessing climate change risk is the global greenhouse gas concentration as measured by Representative Concentration Pathway (RCP) levels. The four levels adopted by the Intergovernmental Panel for Climate Change for its fifth assessment report (AR5) in 2014 are:

#### **Emissions scenario**

Scenario	Change in temperature (°C) by 2100
RCP 2.6	1.6 (0.9 – 2.3)
RCP 4.5	2.4 (1.7 – 3.2)
RCP 6.0	2.8 (2.0 – 3.7)
RCP 8.5	4.3 (3.2 – 5.4)

Note: figures within the brackets above detail the range in temperatures. Single figures outside the brackets indicate the averages.

#### b) Climate risk perils considered

The following three physical perils of climate change were assessed:

- Flood wetter winters and more concentrated rainfall events will increase flooding.
- Subsidence drier summers will increase subsidence via the shrink or swell of clay.
- Coastal erosion increased storm surge and rising sea levels will increase the rate of erosion.

For each of the physical perils and climate scenarios detailed above, a decade by decade prediction, from the current year to 2100 on the likelihood of each was provided.

For flood and subsidence, the likelihood took the form of a probability that a flood or subsidence event would occur over the next ten years. For coastal erosion the distance of the property to the coast line is provided by scenario and decade.

All peril impacts are calculated at the property level to a one metre accuracy. This resolution is essential because flood and subsidence risk factors can vary considerably between neighbouring properties.

In addition to the physical perils, the current Energy Performance Certificate (EPC) of each property was considered to allow for an assessment of transitional risk due to policy change.

For the Year Ended 31 December 2021

#### Principal risks and uncertainties (continued)

#### Management of climate change risk (continued)

The Company's loan portfolio was profiled against each of the perils detailed under the best (RCP 2.6) and worst (RCP 8.5) climate scenarios during the 2020's. The Risk function focused on performance over the next ten years, considering the average expected life of a mortgage.

#### Flood risk

By the 2030's, at the Company level, the percentage of properties predicted to experience a flood is expected to increase from 0.46% in the least severe scenario to 0.47% in the most severe scenario. Both scenarios represent a low proportion of the Company's loan portfolio.

#### Subsidence

In the 2030's, at the Company level the percentage of properties predicted to experience subsidence is expected to increase from 0.39% in the least severe scenario to 0.41% in the most severe scenario. The outcome of both scenarios represents a low proportion of the Company's loan portfolio.

#### Coastal erosion

There are two elements to coastal erosion risk. The first relates to the proximity of the property to the coast. The second depends on whether the area in which the property is located is likely to experience coastal erosion in the future.

The Company has over 93% of the loan portfolio more than 1000 metres from the coastline, indicating a very low coastal erosion risk.

The Company has only twelve properties within 100m of the coastline where coastal erosion is likely to be experienced in the future.

#### c) Energy Performance Certificate profile

The EPC profile of the Company follows a similar trend to the national average. At the Company level 37% of properties have an EPC of C or better, 47% have an EPC of D, with 15% in E and negligible percentages in F or G. 90% of the properties supporting the Company's loan portfolios have the potential to have at least an EPC rating of C.

#### Value at Risk assessment

The Value at Risk to the Company, measured through change to Expected Credit Loss (ECL) and Standardised and IRB Risk Weighted Assets (RWAs), is assessed through the application of stress to collateral valuations as per the methodology outlined below. Impacts are assessed against the latest year end position.

For the Year Ended 31 December 2021

#### Principal risks and uncertainties (continued)

Management of climate change risk (continued)

#### Climate change scenarios

To get the full range of impacts, the most and least severe climate change stress scenarios were considered.

The most severe, RCP 8.5, assumes there will be no concerted effort at a global level to reduce greenhouse gas emissions. Under this scenario, the predicted increase in global temperature is 3.2 - 5.4°C by 2100.

The least severe scenario, RCP 2.6, assumes early action is taken to limit future greenhouse gas emissions. Under this scenario, the predicted increase in global temperature is 0.9-2.3°C by 2100.

#### Methodology - physical risks

For the physical risks, updated valuations are produced to reflect the impact of a flood, subsidence and coastal erosion risk.

The ECL and RWAs are then recalculated taking these reduced valuations as inputs. These reduced valuations directly impact the loan to values (LTVs), and hence loss given default (LGD).

#### Methodology - transitional risks

The Group's expectation is that, under the early action scenario (RCP 2.6), the government will require all properties to achieve EPC A, B and C grades where possible. This risk was considered for Buy-to-Let accounts only.

If a property is already efficient (i.e. EPC grade of C, B or A) then the potential transitional risk is assumed to be zero as they already meet the requirements.

If a property's potential EPC grade is less than C (which is the minimum government target) then the property is given a target energy efficiency equal to that of its maximum potential energy efficiency. The difference between the property's target and current energy efficiencies dictate the costs of the renovations required to meet the regulation.

Once the cost of renovation has been estimated the LGD (to reflect valuation impacts) and the probability of default (PD) (to reflect affordability impacts) are stressed to recalculate the ECL.

The valuation impacts are also used to recalculate risk weighted asset values (RWAs).

To apply the LGD stress, a relationship between LGD and LTV was derived. The LTV was stressed by subtracting the costs of renovations from the property value. This stressed LTV was then mapped back to a stressed LGD.

For the Year Ended 31 December 2021

#### **Principal risks and uncertainties** (continued)

#### Management of climate change risk (continued)

The stressed PD or LGD is then used to derive a stressed ECL.

When it comes to calculating RWAs, the costs of meeting the EPC guidelines are subtracted from the property valuations. This causes a change in the loan to value level which leads to an increase in RWAs.

#### d) Analysis outcome

The Company is exposed to a non-material ECL or capital risk, based on the collateral and EPC profile of the Company's loan portfolio.

#### e) Planned enhancements during 2022

In the future, the Group's climate risk data and scenario analysis capabilities will be enhanced in line with industry best practices.

During 2022 key areas of enhancement include:

- Further embedding of the Climate Risk Management Framework.
- Development of climate risk appetite statements and limits.
- Further enhancements to the climate risk scenario analysis.
- Embedding climate risk within the risk and control assessment (RCSA) process across the Group.

#### Credit risk

Credit risk is the risk of financial loss arising from the failure of a customer or counterparty to settle their financial and contractual obligations as they fall due.

Credit risk arises on the Company's financial assets consisting of investments in debt securities, loans and advances to customers, derivative financial instruments, trade and other receivables, loans and advances to credit institutions and loan commitments.

Borrowers may encounter idiosyncratic problems in repaying their loans, for example loss of a job or execution problems with a development project. While in most cases of default the Company's lending is secured, some borrowers may fail to maintain the value of the security, which may result in a loss being incurred. A robust underwriting assessment, using an automated scorecard approach, is undertaken to ensure that a customer has the ability and propensity to repay and sufficient security is available to support the new loan requested. Should there be problems with a loan, the Collections and Recoveries team works with customers who are unable to meet their loan service obligations to reach a satisfactory conclusion while adhering to the principle of treating customers fairly. The strategic focus on lending to professional landlords means that properties are likely to be well managed, with income from a diversified portfolio mitigating the impact of rental voids or maintenance costs. Lending to owner-occupiers is subject to a detailed affordability assessment, including the borrower's ability to continue payments if interest rates increase. The drivers of borrower default risk have shifted from the risk around rising unemployment and declining house prices, to rising inflation and consequent increases in interest rates impacting affordability for accounts which revert onto higher interest rates and an increasing risk of borrower default.

For the Year Ended 31 December 2021

#### **Principal risks and uncertainties** (continued)

#### Credit risk (continued)

A broad deterioration in the UK economy would adversely impact both the ability of borrowers to repay loans and the value of the Company's security. Credit losses would impact the Company's lending portfolios, even if individual impacts were to be small, the aggregate impact on the Company could be significant. The Company works within portfolio limits on LTV, affordability, name, sector and geographic concentration that are approved by the Company Risk Committee and the Board. These are reviewed on a semi-annual basis. In addition, stress testing is performed to ensure that the Company maintains sufficient capital to absorb losses in an economic downturn and continues to meet its regulatory requirements. The economic outlook is uncertain although it improved in 2021, future risks remain related to further COVID-19 variants, rising inflation and resultant increases in interest rates driving higher levels of customer defaults, falling collateral values and rising impairment levels.

Wholesale credit risk is managed by ensuring treasury counterparties are subject to ALCO approval, and continue to meet minimum external credit ratings. Exposures to single counterparties are assigned and monitored on an ongoing basis against the underlying instruments, such as cash or derivative exposures which are used to manage risk, or provide liquidity.

#### **Expected Credit Losses (ECL)**

The Company recognises ECL based on unbiased forward-looking information. The impairment model applies to all financial assets at amortised cost, debt financial assets at fair value through other comprehensive income and loan commitments.

A summary of the key impairment drivers during 2021 included:

- a. Macroeconomic outlook improvements in the economic outlook resulted in a £13.3m net release in provision levels. This net release resulted from a £3.5m provisions release resulting from positive residential house price growth, whilst a further £12.2m of provision was released through less severe forward looking macroeconomic scenarios being implemented. These positive movements were partially offset by a further 10% weighting being applied to the downside macroeconomic scenarios in Q4 2021, to reflect potential go forward risks surrounding rises in the cost of living due to rising inflation and interest rate levels, which increased provision levels by £2.4m.
- b. Model enhancements enhancements were made to the Group's underlying models to ensure estimates continued to reflect actual credit profile performance. The cumulative impact of these enhancements contributed £2.1m to the total loan loss charge for 2021.
- c. COVID-19 post model adjustments during the pandemic the Group implemented a number of post model adjustments to ensure that idiosyncratic risks which were not captured by the IFRS 9 suite of models, were reflected in provision levels. An example of this was adjustments made to time to sale estimates to reflect the elongated legal process due to backlogs resulting from the COVID-19 possession moratorium. The cumulative impact of post model adjustments made during the year totalled £3.7m.
- d. Credit profile provision an impairment credit driven by changes in the credit profile such as portfolio size, portfolio mix and changes in staging mix totalled £0.6m.

For the Year Ended 31 December 2021

#### **Principal risks and uncertainties** (continued)

Credit risk (continued)

Macroeconomic scenarios

The measurement of ECL under the IFRS 9 approach is complex and requires a high level of judgement. The approach includes the estimation of probability of default (PD), loss given default (LGD) and exposure at default (EAD). An assessment of the maximum contractual period with which the Company is exposed to the credit risk of the asset is also undertaken.

IFRS 9 requires firms to calculate ECL allowances simulating the effect of a range of possible economic outcomes, calculated on a probability weighted basis. This requires firms to formulate forward-looking macroeconomic forecasts and incorporate them in ECL calculations.

i. How macroeconomic variables and scenarios are selected

During the IFRS 9 modelling process the relationship between macroeconomic drivers and arrears, default rates and collateral values is established. For example, if unemployment levels increase the Company would observe an increasing number of accounts moving into arrears. If residential property prices fall the risk of losses being realised on the sale of a property would increase. The Company adopted an approach which utilises four macroeconomic scenarios. These scenarios are provided by an industry leading economics advisory firm, that provide management and the Board with advice on which scenarios to utilise and the probability weightings to attach to each scenario.

A base case forecast is provided, along with a plausible upside scenario. Two downside scenarios are also provided (downside and a severe downside).

ii. How macroeconomic scenarios are utilised within ECL calculations

Probability of default estimates are either scaled up or down based on the macroeconomic scenarios utilised.

Loss given default estimates are impacted by property price forecasts which are utilised within loss estimates should an account be possessed and sold.

Exposure at default estimates are not impacted by the macroeconomic scenarios utilised.

Each of the above components are then directly utilised within the ECL calculation process.

iii. Macroeconomic scenario governance

The Company has a robust governance process to oversee macroeconomic scenarios and probability weightings used within ECL calculations. Updated scenarios are provided on a monthly basis where an assessment is carried out by the Group's Risk function to determine whether an update is required.

On a periodic basis the Group's Risk function and external economic adviser provide the Company's Risk and Audit Committees with an overview of recent economic performance, along with updated base, upside and two downside scenarios. The Risk function will conduct a review of the scenarios comparing them to other economic forecasts, which consequently results in a proposed course of action, which once approved will be implemented.

iv. Changes made during 2021

Macroeconomic scenario

Throughout 2021, the scenario suite was monitored and updated as government measures were updated and the impact of the pandemic evolved.

For the Year Ended 31 December 2021

#### Principal risks and uncertainties (continued)

#### Credit risk (continued)

As the macroeconomic outlook improved during 2021, the Group's Risk and Audit Committees focused on assessing whether specific risks had been captured within externally provided forward-looking forecasts. Of particular focus were the risks relating to rising costs of living and subsequent rising interest rates to control inflation levels. Consequently, it was decided to shift a 10% weighting from the upside scenario, to the downside and severe downside scenarios (5% applied to each) to acknowledge the increasing risks relating to the rising cost of living and potential impacts of rising interest rates not captured within the scenarios at the year end.

Details relating to the scenarios utilised to set the 31 December 2021 IFRS 9 provision levels are provided in the table below.

Forecast macroeconomic variables over a five-year period (includes average over five years and the peak to trough projections):

31 December 2021		Base	Upside scenario	Downside scenario	Severe downside scenario
		%	%	%	%
Weighting applied		40	20	28	12
Economic driver	Measure				
Gross Domestic Product	5 year average (yearly GDP growth %)	3.3	4.0	2.3	1.7
(GDP)	Cumulative growth/(fall) to peak/(trough) (%)	14.5	18.5	1.2	(0.4)
House Price Index (HPI)	5 year average (yearly HPI growth %)	1.9	4.5	(2.9)	(5.8)
Tieddo i ned midex (i ii i)	Cumulative growth/(fall) to peak/(trough) (%)	(3.5)	(1.0)	(22.2)	(33.9)
	5 year average (%)	0.3	1.1	(0.1)	(0.3)
Bank Base Rate (BBR)	Cumulative growth/(fall) to peak/(trough) (%)	0.7	1.7	(0.4)	(0.6)
Unemployment Rate	5 year average (%)	4.2	3.7	6.1	6.5
(UR)	Cumulative growth/(fall) to peak/(trough) (%)	0.1	(1.2)	1.8	2.1

### **Charter Court Financial Services Limited** Strategic Report (continued) For the Year Ended 31 December 2021

#### Principal risks and uncertainties (continued)

Credit risk (continued)

31 December 2020		Base case %	Upside scenario %	Downsid e scenario %	Severe downsid e scenario %
Weighting applied		40	30	23	7
<b>Economic driver</b>	Measure				·
Gross Domestic	5 year average (yearly GDP growth %)	3.2	3.6	2.6	2.2
Product (GDP)	Cumulative growth/(fall) to peak/(trough) (%)	(5.8)	(5.6)	(6.7)	(8.0)
House Price Index (HPI)	5 year average (yearly HPI growth %)	2.1	3.6	(0.4)	(2.2)
,	Cumulative growth/(fall) to peak/(trough) (%)	(8.5)	(6.3)	(18.9)	(26.4)
David David Date (DDD)	5 year average (%)	0.5	0.8	0.1	0.1
Bank Base Rate (BBR)	Cumulative growth/(fall) to peak/(trough) (%)	1.4	1.7	-	-
Unemployment Rate	5 year average (%)	6.9	6.1	8.8	9.6
(UR)	Cumulative growth/(fall) to peak/(trough) (%)	3.7	3.1	5.8	6.5

For the Year Ended 31 December 2021

#### **Principal risks and uncertainties** (continued)

Credit risk (continued)

#### Forbearance

Where a borrower experiences financial difficulties, which impacts their ability to service their financial commitments under the loan agreement, forbearance may be used to achieve an outcome which is mutually beneficial to both the borrower and the Company.

By identifying borrowers who are experiencing financial difficulties pre-arrears or in arrears, a consultative process is initiated to ascertain the underlying reasons and to establish the best course of action to enable the borrower to develop credible repayment plans to see them through the period of financial stress.

The specific tools available to assist customers vary by product and the customers' circumstances. The various options considered for customers are as follows:

- Temporary switch to interest only: a temporary account change to assist customers through periods of financial difficulty where arrears do not accrue at the original contractual payment. Any arrears existing at the commencement of the arrangement are retained.
- Interest rate reduction: the Company may, in certain circumstances, where the borrower meets
  the required eligibility criteria, transfer the mortgage to a lower contractual rate. Where this is a
  formal contractual change the borrower will be requested to obtain independent financial advice
  as part of the process.
- Loan term extension: a permanent account change for customers in financial distress where the overall term of the mortgage is extended, resulting in a lower contractual monthly payment.
- Payment holiday: a temporary account change to assist customers through periods of financial difficulty where arrears accrue at the original contractual payment. Any arrears existing at the commencement of the arrangement are retained.
- Voluntary-assisted sale: a period of time is given to allow borrowers to sell the property and arrears accrue based on the contractual payment.
- Reduced monthly payments: a temporary arrangement for customers in financial distress. For example, a short-term arrangement to pay less than the contractual payment. Arrears continue to accrue based on the contractual payment.
- Capitalisation of interest: arrears are added to the loan balance and are repaid over the remaining term of the facility or at maturity for interest only products. A new payment is calculated, which will be higher than the previous payment.
- Full or partial debt forgiveness: where considered appropriate, the Company will consider
  writing off part of the debt. This may occur where the borrower has an agreed sale and there
  will be a shortfall in the amount required to redeem the Company's charge, in which case
  repayment of the shortfall may be agreed over a period of time, subject to an affordability
  assessment or where possession has been taken by the Company, and on the subsequent
  sale where there has been a shortfall loss.

For the Year Ended 31 December 2021

#### **Principal risks and uncertainties** (continued)

Credit risk (continued)

#### Forbearance (continued)

- Arrangement to Pay: where an arrangement is made with the borrower to repay an amount above the contractual monthly instalment, which will repay arrears over a period of time.
- Promise to Pay: where an arrangement is made with the borrower to defer payment or pay a lump sum at a later date.
- Bridging loans which are more than 30 days past their maturity date. Repayment is rescheduled
  to receive a balloon or bullet payment at the end of the term extension where the institution can
  duly demonstrate future cash flow availability.

The Company aims to proactively identify and manage forborne accounts, utilising external credit reference bureau information to analyse probability of default and customer indebtedness trends over time, feeding pre-arrears watch list reports. Watch list cases are in turn carefully monitored and managed as appropriate.

Further information regarding forbearance can be found in note 35 to the financial statements.

#### Fair value of collateral methodology

The Company ensures that security valuations are reviewed on an ongoing basis for accuracy and appropriateness. Residential properties are indexed against monthly HPI data.

#### Solvency risk

Solvency risk is the risk of the potential inability of the Company to ensure that it maintains sufficient capital levels for its business strategy and risk profile under both the base and stress case financial forecasts

The Company maintains an appropriate level and quality of capital to support its prudential requirements with sufficient contingency to withstand a severe but plausible stress scenario. The solvency risk appetite is based on a stacking approach, whereby the various capital requirements (Pillar 1, Individual Capital Guidance (ICG), Capital Requirement Directive and Regulation (CRD) IV buffers, Board and management buffers) are incrementally aggregated as a percentage of available capital (CET1 and total capital).

Solvency risk is a function of balance sheet growth, profitability, access to capital markets and regulatory changes. The Company actively monitors all key drivers of solvency risk and takes prompt action to maintain its solvency ratios at acceptable levels. The Board and management also assess solvency when reviewing the business plans and inorganic growth opportunities.

During 2021, the Company proactively managed the balance sheet, whilst the PRA retained capital support measures detailed within the CRR 'Quick Fix' package implemented in 2020 which continued to support capital ratios. The counter-cyclical buffer remained at 0%, with the PRA signalling that it would increase to 1% from 13 December 2022 in line with the usual 12 month implementation period. If the UK economic recovery proceeds broadly in line with the PRA's projections and a material change in the macroeconomic outlook does not occur, the PRA expects to increase the rate to 2% in the second quarter of 2022, which would also be expected to take effect after the usual 12 month implementation period.

The Company's fully-loaded CET1 and total capital ratios under CRD IV increased to 20.0% and 21.7% respectively as at 31 December 2021 (31 December 2020: 18.2% and 18.2%, respectively) demonstrating the strong organic capital generation capability of the business, the impact of the regulatory support measures and prudent management of the credit risk profile. Capital structure optimisation including the issuance of Additional Tier 1 (AT1) securities contributed to the Company's strong capital ratios.

For the Year Ended 31 December 2021

#### **Principal risks and uncertainties** (continued)

#### Liquidity and funding risk

Liquidity risk is the risk that CCFSL fails to meet its financial obligations as they fall due; funding risk is the adverse impact of higher funding costs and/or lack of available funds on CCFSL's cash flow.

The Company has a prudent approach to liquidity management through maintaining sufficient liquidity resources to cover cash flow imbalances and fluctuations in funding under both normal and stressed conditions, arising from market-wide and Bank-specific events. The Company's liquidity risk appetite has been calibrated to ensure that it always operates above the minimum prudential requirements with sufficient contingency for unexpected stresses, whilst actively minimising the risk of holding excessive liquidity which would adversely impact the financial efficiency of the business model.

The Company continues to attract new retail savers and has high retention levels with existing customers. In addition, the Company has a range of wholesale funding options, including securitisation issuances and use of retained notes.

The Company actively managed its liquidity and funding profile within the confines of the risk appetites as set out in the Company's ILAAP.

Funding and liquidity risk remained broadly stable throughout the year, Retail funding was generally raised at a low cost of funds due to increased available funds in the market. There was a short period in the late third quarter where retail funding was volatile as the Company funded the additional lending brought about by the stamp duty land tax changes. The Company refinanced TFS funding into TFSME and drew down further funds elongating the funding profile by a further four years ahead of the scheme's closure in October 2021.

The Company's risk appetite is based on internal stress tests that cover a range of scenarios and time periods and therefore are a more severe measure of resilience to a liquidity event than the standalone liquidity coverage ratio (LCR). As at 31 December 2021, the Company had a liquidity coverage ratio of 158% (2020: 146%), significantly above regulatory requirements.

#### Market risk

The Company proactively manages its risk profile in respect of adverse movements in interest rates, and counterparty exposures.

The Company accepts interest rate risk and basis risk as a consequence of structural mismatches between fixed rate mortgage lending, fixed term savings and the maintenance of a portfolio of high quality liquid assets. Interest rate exposure is mitigated on a continuous basis through portfolio diversification, reserve allocation and the use of financial derivatives within limits set by the ALCO and approved by the Board.

The Company's balance sheet is completely GBP denominated. Wholesale counterparty risk is measured on a daily basis and constrained by counterparty risk limits.

For the Year Ended 31 December 2021

#### **Principal risks and uncertainties** (continued)

#### Operational risk

The Company continues to adopt a proactive approach to the management of operational risks. The operational risk management frame-work has been designed to ensure a robust approach to the identification, measurement and mitigation of operational risks, utilising a combination of both qualitative and quantitative evaluations. The Company's operational processes, systems and controls are designed to minimise disruption to customers, damage to the Company's reputation and any detrimental impact on financial performance. The Company actively promotes the continual evolution of its operating environment.

Where risks continue to exist, there are established processes to provide the appropriate levels of governance and oversight, together with an alignment to the level of risk appetite stated by the Board.

A strong culture of transparency and escalation has been cultivated throughout the organisation, with the Operational Risk function having a Group-wide remit, ensuring a risk management model that is well embedded and consistently applied. In addition, a community of Risk Champions representing each business line and location has been identified. Operational Risk Champions ensure that the operational risk identification and assessment processes are established across the Group in a consistent manner. Risk Champions are provided with appropriate support and training by the Operational Risk function.

Due to the COVID-19 pandemic and the resulting high number of employees working and accessing systems from home, the risk of a cyber-attack has heightened. Whilst IT security risks continue to evolve, the level of maturity of the Company's controls and defences has significantly increased, supported by dedicated IT security experts. The Company's ongoing penetration testing continues to drive enhancements by identifying potential areas of risk.

#### Regulatory and compliance risk

The Company is committed to the highest standards of regulatory conduct and aims to minimise breaches, financial costs and reputational damage associated with non-compliance.

The Company has an established Compliance function which actively identifies, assesses and monitors adherence with current regulation and the impact of emerging regulation.

In order to minimise regulatory risk, the Company maintains a proactive relationship with key regulators, engages with industry bodies such as UK Finance and seeks external expert advice. The Company also assesses the impact of incoming regulation on itself and the wider market in which it operates, and undertakes robust assurance assessments from within the Risk and Compliance functions.

#### **Conduct risk**

The Company considers its culture and behaviour in ensuring the fair treatment of customers and in maintaining the integrity of the market segments in which it operates to be a fundamental part of its strategy and a key driver to sustainable profitability and growth. The Company does not tolerate any systemic failure to deliver fair customer outcomes.

On an isolated basis, incidents can result in detriment owing to human and/or operational failures. Where such incidents occur they are thoroughly investigated, and the appropriate remedial actions are taken to address any customer detriment and to prevent recurrence.

The Company considers effective conduct risk management to be a product of the positive behaviour of all employees, influenced by the culture throughout the organisation and therefore continues to promote a strong sense of awareness and accountability.

For the Year Ended 31 December 2021

#### Principal risks and uncertainties (continued)

#### Strategic and business risk

The Board has clearly articulated the Company's strategic vision and business objectives supported by performance targets. The Company does not intend to undertake any medium to long-term strategic actions, which would put at risk the Company's strategic or financial objectives at risk.

To deliver against its strategic objectives and business plan, the Company has adopted a sustainable business model based on a focused approach to core niche market segments where its experience and capabilities give it a clear competitive advantage.

The Company remains highly focused on delivering against its core strategic and financial objectives, against a highly competitive and uncertain backdrop.

#### Reputational risk

Reputational risk can arise from a variety of sources and is a second order risk – the crystallisation of a credit risk or operational risk can lead to a reputational risk impact.

The Company monitors reputational risk through tracking media coverage, customer satisfaction scores, the share price and net promoter scores provided by brokers.

#### Integration risk

On combination of CCFSG with OSB, integration risk was identified as a principal risk for the duration of the integration programme, though the integration of the two entities was deemed inherently low risk owing to the similarity of the two business models, with the programme involving no material system or data migrations. The Company took the view that it has limited appetite for integration-related risks and deemed it appropriate to identify, assess and manage integration risks in full compliance with the wider risk management framework and governance disciplines of the Group.

Integration risk relates to any risk which may result in the non-delivery of planned integration objectives with respect to desired strategic outcomes and costs and synergies performance targets. Additionally, integration risk is also assessed with respect to the other principal risks which may be adversely impacted as a consequence of the integration activities.

The integration programme and the underlying risk profile continued to perform in line with expectations with no material risk incidents or trends identified during the year. The integration programme did experience some level of disruption owing to the pandemic, but overall the programme has continued to progress as planned.

For the Year Ended 31 December 2021

#### **Principal risks and uncertainties** (continued)

#### **Emerging risks**

Emerging risks with a description of the risk and the mitigating actions are also included within the OSB GROUP PLC Annual Reports and Accounts, and include political and macroeconomic uncertainty, climate change, model risk, regulatory change and evolving working practices which are expanded on below.

#### Political and macroeconomic uncertainty

The impact of new COVID-19 variants remains unknown. The Company's lending activity is focused in the United Kingdom and, as such, will be impacted by any risks emerging from changes in the macroeconomic environment. Rising inflation and interest rates pose risks to the Company's loan portfolio performance.

The Company has mature and robust monitoring processes and via various stress testing activity (i.e. adhoc, risk appetite and ICAAP) understands how the Company performs over a variety of macroeconomic stress scenarios and has developed a suite of early warning indicators, which are closely monitored to identify changes in the economic environment. The Board and management review detailed portfolio reports to identify any changes in the Company's risk profile.

#### Climate change

As the worldwide focus on climate change intensifies, both the physical risks and the transitional risks associated with climate change continue to grow. Climate change risks include:

- physical risks which relate to specific weather events, such as storms and flooding, or to longerterm shifts in the climate, such as rising sea levels. These risks could include adverse movements in the value of certain properties that are in coastal and low lying areas, or located in areas prone to increased subsidence and heave.
- transitional risks may arise from the adjustment towards a low-carbon economy, such as tightening energy efficiency standards for domestic and commercial buildings. These risks could include a potential adverse movement in the value of properties requiring substantial updates to meet future energy performance requirements.
- reputational risk arising from a failure to meet changing societal, investor or regulatory demands.

Climate change risk is managed on behalf of the Company by the Group. During 2021 further progress was made in developing and embedding the Group's climate risk management approach within the Group's wider risk management arrangements. This included the development of a specific Climate Risk Management Framework, implementation of an Environmental, Social and Governance (ESG) Committee and a dedicated Climate Risk Committee and ESG steering group.

Updated financial impact analysis was conducted as part of the ICAAP.

The Group invested a significant amount of time developed its ESG and climate risk strategy and development of TCFD disclosures.

The Group's Chief Risk Officers have designated senior management responsibility for the management of climate change risk.

For the Year Ended 31 December 2021

#### **Principal risks and uncertainties** (continued)

Emerging risks (continued)

#### Model risk

The risk of financial loss, adverse regulatory outcomes, reputational damage or customer detriment resulting from deficiencies in the development, application or ongoing operation of models and ratings systems.

The Company also notes changes in industry best practice with respect to model risk management.

The Company has well-established model risk governance arrangements in place, with Board and Executive Committees in place to ensure robust oversight of the Company's model risk profile. Dedicated resources are in place to ensure model governance arrangements continue to meet any changes in industry and regulatory expectations.

#### Regulatory change

The Company remains subject to high levels of regulatory oversight and an extensive and broad ranging regulatory change agenda, including meeting the requirements of the Resolvability Assessment Framework and Operational Continuity in Resolution. The Company is therefore required to respond to prudential and conduct related regulatory changes, taking part in thematic reviews as required. There is also uncertainty in relation to the regulatory landscape post the United Kingdom's exit from the European Union.

The Company has established horizon scanning capabilities, coupled with dedicated prudential and conduct regulatory experts in place to ensure the Company manages future regulatory changes effectively.

The Company also has strong relationships with regulatory bodies and via membership of UK Finance and inputs into upcoming regulatory consultations.

#### **Evolving working practices**

The Company itself has no employees and all services to the Company are provided by employees of a fellow subsidiary within the Company's immediate group. The COVID-19 pandemic has resulted in new ways of working which are impacting employee collaboration, the embedding of the Company's values and labour market dynamics, which are making it more challenging to recruit and retain talent across certain positions.

The Company operated effectively during the COVID-19 lockdown periods, with the majority of staff working from home. A hybrid working model has been established which continues to work well.

For the Year Ended 31 December 2021

#### Section 172 statement

The Directors are bound by their duties under section 172(1)(a) to (f) of the Companies Act 2006 and the manner in which these have been discharged; in particular their duty to act in the way they consider, in good faith, promotes the success of the Company for the benefit of its members as a whole.

The stakeholders which the Directors considered in this regard are customers, intermediaries, colleagues, suppliers, regulators and the local communities in which we are located. These stakeholders are considered to be those most likely to be impacted by decisions taken by the Board. The pages that follow set out how Directors complied with the requirements of section 172 during the year.

#### Stakeholder engagement

The Board is committed to maintaining effective engagement and active dialogue with its stakeholders and ensuring that stakeholder views and interests are a key consideration in the Board's decision making. This year, the Board continued to focus on external and internal developments in relation to climate change, including discussions around the Group's climate strategy and goals

The Company is committed to doing the right thing for all of our stakeholders as they fulfil their duty to promote the success of the Company under section 172 of the Companies Act 2006. Below we outline how the Company engaged with its key stakeholders during the year.

#### **Customers**

The Company is proud of building strong, long-term relationships with its customers. In 2021, the Company continued to demonstrate its commitment to providing excellent service by supporting borrowers and savers throughout the uncertainties caused by the ebb and flow of the pandemic. The Company continued to help those looking for mortgages and supported its savers safely, by telephone, post and the internet.

The Company offers savers an opportunity to let it know how it is doing whenever they call or interact with the Company by listening to their views and acting upon what they say. Customer feedback is collected throughout the year and despite the continuing difficulties of the pandemic, increased volume of calls and savers' activity, the Company is incredibly proud of achieving strong satisfaction metrics for Charter Savings Bank, with a savings net promoter score (NPS) of +71 (2020: +72).

The needs of the Company's customers are at the heart of the business; and the Board believes that the long-term success of the Company is dependent on the strength of relationships with customers. The Board's engagement with customers is indirect and Directors are kept informed of customer-related matters through regular reports, feedback and research. Satisfaction scores and retention rates, together with the number of complaints and resolution times, form part of the management and Board monthly reporting packs, ensuring the visibility of our customers' experience to management and the Board.

When the business is considering the launch of a new product, customers and intermediaries may be consulted to ensure it meets their needs and any concerns raised are addressed.

For the Year Ended 31 December 2021

#### Section 172 statement (continued)

#### **Brokers**

All of the Company's products under the Precise Mortgages brand, are distributed via mortgage brokers. Mortgage brokers are vital to the Company's success, and it has adapted the way in which they are assisted during 2021, as the pandemic impacted their businesses and how they serve their customers, to provide an even better service.

The Company prides itself in providing a unique and consistent lending proposition, which fulfils its goal of making it easier for intermediaries to serve their customers, the Company's borrowers. Regular engagement with the broker community extends beyond the Company's propositions and enables continuous enhancement of the service provided, with business development managers listening and working closely with intermediaries to discuss cases and helping to obtain swift and reliable decisions.

Broker and borrower satisfaction scores are tracked on a regular basis, along with details of all complaints, and are reviewed by the Board and management within monthly reporting packs.

Fewer intermediary events were held during 2021, but the Group's Sales teams participated in 418 physical and virtual intermediary events, interacting with brokers and keeping abreast of industry developments and intermediary requirements. The Company's mortgage broker NPS remained high at +42 in 2021 (2020: +54).

#### **Employees**

The Company has no employees (2020: none) as all operational services have been formally contracted to other subsidiaries of OSBG, the Company's ultimate parent company. OSBG favours two-way communication between management and employees and regularly asks for their opinions in the Group-wide surveys. One of the key topics at the forefront of the Board's mind in 2021 was the continued impact of the pandemic on employees' lives, both professionally and personally, their well-being and mental health.

#### Regulators

The Board recognises the importance of having an open and continuous dialogue with all regulators, as well as other government bodies, trade associations and UK Finance.

The Company maintains a proactive dialogue with the PRA and Financial Conduct Authority (FCA). Engagement typically takes the form of regular and ad hoc meetings attended by both members of the Board and Executives, as well as subject matter experts. Meetings held with regulators during the year covered, among other topics, operational resilience, the ability to respond to a financial stress, business continuity review and incident management.

The Company also regularly interacts and has constructive relationships with the Bank of England and HM Revenue & Customs (HMRC), among others, which helps to ensure that the Company is aligned with the relevant regulatory frameworks and that the business is engaged with issues impacting the financial services industry.

#### Community

The Company is heavily involved in the West Midlands community, sponsoring local sports teams and supporting local charities. Opportunities for involvement in, and fundraising for, charity continued to be restricted during 2021 but the wider Group and employees still donated nearly £395,000 to its charity partners during the year.

For the Year Ended 31 December 2021

#### Section 172 statement (continued)

#### **Environment**

The Company is committed to operating sustainably and to continually reducing our environmental impact by not only promoting awareness of environmental issues among our employees, but also by adhering to our plan to become a greener organisation.

The Board is responsible for encouraging and overseeing an environmentally-friendly culture and ensuring that the business is ready to respond to the growing impact of climate change on the Company's activities and enhanced regulation.

#### **Decision making**

The Board recognises that considering our stakeholders in key business decisions is fundamental to our ability to deliver the Company's strategy in line with our long-term values and operating the business in a sustainable way. Balancing the needs and expectations of our key stakeholders has been at the forefront of the Board's mind and has been more important than ever during 2021, as a result of the ongoing global pandemic; whilst acknowledging that some decisions will result in different outcomes for each stakeholder.

#### Key strategic decisions in the year

#### Capital management

During 2021, the Board made the decision to issue new AT1 securities from the Company, executed in October 2021. The decision was taken to optimise its capital structure following the insertion of OSBG as the holding company and listed entity of the Group.

The Company has a very strong capital position and proven capital generation capability through profitability. These support continued strong growth as well as proposed dividends to its holding company, despite ongoing uncertainty over the timing and impact of Basel 3.1 and Internal Ratings-Based (IRB) accreditation. The Board considered the expectations of its parent company, OSB, and ultimate parent company, OSBG, in relation to capital management and considers that its decision fulfilled those expectations and was also considered to be in the long-term interests of the Company.

#### Risk appetite and lending criteria

Following indications of market recovery from the pandemic in the summer of 2021, the Board considered its risk appetite in relation to lending criteria and the appropriateness of increasing the loan to value on some mortgages from 75 to 80 per cent. In making its decision, the Board took into consideration feedback from some OSBG shareholders that the Company may have been conservative in the recovering market. A range of customer indicators were also considered including the level of payment deferrals, arrears data and economic outlook; and the impact on the Company's Underwriting team was also considered. The Board deliberated whether changing the lending criteria was within risk appetite and would be in the long-term sustainable interest of the Company. The Board concluded that changing the lending criteria remained within the Company's risk appetite and was appropriate for customers.

For the Year Ended 31 December 2021

#### **Key performance indicators (KPIs)**

In pursuing its strategy, CCFSL aims to deliver high quality growth and sustainable and attractive risk-adjusted returns. Non-financial KPIs, including savings NPS and mortgage broker NPS, are included in the Section 172 statement above. The Company seeks to accomplish its aims by maintaining balance and delivering success across its key goals:

Strategic goal	KPIs	2021	2020
Origination	Originations (number) (1)	12,078	11,216
Deliver sustainable balance sheet growth	Loan book (£m) (1)	8,789.3	7,694.5
Risk management	Cost of risk (2)	-0.10%	0.27%
Maintain disciplined risk management	CET1 (3)	20.0%	18.2%
Profitability	Net interest income (£m) (4)	230.0	192.3
Conduct rigorous margin management	Cost income ratio (5)	26.7%	35.0%
Shareholders  Deliver shareholder value	Return on equity (6)	17.7%	12.9%

#### (1) Number of mortgage and loan originations and loan book growth

These measures enable management to monitor and control the growth of this business activity throughout the year. Originations increased 8% in the year and reflected continued overall growth of the mortgage loan book. Performance across all segments was supported by continued successful new product development that addressed changing customer needs and regulatory requirements.

#### (2) Cost of risk

Impairment charge or release per the Statement of Comprehensive Income as a percentage of the mortgage assets as a thirteen point average (the average loans and advances to customers balances is calculated as the sum of the opening and closing balances for the year and the balances at each month end during the year divided by 13).

This is the cost of managing risks and incurring losses. The ratio improved in the year as the Company used less severe forward-looking macroeconomic scenarios in its IFRS 9 models, albeit with an additional 10% weighting to the downside scenarios to account for cost of living and affordability pressures, and benefitted from strong house price performance.

#### (3) CET1 (Common Equity Tier 1 capital)

A measure of the capital strength. The highest quality form of regulatory capital that comprises total shareholders' equity and intangible assets and certain other regulatory adjustments. The improvement in the CET1 ratio reflects the profit for the year increasing retained earnings.

For the Year Ended 31 December 2021

#### Key performance indicators (KPIs) (continued)

### (4) Net interest income = interest receivable and similar income less interest payable and similar charges

As the key revenue stream for the business is from the interest income from customer mortgages, the net interest income is a key figure that management use to assess the performance of the Company. On a monthly basis the net interest margin is monitored for the different types of mortgage assets; Buyto-Let, homeowner, short-term bridging and second charge revenue streams. Net interest income continues to grow as a result of the continued growth of the mortgage loan book and improving margins.

#### (5) Cost income ratio

Administrative expenses as a percentage of total income as set out in the Statement of Comprehensive Income.

The cost income ratio has decreased. This reflects the benefits of higher income in the year and lower spending as a result of pandemic-related restrictions.

#### (6) Return on equity = profit for the year as a percentage of equity

Profit for the year expressed as a percentage of equity.

Equity being share capital and reserves per the Statement of Financial Position.

The purpose of this measure is to show how efficiently the Company is making use of resources available to it.

#### **Environment**

The Company, as part of OSBG, has set out its commitments, aligned with the goals of the Paris Climate Accord, to be a net zero bank by 2050. The Group has joined the Net Zero Banking Alliance and committed to assist with industry efforts to achieve decarbonisation goals and to achieve net zero greenhouse gas emissions by 2050. It is fully recognised, however, that no business can achieve net zero on their own and collaborative support from industry and policy makers will be required to achieve this goal.

As a specialist lender, the impact of the Company's operations is relatively low compared to the emissions associated with properties it provides finance for. Operational emissions are driven predominantly by the use of resources associated with electricity, the procurement of goods and services and travel for business purposes. These sources are to be expected given the simple nature of the Company's operations. The Company has been committed to reducing the footprint of its operational emissions for a number of years and progress has been made against a 2019 baseline.

2021 was the first year that 100% of the electricity the Company consumed came from renewable sources used to provide heat, power, lighting and ventilation to the Company's office buildings.

Further details are set out in the OSBG annual report and accounts ESG Framework and Environment reports.

### **Charter Court Financial Services Limited Strategic Report** (continued) For the Year Ended 31 December 2021

#### **Approval**

This report was approved by the Board of Directors and signed on its behalf by:

Jason Elphick Company Secretary

1 April 2022

2 Charter Court, Broadlands, Wolverhampton,

West Midlands,

WV10 6TD

Registered number: 06749498

For the Year Ended 31 December 2021

The Directors present their Report, together with the audited Financial Statements and Auditor's Report, for the year ended 31 December 2021.

#### Information presented in other sections

Information relating to future developments, dividends, employees, principal risks and uncertainties, and section 172 and how the Directors considered and engaged with stakeholders are included in the Strategic Report. Information on derivative financial instruments can be found in note 19, for information on risk management see note 35.

The Company recognised research and developments costs in the year (note 23) relating to development of an internal model which will help to calculate risk weightings for regulatory capital purposes and help the Company optimise capital allocation. Once approved by the PRA, this will replace the standard calculation approach and should help the Company to be capital efficient and improve credit risk management capability.

#### Going concern statement

The Board undertakes regular rigorous assessments of whether the Company is a going concern in light of current economic conditions and all available information about future risks and uncertainties.

In assessing whether the going concern basis is appropriate, projections for the Company and the wider Group have been prepared, covering its future performance, capital and liquidity for a period in excess of 12 months from the date of approval of these financial statements. These forecasts have been subject to sensitivity tests, including stress scenarios, which have been compared to the latest economic scenarios provided by the Group's external economic advisors, as well as reverse stress tests. In making the assessment the Board has considered all principal and emerging risks including climate risk where the risk is likely to emerge outside of the going concern assessment horizon.

The assessments include the following:

- Financial and capital forecasts were prepared under stress scenarios which were assessed against
  the latest economic forecasts provided by the Group's external economic advisors. Reverse stress
  tests were also run, to assess what combinations of HPI and unemployment variables would result
  in the Company utilising its regulatory capital buffers in full and breaching the Company's minimum
  prudential requirements, along with analysis and insight from the Company's ICAAP. The Directors
  assessed the likelihood of those reverse stress scenarios occurring within the next 12 months and
  concluded that the likelihood is remote.
- The latest liquidity and contingent liquidity positions and forecasts were assessed against the ILAAP stress scenarios.
- The Company continues to assess the resilience of its business operating model and supporting infrastructure in the context of the emerging economic, business and regulatory environment. The key areas of focus continue to be on the provision of critical services to customers, employee health and safety and evolving governmental policies and guidelines. The Group continues to invest in its information technology platforms to support its employees with flexible working from office or homeworking across all locations within a hybrid working model. The Company's response to the COVID-19 pandemic demonstrated the inherent resilience of the Company's critical processes and infrastructure. It also highlighted the necessary agility in responding to changing operational demands. The operational dependencies on third party vendors and outsourcing arrangements continue to be an important area of focus.

The Company's financial projections demonstrate that the Company has sufficient capital and liquidity to continue to meet its regulatory requirements as set out by the PRA.

The Board has therefore concluded that the Company has sufficient resources to continue in operational existence for a period in excess of 12 months from the date of this report and as a result, it is appropriate to prepare these financial statements on a going concern basis.

For the Year Ended 31 December 2021

#### **Directors**

The Directors who served during the year and to the date of this report were as follows:

Graham Allatt\*

Rodney Duke\*

**Andrew Golding** 

Noël Harwerth\*

Rajan Kapoor\*

April Talintyre

Simon Walker\* (appointed 4 January 2022)

None of the Directors had any interest either during or at the end of the year in any material contract or arrangement with the Company.

The Company Secretary during the year and to the date of this report was Jason Elphick.

#### **Directors' indemnities**

The Articles provide, subject to the provisions of UK legislation, an indemnity for Directors and Officers of the Company in respect of liabilities they may incur in the discharge of their duties or in the exercise of their powers, including any liabilities relating to the defence of any proceedings brought against them, which relate to anything done or omitted, or alleged to have been done or omitted, by them as Officers or employees of the Company. Directors' and Officers' liability insurance cover is in place in respect of all Directors.

<sup>\*</sup>Independent Non-Executive Director

For the Year Ended 31 December 2021

#### **Corporate Governance**

#### The role and structure of the Board

The Board of Directors (the Board) is responsible for the long-term success of the Company and provides leadership to the Group. The Board focuses on setting strategy and monitoring performance and ensures that the necessary financial and human resources are in place to enable the Company to meet its objectives.

The Board is responsible for setting the tone from the top in relation to conduct, culture and values, for ensuring continuing commitment to treating customers fairly, carrying out business honestly and openly and preventing bribery, corruption, fraud or the facilitation of tax evasion.

The Board operates in accordance with the Company's Articles of Association (the Articles) and its own written terms of reference. The Board has established an Audit and a Risk Committee, which each have their own terms of reference and are reviewed at least annually. Details of each Committee's activities during 2021 are shown below.

The Board retains specific powers in relation to the approval of the Company's strategic aims, policies and other matters, which must be approved by it under legislation or the Articles. These powers are set out in the Board's written terms of reference and Matters Reserved to the Board which are reviewed at least annually.

The Board met 13 times during 2021. There were two standalone CCFS Board meetings and 11 joint meetings held with the OSB and OSBG Boards. All Directors attended these meetings.

#### Roles of the Chairman, Chief Executive Officer and Senior Independent Director

The roles of Chairman and Chief Executive Officer (CEO) are distinct and held by different people. There is a clear division of responsibilities, which has been agreed by the Board and is formalised in a schedule of responsibilities for each.

The Chairman of the Company, Rod Duke, is responsible for setting the 'tone at the top' and ensuring that the Board has the right mix of skills, experience and development so that it can focus on the key issues affecting the business and for leading the Board and ensuring it acts effectively. Andy Golding, as CEO of the Group and Director of the Company, has overall responsibility for managing the Group and the Company and implementing the strategies and policies agreed by the Board.

Noël Harwerth is the Senior Independent Director (SID) of the Group. The SID's role is to act as a sounding board for the Chairman and to support him in the delivery of his objectives. This includes ensuring that the views of all other Directors are communicated to, and given due consideration by, the Chairman.

#### Balance and independence

The effectiveness of the Board and its Committees in discharging their duties is essential for the success of the Company. In order to operate effectively, the Board and its Committees comprise a balance of skills, experience, independence and knowledge to encourage constructive debate and challenge to the decision-making process.

For the Year Ended 31 December 2021

#### **Audit Committee**

The primary role of the Committee is to assist the Board in overseeing the systems of internal control and external financial reporting. The Committee's specific responsibilities are set out in its terms of reference, which are reviewed at least annually. The Audit Committee is chaired by Rajan Kapoor, the other members are Graham Allatt, Noël Harwerth and Simon Walker. The Committee met eight times during 2021; all members attended these meetings. The Committee considered, on behalf of the Board, whether the 2021 Annual Report and audited financial statements taken as a whole are fair, balanced and understandable and, whether the disclosures are appropriate. Further details on the activities of the Committee are set out in the OSBG annual report and accounts.

#### Risk Committee

The primary objective of the Committee is to support the Board in discharging its risk oversight and governance responsibilities. The Committee's specific responsibilities are set out in its terms of reference, which are reviewed at least annually. The Committee was chaired by Graham Allatt (throughout 2021 and until 4 January 2022) and is now chaired by Simon Walker (from 4 January 2022). The other members are Graham Allatt, Noël Harwerth and Rajan Kapoor. The Committee met jointly with the Group Risk Committee seven times during 2021. All members attended these meetings. Further details on the activities of the Committee are set out in the OSBG annual report and accounts.

#### **Environment**

Environmental matters are considered in the Strategic report above.

#### Internal control

The Board retains ultimate responsibility for setting the Company's risk appetite and ensuring that there is an effective Risk Management Framework to maintain levels of risk within the risk appetite. The Board regularly reviews its procedures for identifying, evaluating and managing risk, acknowledging that a sound system of internal control should be designed to manage rather than eliminate the risk of failure to achieve business objectives.

#### Capital structure

No Ordinary shares were issued during 2021 (2020: no Ordinary shares were issued).

Details of issued share capital of the Company are set out in note 32 to the financial statements. The Company has one class of ordinary shares which carries no right to fixed income. The rights and obligations attaching to ordinary shares are set out in the Articles of Association of the Company.

#### Events after the reporting date

The Board has authorised additional dividends of up to £40m in support of OSBG's £100m share repurchase programme commencing in March 2022. The dividends will be made at regular intervals as purchases are made through the programme. The purchases made by OSBG will be announced to the market each day in line with regulatory requirements with CCFSL supporting 40% of the programme.

For the Year Ended 31 December 2021

#### **Audit disclosure**

Each of the persons who is a Director at the date of approval of this Annual Report confirms that:

- so far as the Director is aware, there is no relevant audit information of which the Company's auditor is unaware; and
- they have taken all the steps that they ought to have taken as a Director in order to make themselves aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

#### **Auditor**

Deloitte were appointed by the Board of Directors on 6 July 2009 to audit the financial statements for the year ending 31 December 2009 and subsequent financial periods. The period of Deloitte's total uninterrupted engagement including previous renewals and reappointments is 13 years, covering the years ending 31 December 2009 to 31 December 2021. The Company was granted a banking licence in 2015 and as a public interest entity (PIE) Deloitte has a maximum tenure of 10 years from 2015 which can be extended to 20 years by way of mandatory tender. Since the Company became a PIE, Deloitte's period of uninterrupted engagement is 7 years, covering the years ending 31 December 2015 to 31 December 2021.

Deloitte LLP was appointed as auditor for the year and has indicated its willingness to continue in office as auditor.

Approved by the Board of Directors and signed on its behalf by:

Jason Elphick

Company Secretary

1 April 2022

2 Charter Court, Broadlands, Wolverhampton,

West Midlands,

WV10 6TD

# Charter Court Financial Services Limited Statement of Directors' Responsibilities in respect of the Strategic Report, the Directors' Report and the Financial Statements

For the Year Ended 31 December 2021

The Directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with international accounting standards in conformity with the requirements of the Companies Act 2006. Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, International Accounting Standard 1 requires that directors:

- properly select and apply accounting policies;
- present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information;
- provide additional disclosures when compliance with the specific requirements in IFRS are insufficient to enable users to understand the impact of particular transactions, other events and conditions on the Company's financial position and financial performance; and
- make an assessment of the Company's ability to continue as a going concern.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Independent Auditor's Report to the Members of Charter Court Financial Services Limited

#### Report on the audit of the financial statements

#### 1. Opinion

In our opinion the financial statements of Charter Court Financial Services Limited (the 'Company'):

- give a true and fair view of the state of the Company's affairs as at 31 December 2021 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom adopted international accounting standards; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the statement of comprehensive income;
- the statement of financial position;
- the statement of changes in equity;
- the statement of cash flows; and
- the related notes 1 to 41 of the financial statements.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom adopted international accounting standards.

#### 2. Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard as applied to public interest entities, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We confirm that we have not provided any non-audit services prohibited by the FRC's Ethical Standard to the Company.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### 3. Summary of our audit approach

#### Key audit matters

The key audit matters that we identified in the current year were:

- loan impairment provisions;
- effective interest rate income recognition; and
- the valuation of assets held at fair value through other comprehensive income. Within this report, key audit matters are identified as follows:

	Newly identified				
	○ Increased level of risk				
	Similar level of risk				
	Decreased level of risk				
Materiality	The materiality that we used in the current year was £7.8m which was determined by reference to profit before tax and net assets.				
Scoping	Audit work to respond to the risks of material misstatement was performed directly by the audit engagement team.				
Significant changes in our approach	In the prior year, our key audit matter in respect of loan impairment provisions included the probability of default (PD) related to borrowers who had taken advantage of payment holidays. As the payment holiday scheme has now ended this no longer features in our loan impairment provisions key audit matter.				

### 4. Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Our evaluation of the directors' assessment of the Company's ability to continue to adopt the going concern basis of accounting included:

- We obtained and read management's going concern assessment, which included consideration of the Company's operational resilience, in order to understand, challenge and evidence the key judgements made by management;
- We obtained an understanding of relevant controls around management's going concern assessment:
- We obtained management's income statement, balance sheet and capital and liquidity forecasts and challenged key assumptions and their projected impact on capital and liquidity ratios, particularly with respect to loan book growth and potential credit losses;
- Supported by our in-house prudential risk specialists, we read the most recent ICAAP and ILAAP submissions, assessed management's capital and liquidity projections, assessed the results of management's capital reverse stress testing, challenged key assumptions and methods used in the capital reverse stress testing model and tested the mechanical accuracy of the capital reverse stress testing model;
- We read correspondence with regulators to understand the capital and liquidity requirements imposed by the Company's regulators, and evidence any changes to those requirements;
- We met with the Company's lead regulators, the Prudential Regulation Authority and the Financial Conduct Authority, and discussed their views on existing and emerging risks to the Group and we considered whether these were reflected appropriately in management's forecasts and stress tests;
- We assessed the historical accuracy of forecasts prepared by management; and

We assessed the appropriateness of the disclosures made in the financial statements in view of the FRC guidance.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

### 5. Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period and include the most significant assessed risks of material misstatement (whether or not due to fraud) that we identified. These matters included those which had the greatest effect on: the overall audit strategy, the allocation of resources in the audit; and directing the efforts of the engagement team.

These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

### 5.1. Loan impairment provisions



Refer to the judgements in applying accounting policies and critical accounting estimates on page 67 and note 17 on page 83.

### Key audit matter description

IFRS 9 requires loan impairment provisions to be recognised on an expected credit loss (ECL) basis. The estimation of ECL provisions in the Company's loan portfolios is inherently uncertain and requires management to make significant judgements and estimates. ECL provisions as at 31 December 2021 were £17.9m (2020: £25.6m), which represented 0.23% (2020: 0.36%) of loans and advances to customers. ECLs are calculated both for individually significant loans and collectively on a portfolio basis which require the use of statistical models incorporating loss data and assumptions on the recoverability of customers' outstanding balances.

The uncertain economic environment continues to increase the complexity in estimating ECLs, particularly with regards to determining appropriate forward looking macroeconomic scenarios and appropriately identifying significant increases in credit risk. The ECL provision requires management to make significant judgements and estimates. We therefore consider this to be a key audit matter due to the risk of fraud or error in respect of the Company's ECL provision.

We identified three specific areas in relation to the ECL that require significant management judgement or relate to assumptions to which the overall ECL provision is particularly sensitive.

Significant increase in credit risk (SICR): The assessment of whether there has been a significant increase in credit risk between the date of origination

- of the exposure and 31 December 2021. There is a risk that management's staging criteria does not capture SICR and/or are applied incorrectly.
- Macroeconomic scenarios: As set out on page 12, the Company sources
  economic forecasts from a third-party economics expert and then applies
  judgement to determine which scenarios to select and the probability
  weightings to assign. The Company considered four probability weighted
  scenarios, including base, upside, downside and severe downside scenarios.
- The key economic variables were determined to be the house price index (HPI) and unemployment. Due to the continuing uncertain economic environment, including uncertainty in relation to future increases in borrowers' and tenants' costs of living and rises in inflation, there have been changes to the economic assumptions in each of the scenarios, as well as a change to the weightings applied to each scenario. There is significant judgement in determining the probability weighting of each scenario and the assumptions and characteristics of each scenario applied.
- Propensity to go into possession following default (PPD) and forced sale discount (FSD) assumptions: PPD measures the likelihood that a defaulted loan will progress into repossession. FSD measures the difference in sale proceeds between a sale under normal conditions and sale at auction. The loss given default (LGD) by loan assumed in the ECL provision calculation is highly sensitive to the PPD and FSD assumptions.

How the scope of our audit responded to the key audit matter

We obtained an understanding of the relevant financial controls over the ECL provision with particular focus on controls over significant management assumptions and judgements used in the ECL determination.

To challenge the Company's SICR criteria, we:

- Evaluated the Company's SICR policy and assessed whether it complies with IFRS 9;
- Assessed the quantitative and qualitative thresholds used in the SICR
  assessment by reference to standard validation metrics including the
  proportion of transfers to stage two driven solely by being 30 days past due,
  the volatility of loans in stage two and the proportion of loans that spend little
  or no time in stage two before moving to stage three;
- Tested the completeness and accuracy of data used in applying the quantitative and qualitative criteria in the SICR assessment to assess whether loans were assigned to the correct stage;
- Supported by our credit risk specialists, identified and challenged all changes made to the computer code used to perform the SICR assessment, having performed a full review of the computer code in previous audits;
- As part of our testing of the application of the SICR criteria within the ECL model and with support from our credit risk specialists, we independently reperformed management's staging assessment across all three stages using our in-house analytics tool; and
- Performed an independent assessment for a sample of loan accounts which exited forbearance, to determine whether they had been appropriately

allocated to the correct stage.

To challenge the Company's macroeconomic scenarios and the probability weightings applied we:

- Agreed the macroeconomics scenarios used in the ECL model to reports prepared by management's third-party economics expert;
- Assessed the competence, capability and objectivity of the third-party economics expert, which included making specific inquiries to understand their approach and modelling assumptions to derive the scenarios;
- Supported by our economic specialists, assessed and challenged management's assessment of scenarios considered and the probability weightings assigned to them in light of the economic position as at 31 December 2021;
- Involved our economic specialists to challenge the Company's economic outlook by reference to other available economic outlook data;
- Compared the appropriateness of selected macroeconomic variables and weightings to those used by peer lenders. The key economic variables were the house price index (HPI) and unemployment;
- Assessed management's approach to the incorporation and quantification of emerging risks within the ECL model, including forecast cost of living increases and climate change. We confirmed that the emerging risks were not already captured within the existing ECL model, challenged key assumptions, and tested the completeness and accuracy of data used within the assessment;
- Supported by our credit risk specialists, assessed and challenged the changes
  made to the model methodology and computer code used in the
  macroeconomics model which applies the scenarios to the relevant ECL
  components, having performed a full review of the computer code of the
  macroeconomics model in previous audits;
- Supported by our credit risk specialists, assessed the performance of the
  macroeconomic model to confirm whether the economic variables previously
  selected were still appropriate in light of the uncertain economic environment
  through considering the modelled macroeconomic results relative to those
  observed in historical recessions; and
- For a sample of loans, we independently recalculated the ECL using the macroeconomic variables to check they were being applied appropriately.

To challenge the Company's PPD and FSD assumptions we:

- Supported by our credit risk specialists, identified and challenged all changes made to computer code in the LGD models, having performed a full review of the computer code in previous audits;
- Recalculated the PPD rates observed on defaulted cases and compared them with the rates used by the Company in the ECL models;
- Recalculated the FSD observed on recent property sales on the defaulted accounts and compared them with the rates used by the Company in the ECL models;
- Considered the findings raised in management's independent model validation conducted in 2021 and assessed the impact on the year-end provision; and

As a stand back test to consider potential contradictory evidence, assessed the appropriateness of PPD and FSD assumptions adopted by management through benchmarking to industry peers.

To address the risk of material misstatement in loan impairment due to fraud, our work also included testing the existence of collateral for a sample of loans.

#### **Key observations**

We determined that the methodology used, the SICR criteria and PPD and FSD assumptions management has made in determining the ECL provision as at 31 December 2021 were reasonable.

Notwithstanding that estimating the probability and impact of future economic outcomes is inherently judgemental and that there is continuing economic uncertainty, on balance, we consider that the macroeconomic scenarios selected by the Directors and the probability weightings applied generate an appropriate portfolio loss distribution. We therefore determined that loan impairment provisions are appropriately stated.

### 5.2. Effective interest rate income recognition



Refer to the judgements in applying accounting policies and critical accounting estimates on page 67, the accounting policy on page 53 and Notes 3 and 4 on page 72.

### Key audit matter description

In accordance with the requirements of IFRS 9, management is required to spread directly attributable fees, discounts, incentives and commissions on a constant yield basis (effective interest rate, EIR) over the expected life of the loan assets. EIR is complex and the Company's approach to determining the EIR involves the use of models and significant estimation in determining the behavioural life of loan assets. Given the complexity and judgement involved in accounting for EIR and given that revenue recognition is an area susceptible to fraud, there is an opportunity for management to manipulate the amount of interest income reported in the financial statements.

The Company's net interest income for the year ended 31 December 2021 was £230.0m (2020: £192.3m).

EIR adjustments arise from revisions to estimated cash receipts or payments for loan assets that occur for reasons other than a movement in market interest rates or credit losses. They result in an adjustment to the carrying amount of the loan asset, with the adjustment recognised in the income statement in interest receivable and similar income. As the EIR adjustments reflect changes to the timing and volume of forecast customer redemptions, they are inherently judgemental. The level of judgement exercised by management is increased given the limited availability of historical repayment information. The EIR adjustments are sensitive to changes in the behavioural life curves. As set out on page 69, changes in the

modelled behavioural life of these portfolios during the year resulted in an interest income charge of £14.7m (2020: £3.9m), we therefore considered there to be an increased level of risk in respect of this key audit matter in the current year.

The continuing uncertain economic environment brings additional uncertainty with regards to forecasting expected behavioural lives and prepayment rates. We therefore identified the estimation of the behavioural life as a focus area of our audit.

### How the scope of our audit responded to the key audit matter

We obtained an understanding of the relevant controls over EIR, focusing on the calculation and review of EIR adjustments and the determination of prepayment curves.

We involved our in-house analytics and modelling specialists to run the Company's loan data for all products through our own independent EIR model, using the behavioural life curves derived by the Company. We compared our calculation of the EIR adjustment required to the amount recorded by management.

We involved our in-house modelling specialists to independently derive a behavioural life curve using the Company's loan data over recent years. We used these curves in our own independent EIR model to derive an independent output showing the EIR adjustments that should have been recorded in 2021. We compared this output to the amounts recorded by management.

We also tested the completeness and accuracy of a sample of inputs into the EIR model for all loans.

### **Key observations**

Notwithstanding that estimating the future behaviour of loan assets is inherently judgemental and that there is continuing economic uncertainty, we determined that the EIR models and assumptions used were appropriate and that net interest income for the period is appropriately stated.

### 5.3. The valuation of assets held at fair value through other comprehensive income



Refer to the key sources of estimation uncertainty on page 67, the accounting policy on page 57 and Note 16 on page 80.

### Key audit matter description

In accordance with the requirements of IFRS 9, management has determined that the Company operates two business models. In addition to the 'held to collect' business model where loans and advances to customers are held at amortised cost, the Company has a secondary business model which is 'held to collect and sell' and therefore a significant portion of the Company's loans and advances to customers are held at fair value through other comprehensive income ('FVOCI').

At 31 December 2021, the Company held £945.6m (2020: £656.0m) of loans and advances to customers at fair value. The valuation of these assets is material and is highly sensitive to changes in key assumptions, including the discount rate and prepayment rates. Given the complexity and judgement involved in determining the fair value, we identify a key audit matter due to the risk of fraud or error in respect of the valuation of this portfolio of loans and advances to customers.

# How the scope of our audit responded to the key audit matter

We obtained an understanding of the relevant controls relating to the FVOCI model with particular focus on controls over significant management assumptions and judgements.

To challenge the valuation of the FVOCI loans and advances to customers, we involved our in-house valuation specialists to derive an independent fair value using external inputs. We compared our fair value adjustment to that derived by management.

We tested the completeness and accuracy of a sample of inputs into the FVOCI model.

For the key assumptions to which the fair value was most sensitive, such as the discount rate and prepayment rates, where relevant, we also examined the consistency of those assumptions with other models used within the Company.

#### Key observations

We determined management's valuation of assets held at FVOCI to be within an acceptable range of our independent valuation. We determined that management's valuation is appropriately stated.

### 6. Our application of materiality

#### 6.1. Materiality

We define materiality as the magnitude of misstatement in the financial statements that makes it probable that the economic decisions of a reasonably knowledgeable person would be changed or influenced. We use materiality both in planning the scope of our audit work and in evaluating the results of our work.

Based on our professional judgement, we determined materiality for the financial statements as a whole as follows:

Materiality	£7.8m (2020: £5.3m)

Basis for determining materiality	We determined materiality for the Company by reference to 1% of net assets of £780.6m (£7.8m), and 5% of statutory profit before tax of £187.4m (£9.4m).
Rationale for the benchmark applied	Consistent with the prior year, we considered both net assets and a profit-based measure as benchmarks for determining materiality.
	We determined 1% of net assets to be the most relevant and stable benchmark to determine materiality.
	In the prior year, we capped materiality at the 2019 materiality level of £5.3m, based on the significant economic uncertainty resulting from the emergence of Covid-19. Whilst some economic uncertainty remains, the impact of Covid-19 was not as pervasive as 2020 and we have therefore removed the prior year cap.

#### 6.2. Performance materiality

We set performance materiality at a level lower than materiality to reduce the probability that, in aggregate, uncorrected and undetected misstatements exceed the materiality for the financial statements as a whole. Performance materiality was set at 70% of materiality for the 2021 audit (2020: 70%). In determining performance materiality, we considered the following factors:

- our understanding and the quality of the control environment;
- our understanding of the business; and
- the low number of corrected and uncorrected misstatements identified in the prior year.

#### 6.3. Error reporting threshold

We agreed with the Audit Committee that we would report to the Committee all audit differences in excess of £390k (2020: £265k), as well as differences below that threshold that, in our view, warranted reporting on qualitative grounds. We also report to the Audit Committee on disclosure matters that we identified when assessing the overall presentation of the financial statements.

### 7. An overview of the scope of our audit

#### 7.1. Scoping

Our audit was scoped by obtaining an understanding of the entity and its environment, including internal control, and assessing the risks of material misstatement. Audit work to respond to the risks of material misstatement was performed directly by the audit engagement team.

#### 7.2. Our consideration of the control environment

We identified the key IT systems relevant to the audit to be those used in the financial reporting and lending business. For these controls we involved our IT specialists to perform testing over the general IT controls, including testing of user access and change management systems.

In the current year we relied on controls for some of the lending business and related interest income. For the areas where we relied on controls, we performed walkthroughs with management to

understand the process and controls and identified and tested relevant controls that address risks of material misstatement in financial reporting.

#### 7.3. Our consideration of climate-related risks

In planning our audit, we have considered the impact of climate change on the Company's operations and impact on its financial statements. The Company, as part of OSB GROUP PLC, has set out its commitments, aligned with the goals of the Paris Climate Accord, to be a net zero bank by 2050. The Company sets out its assessment of the potential impact of climate change on page 6 of the Strategic Report of the Annual Report.

In conjunction with our climate risk specialists, we have held discussions with the Company to understand:

- the process for identifying affected operations, including the governance and controls over this process, and the subsequent effect on the financial reporting for the Company; and
- the long-term strategy to respond to climate change risks as they evolve.

Our audit work has involved:

- challenging the completeness of the physical and transition risks identified and considered in the Company's climate risk assessment and the conclusion that there is no material impact of climate change risk on current year financial reporting;
- assessing management's approach to the incorporation and quantification of climate change risks within the ECL model, (see the loan impairment provision key audit matter above); and
- assessing the appropriateness of disclosures included in the financial statements and reading the Annual Report to consider whether they are materially inconsistent with the financial statements and our knowledge obtained in the audit

#### 8. Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated.

If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### 9. Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

### 10. Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: <a href="www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of our auditor's report.

## 11. Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

#### 11.1. Identifying and assessing potential risks related to irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, we considered the following:

- the nature of the industry and sector, control environment and business performance including the design of the Company's remuneration policies, key drivers for directors' remuneration, bonus levels and performance targets;
- the Company's own assessment of the risks that irregularities may occur either as a result of fraud or error that was approved by the Board;
- results of our enquiries of management, internal audit and the Audit Committee about their own identification and assessment of the risks of irregularities;
- any matters we identified having obtained and reviewed the Company's documentation of their policies and procedures relating to:

- o identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance;
- o detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud; and
- o the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations;
- the matters discussed among the audit engagement team and involving relevant internal specialists, including tax, valuations, IT, credit risk and analytics and modelling specialists regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

As a result of these procedures, we considered the opportunities and incentives that may exist within the organisation for fraud and identified the greatest potential for fraud in the following areas: loan impairment provisions, effective interest rate income recognition and the valuation of assets held at fair value through other comprehensive income. In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

We also obtained an understanding of the legal and regulatory frameworks that the Company operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the relevant provisions of the UK Companies Act and tax legislation.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the Company's ability to operate or to avoid a material penalty. These included the Company's prudential regulatory requirements and capital, liquidity and conduct requirements.

#### 11.2. Audit response to risks identified

As a result of performing the above, we identified loan impairment provisions, effective interest rate income recognition and the valuation of assets held at fair value through other comprehensive income as key audit matters related to the potential risk of fraud. The key audit matters section of our report explains the matters in more detail and also describes the specific procedures we performed in response to those key audit matters.

In addition to the above, our procedures to respond to risks identified included the following:

- reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- enquiring of management, the Audit Committee and external legal counsel concerning actual and potential litigation and claims;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- reading minutes of meetings of those charged with governance, reviewing internal audit reports and reviewing correspondence with the Prudential Regulation Authority, the Financial Conduct Authority and HMRC; and

• in addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members including internal specialists, and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

### Report on other legal and regulatory requirements

### 12. Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the strategic report or the directors' report.

### 13. Matters on which we are required to report by exception

#### 13.1. Adequacy of explanations received and accounting records

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns.

We have nothing to report in respect of these matters.

#### 13.2. Directors' remuneration

Under the Companies Act 2006 we are also required to report if in our opinion certain disclosures of directors' remuneration have not been made.

We have nothing to report in respect of this matter.

### 14. Other matters which we are required to address

#### 14.1. Auditor tenure

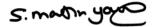
Following the recommendation of the Audit Committee, we were appointed by the Board of Directors on 6 July 2009 to audit the financial statements for the year ending 31 December 2009 and subsequent financial periods. The period of total uninterrupted engagement including previous renewals and reappointments of the firm is 13 years, covering the years ending 31 December 2009 to 31 December 2021.

14.2. Consistency of the audit report with the additional report to the Audit Committee

Our audit opinion is consistent with the additional report to the Audit Committee we are required to
provide in accordance with ISAs (UK).

### 15. Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Sarah Martin-Young, ACA (Senior Statutory auditor)
For and on behalf of Deloitte LLP
Statutory Auditor
London, United Kingdom
1 April 2022

### **Charter Court Financial Services Limited Statement of Comprehensive Income**For the Year Ended 31 December 2021

		2021	2020
	Note	£m	£m
Interest receivable and similar income	3	300.8	294.2
Interest payable and similar charges	4	(70.8)	(101.9)
Net interest income		230.0	192.3
Fair value gains/(losses) on financial instruments	5	11.9	(5.1)
Gain/(loss) on sale of financial instruments	6	2.4	(4.9)
Other operating income	7	1.6	2.2
Total income		245.9	184.5
Administrative expenses	8	(65.7)	(64.5)
Provisions		0.1	(0.1)
Impairment of financial assets	18	8.1	(19.8)
Integration costs	9	(1.0)	(2.2)
Profit before taxation		187.4	97.9
Taxation	11	(49.5)	(25.1)
Profit for the year		137.9	72.8
Other comprehensive income/(expense)			_
Items which may be reclassified to profit or loss:			
Fair value changes on financial instruments measured as			
FVOCI:			
Arising in the year		16.9	(16.6)
Tax on items in other comprehensive income/(expense)		(8.0)	3.8
Other comprehensive income/(expense)		16.1	(12.8)
Total comprehensive income for the year		154.0	60.0

The above results are derived wholly from continuing operations.

The notes on pages 52 to 120 form part of these financial statements.

# **Charter Court Financial Services Limited Statement of Financial Position**

As at 31 December 2021

		2021	2020
	Note	2021 £m	2020 £m
Assets	Note	٤١١١	LIII
Loans and advances to credit institutions	14	1,269.1	1,022.5
Investment securities	15	477.8	460.7
Loans and advances to customers	16	8,789.3	7,694.5
Fair value adjustments on hedged assets	20	(68.4)	81.4
Derivative assets	19	`86.9	7.7
Other assets	21	4.5	3.2
Current taxation asset		0.4	2.5
Property, plant and equipment	22	8.1	8.4
Intangible assets	23	4.2	5.4
Total assets		10,571.9	9,286.3
Liabilities			
Amounts owed to credit institutions	24	1,900.8	1,669.2
Amounts owed to retail depositors	25	7,785.4	6,894.7
Fair value adjustments on hedged liabilities	20	(8.6)	9.6
Amounts owed to other customers	26	86.8	67.1
Derivative liabilities	19	11.3	58.1
Lease liabilities	27	5.6	6.4
Other liabilities	28	5.5	11.1
Provisions	29	0.1	0.2
Deferred taxation liability	30	4.4	3.3
		9,791.3	8,719.7
Equity			
Share capital	32	2.9	2.9
Share premium	32	67.3	67.3
Retained earnings		631.9	494.0
Other reserves	33	78.5	2.4
		780.6	566.6
Total equity and liabilities		10,571.9	9,286.3

The notes on pages 52 to 120 form part of these financial statements.

Company Number: 06749498

The financial statements were approved by the Board of Directors and authorised for issue on 1 April 2022. They were signed on its behalf by:

April Talintyre Director

### **Charter Court Financial Services Limited Statement of Changes in Equity**For the Year Ended 31 December 2021

	Share capital	Share premium £m	FVOCI reserve £m	Additional Tier 1 securities £m	Retained earnings	Total £m
Note	<b>£m</b> 32	32	33	33	7.111	ZIII
At 1 January 2020	2.9	67.3	15.2	-	421.2	506.6
Profit for the year	-	-	-	-	72.8	72.8
Other comprehensive expense	-	-	(16.6)	-	-	(16.6)
Tax recognised in equity	-	-	3.8	-	-	3.8
Total comprehensive income	-	-	(12.8)	-	72.8	60.0
At 31 December 2020	2.9	67.3	2.4	-	494.0	566.6
Profit for the year	-	-	-	-	137.9	137.9
Other comprehensive income	-	-	16.9	-	-	16.9
Tax recognised in equity	-	-	(8.0)	-	-	(8.0)
Total comprehensive income	-	-	16.1	-	137.9	154.0
Issuance of Additional Tier 1						
securities	-	-	-	60.0	-	60.0
At 31 December 2021	2.9	67.3	18.5	60.0	631.9	780.6

The movement in other comprehensive income during 2021 includes fair value movements of residential mortgages held at fair value through other comprehensive income (FVOCI) stated after a loss allowance for the year of £(0.5)m credit (2020: £1.1m charge) and EIR adjustments for the year of £(3.1)m (2020: £(0.3)m).

# **Charter Court Financial Services Limited Statement of Cash Flows**

For the Year Ended 31 December 2021

		2021	2020
	Note	£m	£m
Cash flows from operating activities	11010	2	2111
Profit before taxation		187.4	97.9
Adjustments for non-cash items	38	127.1	(34.6)
Changes in operating assets and liabilities	38	(254.9)	(985.0)
Cash used in operating activities		59.6	(921.7)
Net tax paid		(47.1)	(39.6)
Net cash used in operating activities		12.5	(961.3)
Cash flows from investing activities			(00110)
Sales of loans and advances to customers		_	605.3
Maturity and sales of investment securities	15	535.8	131.1
Purchases of investment securities	15	(452.5)	(105.0)
Purchases of property, plant and equipment and intangible	.0	(10210)	(100.0)
assets	22,23	(1.8)	(2.4)
Cash generated from investing activities		81.5	629.0
Cash flows from financing activities			
Financing received	31	1,899.5	600.9
Financing repaid	31	(1,667.9)	(231.6)
Interest paid on financing		(1.8)	(4.6)
Issuance of Additional Tier 1 securities		60.0	· -
Cash payments on lease liabilities	27	(1.0)	(1.3)
Cash generated from financing activities		288.8	363.4
Net increase in cash and cash equivalents		382.8	31.1
Cash and cash equivalents at the beginning of the year	13	900.1	869.0
Cash and cash equivalents at the end of the year	13	1,282.9	900.1
Movement in cash and cash equivalents		382.8	31.1

For the Year Ended 31 December 2021

### 1. Accounting policies

#### a) Company information

Charter Court Financial Services Limited is a private company limited by shares registered in England and Wales. The address of the Company's registered office is shown on page 1.

The principal accounting policies applied in the preparation of the financial statements are set out below.

#### b) Basis of preparation

The financial statements for the Company have been prepared in accordance with international accounting standards in conformity with the requirements of the Companies Act 2006. The IFRS's applied for all periods herein presented, are those that are effective for accounting periods beginning on or after 1 January 2021.

The Company's financial statements have been prepared on a historical cost basis, as modified by the revaluation of investment securities and loans and advances held at fair value through other comprehensive income (FVOCI) and derivative contracts and other financial assets held at fair value through profit or loss (FVTPL) (see note 1. I) vi).

The financial statements are presented in Pounds Sterling. All amounts in the financial statements have been rounded to the nearest £0.1m (£m). The functional currency of the Company is Pounds Sterling, which is the currency of the primary economic environment in which the Company operates. There are currently no foreign operations within the Company.

#### c) Going concern

The Board undertakes regular rigorous assessments of whether the Company is a going concern in light of current economic conditions and all available information about future risks and uncertainties.

In assessing whether the going concern basis is appropriate, projections for the Company and the wider Group have been prepared, covering its future performance, capital and liquidity for a period in excess of 12 months from the date of approval of these financial statements. These forecasts have been subject to sensitivity tests, including stress scenarios, which have been compared to the latest economic scenarios provided by the Group's external economic advisors, as well as reverse stress tests. In making the assessment the Board has considered all principal and emerging risks including climate risk where the risk is likely to emerge outside of the going concern assessment horizon.

For the Year Ended 31 December 2021

#### 1. Accounting policies (continued)

The assessments include the following:

- Financial and capital forecasts were prepared under stress scenarios which were assessed against the latest economic forecasts provided by the Group's external economic advisors. Reverse stress tests were also run, to assess what combinations of HPI and unemployment variables would result in the Company utilising its regulatory capital buffers in full and breaching the Company's minimum prudential requirements, along with analysis and insight from the Company's ICAAP. The Directors assessed the likelihood of those reverse stress scenarios occurring within the next 12 months and concluded that the likelihood is remote.
- The latest liquidity and contingent liquidity positions and forecasts were assessed against the ILAAP stress scenarios.
- The Company continues to assess the resilience of its business operating model and supporting infrastructure in the context of the emerging economic, business and regulatory environment. The key areas of focus continue to be on the provision of critical services to customers, employee health and safety and evolving governmental policies and guidelines. The Group continues to invest in its information technology platforms to support its employees with flexible working from office or homeworking across all locations within a hybrid working model. The Company's response to the COVID-19 pandemic demonstrated the inherent resilience of the Company's critical processes and infrastructure. It also highlighted the necessary agility in responding to changing operational demands. The operational dependencies on third party vendors and outsourcing arrangements continue to be an important area of focus.

The Company's financial projections demonstrate that the Company has sufficient capital and liquidity to continue to meet its regulatory requirements as set out by the PRA.

The Board has therefore concluded that the Company has sufficient resources to continue in operational existence for a period in excess of 12 months and as a result, it is appropriate to prepare these financial statements on a going concern basis.

For the Year Ended 31 December 2021

#### 1. Accounting policies (continued)

#### d) Interest income and expense

Interest income and interest expense for all interest-bearing financial instruments measured at amortised cost and FVOCI are recognised in profit or loss using the effective interest rate (EIR) method. The EIR is the rate which discounts the expected future cash flows, over the expected life of the financial instrument, to the net carrying value of the financial asset or liability.

Interest income on financial assets categorised as stage 1 or 2 are recognised on a gross basis, with interest income on stage 3 assets recognised net of expected credit losses. See note 2. I) for further information on IFRS 9 stage classifications.

When calculating the EIR, the Company estimates cash flows considering all contractual terms of the instrument and behavioural aspects (for example, prepayment options) but not considering future credit losses. The calculation of the EIR includes transaction costs and fees paid or received that are an integral part of the interest rate, together with the discounts or premiums arising on the acquisition of loan portfolios. Transaction costs include incremental costs that are directly attributable to the acquisition or issue of a financial instrument.

The Company monitors the actual cash flows for each book and resets cash flows on a monthly basis, discounted at the EIR to derive a new carrying value, with changes taken to profit or loss as interest income.

The EIR is adjusted where there is a movement in the reference interest rate (LIBOR, SONIA or base rate) affecting portfolios with a variable interest rate which will impact future cash flows. The revised EIR is the rate which exactly discounts the revised cash flows to the net carrying value of the loan portfolio.

When the contractual terms of non-derivative financial instruments have been amended as a direct consequence of IBOR reform and the new basis for determining the contractual cash flows is economically equivalent to the previous basis, the Group changes the basis for determining the contractual cash flows prospectively by revising the EIR.

Interest income on investment securities is included in interest receivable and similar income. Interest on derivatives is included in interest receivable and similar income or interest expense and similar charges following the underlying instrument it is hedging.

Coupons paid on AT1 securities are recognised directly in equity in the period in which they are paid.

#### e) Fees and commissions

Fees and commissions which are an integral part of the EIR of a financial instrument are recognised as an adjustment to the EIR and recorded in interest income. The Company includes early redemption charges within the EIR.

Fees received on mortgage administration services, the sale of investment in debt securities, the sale of residual interest in securitisations and mortgage origination activities, which are not an integral part of the EIR, are recorded in other operating income and accounted for in accordance with IFRS 15 Revenue from Contracts with Customers, with income recognised when the services are delivered and the benefits are transferred to clients and customers.

Other fees and commissions are recognised on the accruals basis as services are provided or on the performance of a significant act, net of VAT and similar taxes.

For the Year Ended 31 December 2021

#### 1. Accounting policies (continued)

#### f) Integration costs

Integration costs are those items of income or expenses that do not relate to the Company's core operating activities, are not expected to recur and are material in the context of the Company's performance. These items are disclosed separately within the Statement of Comprehensive Income and the Notes to the financial statements.

#### g) Taxation

Income tax comprises current and deferred tax. It is recognised in profit or loss, other comprehensive income or directly in equity, consistent with the recognition of items it relates to. The Company recognises tax on coupons paid on AT1 securities directly in profit or loss.

Current tax is the expected tax charge on the taxable income for the year and any adjustments in respect of previous years.

Deferred tax is the tax expected to be payable or recoverable in respect of temporary differences between the carrying amounts of assets or liabilities for accounting purposes and carrying amounts for tax purposes.

Deferred tax assets are recognised only to the extent that it is probable that future taxable profits will be available to utilise the asset. The recognition of deferred tax is mainly dependent on the projections of future taxable profits and future reversals of temporary differences. The current projections of future taxable income indicate that the Company will be able to utilise its deferred tax asset within the foreseeable future.

Deferred tax liabilities are recognised for all taxable temporary differences to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised.

#### h) Dividends

Dividends are recognised in equity in the period in which they are paid or, if earlier, approved by shareholders.

#### i) Cash and cash equivalents

For the purposes of the Consolidated Statement of Cash Flows, cash and cash equivalents comprise cash, non-restricted balances with credit institutions and highly liquid financial assets with maturities of less than three months from date of acquisition and subject to an insignificant risk of changes in their fair value.

For the Year Ended 31 December 2021

#### 1. Accounting policies (continued)

#### j) Property, plant and equipment

Property, plant and equipment comprise leasehold property improvements, equipment and fixtures measured at cost less accumulated depreciation. These assets are reviewed for impairment annually, and if they are considered to be impaired, are written down immediately to their recoverable amounts.

Items of property, plant and equipment are depreciated on a straight-line basis over their estimated useful economic lives as follows:

Leasehold property improvements 10 years Equipment and fixtures 5 years

The cost of repairs and renewals is charged to profit or loss in the period in which the expenditure is incurred.

#### k) Intangible assets

Purchased software and costs directly associated with the development of computer software are capitalised as intangible assets where the software is a unique and identifiable asset controlled by the Company and will generate future economic benefits. Costs to establish technological feasibility or to maintain existing levels of performance are recognised as an expense. The Company only recognises internally generated intangible assets if all of the following conditions are met:

- an asset is being created that can be identified after establishing the technical and commercial feasibility of the resulting product;
- it is probable that the asset created will generate future economic benefits; and
- the development cost of the asset can be measured reliably.

Subsequent expenditure on an internally generated intangible asset, after its purchase or completion, is recognised as an expense in the period in which it is incurred. Where no internally generated intangible asset can be recognised, development expenditure is recognised as an expense in the period in which it is incurred.

Software-as-a-service (SaaS), is an arrangement that provides the customer with the right to receive access to the supplier's application software in the future which is treated as a service contract, rather than a software lease or the acquisition of a software intangible asset.

An intangible asset is only recognised if:

- The customer has the contractual right to take possession of the software during the hosting period without significant penalty.
- It is feasible for the customer to run the software on its own hardware or contract with a party unrelated to the supplier to host the software.

For the Year Ended 31 December 2021

#### 1. Accounting policies (continued)

The costs of configuring or customising supplier application software in a SaaS arrangement that is determined to be a service contract is recognised as an expense or prepayment. Where the configuration and customisation services are not distinct from the right to receive access to the software, then the costs are recognised as an expense over the term of the arrangement.

Intangible assets are reviewed for impairment semi-annually, and if they are considered to be impaired, are written down immediately to their recoverable amounts. Impairment losses previously recognised for intangible assets, other than goodwill, are reversed when there has been a change in the estimates used to determine the asset's recoverable amount. An impairment loss reversal is recognised in the Statement of Comprehensive Income and the carrying amount of the asset is increased to its recoverable amount.

Intangible assets are amortised in profit or loss over their estimated useful lives as follows:

Computer software and licences 5 year straight line Development costs 4 year straight line

For development costs that are under construction, no amortisation will be applied until the asset is available for use and is calculated using a full month when available for use.

The Company reviews the amortisation period on an annual basis. If the expected useful life of assets is different from previous assessments, the amortisation period is changed accordingly.

#### I) Financial instruments

#### i. Classification

The Company classifies financial instruments based on the business model and the contractual cash flow characteristics of the financial instruments. Under IFRS 9, the Company classifies financial assets into one of three measurement categories:

- Amortised cost assets in a business model to hold financial assets in order to collect contractual
  cash flows, where the contractual terms of the financial asset give rise on specified dates to cash
  flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.
- **FVOCI** assets held in a business model which collects contractual cash flows and sells financial assets where the contractual terms of the financial assets give rise on specified dates to cash flows that are SPPI on the principal amount outstanding.
- **FVTPL** assets not measured at amortised cost or FVOCI. The Company measures derivatives, an acquired mortgage portfolio and an investment security under this category.

The Company classifies non-derivative financial liabilities as measured at amortised cost.

The Company has no financial assets and liabilities classified as held for trading.

The Company reassesses its business models each reporting period.

For the Year Ended 31 December 2021

#### 1. Accounting policies (continued)

The Company classifies certain financial instruments as equity where they meet the following conditions:

- the financial instrument includes no contractual obligation to deliver cash or another financial asset on potentially unfavourable conditions;
- the financial instrument is a non-derivative that includes no contractual obligation for the issuer to deliver a variable number of its own equity instruments; or
- the financial instrument is a derivative that will be settled only by the issuer exchanging a fixed amount of cash or another financial asset for a fixed number of its own equity instruments.

Equity financial instruments comprise AT1 securities. Accordingly, the coupons paid on the AT1 securities are recognised directly in retained earnings when paid.

#### ii. Recognition

The Company initially recognises loans and advances, deposits, debt securities issued and subordinated liabilities on the date on which they are originated or acquired. All other financial instruments are accounted for on the trade date which is when the Company becomes a party to the contractual provisions of the instrument.

For financial instruments classified as amortised cost, the Company initially recognises financial assets and financial liabilities at fair value plus transaction income or costs that are directly attributable to its origination, acquisition or issue. These financial instruments are subsequently measured at amortised cost using the effective interest rate.

Transaction costs relating to the acquisition or issue of a financial instrument at FVOCI and FVTPL are recognised in the profit or loss as incurred.

AT1 securities are designated as equity instruments and recognised at fair value on the date of issuance in equity along with incremental costs directly attributable to the issuance of equity instruments.

#### iii. Derecognition

The Company derecognises financial assets when the contractual rights to the cash flows expire or the Company transfers substantially all risks and rewards of ownership of the financial asset.

The Company offers refinancing options to customers which have been assessed within the principles of IFRS 9 and relevant guidance including a read across in respect of debt issuance. The assessment concludes the original mortgage asset is derecognised at the refinancing point with a new financial asset recognised.

The forbearance measures offered by the Company are considered a modification event as the contractual cash flows are renegotiated or otherwise modified. The Company considers the renegotiated or modified cash flows are not a substantial modification from the contractual cash flows and does not consider that forbearance measures give rise to a derecognition event.

Financial liabilities are derecognised only when the obligation is discharged, cancelled or has expired.

For the Year Ended 31 December 2021

#### 1. Accounting policies (continued)

#### iv. Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the Statement of Financial Position when, and only when, the Company currently has a legally enforceable right to offset the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

The Company's derivatives are covered by industry standard master netting agreements. Master netting agreements create a right of set-off that becomes enforceable only following a specified event of default or in other circumstances not expected to arise in the normal course of business. These arrangements do not qualify for offsetting and as such the Company reports derivatives on a gross basis.

Collateral in respect of derivatives is subject to the standard industry terms of International Swaps and Derivatives Association (ISDA) Credit Support Annex. This means that the cash received or given as collateral can be pledged or used during the term of the transaction but must be returned on maturity of the transaction. The terms also give each counterparty the right to terminate the related transactions upon the counterparty's failure to post collateral. Collateral paid or received does not qualify for offsetting and is recognised in loans and advances to credit institutions and amounts owed to credit institutions, respectively.

#### v. Amortised cost measurement

The amortised cost of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured at initial recognition, less principal payments or receipts, plus or minus the cumulative amortisation using the EIR method of any difference between the initial amount recognised and the maturity amount, minus any reduction for impairment of assets.

#### vi. Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or, in its absence, the most advantageous market to which the Company has access at that date.

When available, the Company measures the fair value of an instrument using the quoted price in an active market for that instrument. A market is regarded as active if transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis. The Company measures the majority of its investment securities at fair value using quoted market prices.

If there is no quoted price in an active market, then the Company uses valuation techniques that maximise the use of relevant observable inputs and minimise the use of unobservable inputs.

The Company uses SONIA curves to value its derivatives, previously, a combination of LIBOR and SONIA curves (for further information on Interbank Offered Rate (IBOR) transition, see note 35). The fair value of the Company's derivative financial instruments incorporates credit valuation adjustments (CVA) and debit valuation adjustments (DVA). The DVA and CVA take into account the respective credit ratings of the Bank and counterparty and whether the derivative is collateralised or not. Derivatives are valued using discounted cash flow models and observable market data and are sensitive to benchmark interest and basis rate curves.

For the Year Ended 31 December 2021

#### 1. Accounting policies (continued)

#### vii. Identification and measurement of impairment of financial assets

The Company assesses all financial assets for impairment.

#### Loans and advances to customers

The Company uses the IFRS 9 three-stage ECL approach for measuring impairment. The three impairment stages are as follows:

- Stage 1 a 12 month ECL allowance is recognised where there is no significant increase in credit risk (SICR) since initial recognition.
- Stage 2 a lifetime ECL allowance is held for assets where a SICR is identified since initial recognition. The assessment of whether credit risk has increased significantly since initial recognition is performed for each reporting period for the life of the loan.
- Stage 3 requires objective evidence that an asset is credit impaired, at which point a lifetime ECL allowance is recognised.

The Company measures impairment through the use of individual and modelled assessments.

#### Individual assessment

The Company's provisioning process requires individual assessment for high exposure or higher risk loans, where Law of Property Act (LPA) receivers have been appointed, the property is taken into possession or there are other events that suggest a high probability of credit loss. Loans are considered at a connection level, i.e. including all loans connected to the customer.

The Company estimates cash flows from these loans, including expected interest and principal payments, rental or sale proceeds, selling and other costs. The Company obtains up-to-date independent valuations for properties put up for sale.

For all individually assessed loans with a confirmed sale, should the present value of estimated future cash flows discounted at the original EIR be less than the carrying value of the loan, a provision is recognised for the difference with such loans being classified as impaired. However, should the present value of the estimated future cash flows exceed the carrying value, no provision is recognised. For all remaining individually assessed loans, should a full loss be expected the provision is set to the carrying value, with all other individually assessed loans applying the greater of either the modelled or individual assessment.

The Company applies a modelled assessment to all loans with no individually assessed provision.

For the Year Ended 31 December 2021

#### 1. Accounting policies (continued)

#### IFRS 9 modelled impairment

#### **Measurement of ECL**

The assessment of credit risk and the estimation of ECL are unbiased and probability weighted. ECL is measured on either a 12 month (stage 1) or lifetime basis depending on whether a SICR has occurred since initial recognition (stage 2) or where an account meets the Company's definition of default (stage 3).

The ECL calculation is a product of an individual loan's PD, EAD and LGD discounted at the EIR. The ECL drivers of PD, EAD and LGD are modelled at an account level. The assessment of whether a significant increase in credit risk has occurred is based on quantitative relative PD thresholds and a suite of qualitative triggers.

In accordance with PRA COVID-19 guidance, the Company does not automatically consider the take up of customer payment deferrals during the pandemic to be an indication of a SICR and, in the absence of other indicators such as previous arrears, low credit score or high other indebtedness, the staging of these loans remains unchanged in its ECL calculations.

#### Significant increase in credit risk (movement to stage 2)

The Company's transfer criteria determine what constitutes a SICR, which results in an exposure being moved from stage 1 to stage 2.

At the point of initial recognition, a loan is assigned a PD estimate. For each monthly reporting date thereafter, an updated PD estimate is computed. The Company's transfer criteria analyses relative changes in PD versus the PD assigned at the point of origination, together with qualitative triggers using both internal indicators, such as forbearance, and external information, such as changes in income and adverse credit information, to assess for SICR. In the event that given early warning triggers have not already identified SICR, an account more than 30 days past due has experienced a SICR.

A borrower will move back into stage 1 only if the SICR definition is no longer triggered.

#### Definition of default (movement to stage 3)

The Company uses a number of quantitative and qualitative criteria to determine whether an account meets the definition of default and therefore moves to stage 3. The criteria currently include:

- If an account is more than 90 days past due.
- Accounts that have moved into an unlikely to pay position, which includes forbearance, bankruptcy, repossession and interest-only term expiry.

A borrower will move out of stage 3 when its credit risk improves such that it no longer meets the 90 days past due and unlikeliness to pay criteria and following this has completed an internally-approved probation period. The borrower will move to stage 1 or stage 2 dependent on whether the SICR applies.

For the Year Ended 31 December 2021

#### 1. Accounting policies (continued)

#### Forward-looking macroeconomic scenarios

The risk of default and expected credit loss assessments take into consideration expectations of economic changes that are deemed to be reasonably possible.

The Company conducts analysis to determine the most significant factors which may influence the likelihood of an exposure defaulting in the future. The macroeconomic factors relate to the HPI, unemployment rate (UR), Gross domestic product (GDP), and the Bank of England Base Rate (BBR).

The Company has derived an approach for factoring probability-weighted macroeconomic forecasts into ECL calculations, adjusting PD and LGD estimates. The macroeconomic scenarios feed directly into the ECL calculation, as the adjusted PD, lifetime PD and LGD estimates are used within the individual account ECL allowance calculations.

The Group sources economic forecast information from an appropriately qualified third party when determining scenarios. The Group considers four probability-weighted scenarios, base, upside, downside and severe downside scenarios.

The base case is also utilised within the Company's impairment forecasting process which in turn feeds the wider business planning processes. This ECL models are also used to set the Company's credit risk appetite thresholds and limits.

#### Period over which ECL is measured

ECL is measured from the initial recognition of the asset which is the date at which the loan is originated or the date a loan is purchased and at each balance sheet date thereafter. The maximum period considered when measuring ECL (either 12 months or lifetime ECL) is the maximum contractual period over which the Company is exposed to the credit risk of the asset. For modelling purposes, the Company considers the contractual maturity of the loan product and then considers the behavioural trends of the asset.

#### Purchased or originated credit impaired (POCI)

Acquired loans that meet the Company's definition of default (90 days past due or an unlikeliness to pay position) at acquisition are treated as POCI assets. These assets attract a lifetime ECL allowance over the full term of the loan, even when these loan no longer meet the definition of default post acquisition. The Company does not originate credit-impaired loans.

#### Intercompany loans

Intercompany receivables in the Company financial statements are assessed for ECL based on an assessment of the PD and LGD, discounted to a net present value.

#### Other financial assets

Other financial assets comprise cash balances with the BoE and other credit institutions and high grade investment securities. The Company deems the likelihood of default across these counterparties as low and, does not recognise a provision against the carrying balances.

For the Year Ended 31 December 2021

#### 1. Accounting policies (continued)

#### m) Loans and receivables

Loans and receivables are predominantly mortgage loans and advances to customers with fixed or determinable payments that are not quoted in an active market and that the Company does not intend to sell in the near term. They are initially recorded at fair value plus any directly attributable transaction costs and are subsequently measured at amortised cost using the EIR method, less impairment losses.

The Company also holds loans and receivables which it does intend to sell in the near term. They are initially recorded at fair value and are subsequently measured at FVOCI.

Where exposures are hedged by derivatives, designated and qualifying as fair value hedges,

- the fair value adjustment for the hedged risk to the carrying value of the hedged loans and advances measured at amortised cost is reported in fair value adjustments for hedged assets and
- the fair value adjustment for the hedged risk to the carrying value of the hedged loans and advances measured at FVOCI is reported in the FVOCI reserve.

Loans and the related provision are written off when the underlying security is sold. Subsequent recoveries of amounts previously written off are taken through profit or loss.

Loans and advances over which the Company transfers its rights to the collateral thereon to the BoE under the TFS and TFSME are not derecognised from the Statement of Financial Position, as the Company retains substantially all the risks and rewards of ownership, including all cash flows arising from the loans and advances and exposure to credit risk. The Company classifies TFS and TFSME as amortised cost under IFRS 9 Financial Instruments.

Loans and advances include a small acquired mortgage portfolio where the contractual cash flows include payments that are not solely payments of principal and interest and as such are measured at FVTPL. The Company initially recognises these loans at fair value, with direct and incremental costs of acquisition recognised directly in profit or loss and, subsequently measures them at fair value.

#### n) Investment securities

Investment securities comprise securities held for liquidity purposes (UK treasury bills, UK Gilts and residential mortgage-backed securities (RMBS)). These assets are non-derivatives that are designated as FVOCI or amortised cost.

Assets classified as amortised cost are originally recognised at fair value and subsequently measured at amortised cost using the EIR method, less impairment losses.

Assets held at FVOCI are measured at fair value with movements taken to OCI and accumulated in the FVOCI reserve within equity, except for impairment losses which are taken to profit or loss. Where the instrument is sold, the gain or loss accumulated in equity is reclassified to profit or loss.

### o) Deposits

Deposits comprise deposits from retail customers and credit institutions, including collateralised loan advances from the BoE under the TFS and TFSME. These financial liabilities are initially measured at fair value less direct transaction costs, and subsequently held at amortised cost using the EIR method.

Cash received under the TFS and TFSME is recorded in amounts owed to credit institutions. Interest is accrued over the life of the agreements on an EIR basis.

For the Year Ended 31 December 2021

#### 1. Accounting policies (continued)

#### p) Sale and repurchase agreements

Financial assets sold subject to repurchase agreements (repo) are retained in the financial statements if they fail derecognition criteria of IFRS 9 described in 'Derecognition' above. The financial assets that are retained in the financial statements are reflected as loans and advances to customers or investment securities and the counterparty liability is included in amounts owed to credit institutions or other customers. Financial assets purchased under agreements to resell at a predetermined price where the transaction is financing in nature (reverse repo) are accounted for as loans and advances to credit institutions. The difference between the sale and repurchase price is treated as interest and accrued over the life of the agreement using the EIR method.

#### q) Derivative financial instruments

The Company uses derivative financial instruments (interest rate swaps) to manage its exposure to interest rate risk. In accordance with the Group Market and Liquidity Risk Policy, the Company does not hold or issue derivative financial instruments for proprietary trading.

Derivative financial instruments are recognised at their fair value with changes in their fair value taken to profit or loss. Fair values are calculated by discounting cash flows at the prevailing interest rates. All derivatives are classified as assets when their fair value is positive and as liabilities when their fair value is negative. If a derivative is cancelled, it is derecognised from the Statement of Financial Position.

The Company also uses derivatives to hedge the interest rate risk inherent in irrevocable offers to lend. This exposes the Company to movements in the fair value of derivatives until the loan is drawn. The changes to fair value are recognised in profit or loss in the period.

#### r) Hedge accounting

The Company has chosen to continue to apply the hedge accounting requirements of IAS 39 instead of the requirements in Chapter 6 of IFRS 9. The Company uses fair value hedge accounting for a portfolio hedge of interest rate risk. This applies to all derivatives including SONIA-linked derivatives entered into to replace LIBOR-linked derivatives, as a result of IBOR reforms (see note 1 v)).

Portfolio hedge accounting allows for hedge effectiveness testing and accounting over an entire portfolio of financial assets or liabilities. To qualify for hedge accounting at inception, hedge relationships are clearly documented and derivatives must be expected to be highly effective in offsetting the hedged risk. In addition, effectiveness must be tested throughout the life of the hedge relationship.

The Company applies fair value portfolio hedge accounting to its fixed rate portfolio of mortgages and saving accounts. The hedged portfolio is analysed into repricing time periods based on expected repricing dates, utilising the ALCO approved prepayment curve. During 2021 all remaining LIBOR-linked derivatives with a maturity date post Q1 2022 were cancelled and new SONIA-linked derivatives entered into. Interest rate swaps are designated against the repricing time periods to establish the hedge relationship. Hedge effectiveness is calculated as a percentage of the fair value movement of the interest rate swap against the fair value movement of the hedged item over the period tested.

For the Year Ended 31 December 2021

### 1. Accounting policies (continued)

The Company considers the following as key sources of hedge ineffectiveness:

- the mismatch in maturity date of the swap and hedged item, as swaps with a given maturity date cover a portfolio of hedged items which may mature throughout the month;
- the actual behaviour of the hedged item differing from expectations, such as early repayments or withdrawals and arrears:
- minimal movements in the yield curve leading to ineffectiveness where hedge relationships are sensitive to small value changes; and
- the transition relating to LIBOR reforms whereby some hedged instruments and hedged items are based on different benchmark rates.

Where there is an effective hedge relationship for fair value hedges, the Company recognises the change in fair value of each hedged item in profit or loss with the cumulative movement in their value being shown separately in the Statement of Financial Position as fair value adjustments on hedged assets and liabilities. The fair value changes of both the derivative and the hedge substantially offset each other to reduce profit volatility.

The Company discontinues hedge accounting when the derivative ceases through expiry, when the derivative is cancelled or the underlying hedged item matures, is sold or is repaid.

If a derivative no longer meets the criteria for hedge accounting or is cancelled whilst still effective, including LIBOR-linked derivatives cancelled as a result of IBOR reforms, the fair value adjustment relating to the hedged assets or liabilities within the hedge relationship prior to the derivative becoming ineffective or being cancelled remains on the Statement of Financial Position and is amortised over the remaining life of the hedged assets or liabilities. The rate of amortisation over the remaining life is in line with expected income or cost generated from the hedged assets or liabilities. Each reporting period, the expectation is compared to actual with an accelerated run-off applied where the two diverge by more than set parameters.

#### s) Debit and credit valuation adjustments

The DVA and CVA are included in the fair value of derivative financial instruments. The DVA is based on the expected loss a counterparty faces due to the risk of the Company's default. The CVA reflects the Company's risk of the counterparty's default.

The methodology is based on a standard calculation, taking into account:

- the one year PD;
- the expected exposure at default (EAD);
- the expected LGD; and
- the average maturity of the swaps.

For the Year Ended 31 December 2021

#### 1. Accounting policies (continued)

### t) Provisions and contingent liabilities

A provision is recognised when there is a present obligation as a result of a past event, it is probable that the obligation will be settled and the amount can be estimated reliably.

Provisions include ECLs on the Company's undrawn loan commitments.

Contingent liabilities are possible obligations arising from past events, whose existence will be confirmed only by uncertain future events, or present obligations arising from past events which are either not probable or the amount of the obligation cannot be reliably measured. Contingent liabilities are not recognised but disclosed unless they are not material or their probability is remote.

#### u) Leases

The Company recognises right-of-use assets and lease liabilities for leases over 12 months long. Right-of-use assets and lease liabilities are initially recognised at the net present value of future lease payments, discounted at the rate implicit in the lease or, where not available, the Company's incremental borrowing cost. Subsequent to initial recognition, the right-of-use asset is depreciated on a straight-line basis over the term of the lease. Future rental payments are deducted from the lease liability, with interest charged on the lease liability using the incremental borrowing cost at the time of initial recognition. The Company recognises lease liability payments within financing activities in the Statement of Cash Flows.

The Company assesses the likely impact of early terminations in recognising the right-of-use asset and lease liability where an option to terminate early exists.

For modifications that increase the length of a lease; the modified lease term is determined and the lease liability remeasured by discounting the revised lease payments using a revised discount rate, at the effective date of the lease modification; a corresponding adjustment is made to the right-of-use asset. Where modifications decrease the length of a lease, the lease liability and right-of-use asset are reduced in proportion to the reduction in the lease term, with any gain or loss recognised in the profit or loss.

Leases with low future payments or terms less than 12 months are recognised on an accruals basis directly in profit or loss.

For the Year Ended 31 December 2021

#### 1. Accounting policies (continued)

#### v) Adoption of new standards

### International financial reporting standards issued and adopted for the first time in the year ended 31 December 2021

The following financial reporting standard amendments and interpretations were in issue and have been applied in the financial statements from 1 January 2021.

Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 Interest Rate Benchmark Reform

 Phase 2

The Company has adopted 'Interest Rate Benchmark Reform – Phase 2 (Amendments to IFRS 9 Financial Instruments, IAS 39 Financial Instruments: Recognition and Measurement, IFRS 7 Financial Instruments: Disclosures, IFRS 4 Insurance Contracts and IFRS 16 Leases'), which was issued in August 2020 and became mandatory for annual reporting periods beginning on or after 1 January 2021. Adopting these amendments has enabled the Company to reflect the effects of transitioning from IBOR to alternative benchmark interest rates (also referred to as 'risk free rates' or RFRs) without giving rise to accounting impacts that would not provide useful information to users of financial statements. See the IBOR transition section in note 35 Risk Management for further details. The Company continues to apply the Phase 1 amendments 'Interest Rate Benchmark reform: Amendments to IFRS 9/IAS 39 and IFRS 7' where relevant.

The IFRS Interpretations Committee published an agenda decision in April 2021 addressing how a customer should account for the costs of configuring or customising a supplier's application software in a SaaS arrangement that is determined to be a service contract. This has accounting implications for any cloud-based applications that may be held as an intangible asset as the new guidance requires the majority of these costs should not be recognised as an Intangible asset except in a few limited circumstances. See note 1 k) for further details.

There has been no material impact on the financial statements of the Company from the adoption of these financial reporting standard amendments and interpretations.

### International financial reporting standards issued but not yet effective which are applicable to the Company

There are a number of minor amendments to financial reporting standards that were in issue but have not been applied in the financial statements, as they were not yet effective on 31 December 2021. The adoption of these amendments will not have a material impact on the financial statements of the Company in future periods.

### 2. Judgements in applying accounting policies and critical accounting estimates

In preparing these financial statements, the Company has made judgements, estimates and assumptions which affect the reported amounts within the current and future financial years. Actual results may differ from these estimates.

Climate change is a global challenge and an emerging risk to businesses, people and the environment. Therefore, in preparing the financial statements, the Company has considered the impact of climate-related risks on its financial position and performance, including the impact on expected credit losses and redemption profiles included in EIR. While the effects of climate change represent a source of uncertainty, the Company does not consider there to be a material impact on its judgements and estimates from the physical or transition risks in the short to medium term.

For the Year Ended 31 December 2021

#### 2. Judgements in applying accounting policies and critical accounting estimates (continued)

Estimates and judgements are regularly reviewed based on past experience, expectations of future events and other factors.

#### **Judgements**

The Company has made the following key judgements in applying the accounting policies:

#### i) Loan book impairments

#### Significant increase in credit risk for classification in stage 2

The Company's SICR rules, prior to the COVID-19 pandemic, considered changes in default risk, internal impairment measures, changes in customer credit bureau files, or whether forbearance measures had been applied. The Company took steps to adjust the SICR criteria through the pandemic to account for the changes in risk profile and specifically for payment deferrals granted, noting that not all of the instances of a payment deferral would be a significant increase in credit risk.

As the COVID-19 payment deferrals initiative has ceased, newly granted payment holidays are considered a SICR event, aligned to the pre-COVID-19 SICR approach. Other adjustments made during the pandemic to account for high risk accounts and those with income stress are still considered in the SICR criteria.

#### **Derecognition of financial assets**

The primary management judgement around the derecognition of financial assets is in determining the extent to which the Company retains risks and rewards in relation to the residential mortgages after they are sold to other companies within the Group.

During the year, the Company sold no residential mortgages to either Broadlands Finance Limited (BFL) or Charter Mortgages Limited (CML) (2020: £329.8m of residential mortgages to BFL and £275.6m at par of residential mortgages were sold to CML), fellow subsidiaries of the Company. Following the sales in 2020, the Company did not retain the risks and rewards of the mortgage assets and management concluded that the criteria for derecognition were met in the Company. No material gain or loss was recognised.

#### ii) Business model

Application of the 'business model' requirements under IFRS 9 requires the Company to conclude on the business models that it operates and is a fundamental aspect in determining the classification of the Company's financial assets.

Management considered the manner in which the Company manages its financial assets by reference to how the performance of the assets is evaluated and their performance measured, the risks that affect the performance of the assets and how these are managed.

Management concluded that the Company's primary business model is a 'held to collect' business model, which means that the majority of the Company's assets are held at amortised cost. This conclusion was reached on the basis that the Company originates in order to collect contractual cash flows over the life of the originated instrument.

For the Year Ended 31 December 2021

#### 2. Judgements in applying accounting policies and critical accounting estimates (continued)

Management concluded that the Company's secondary business model is a 'held to collect and sell' business model and a significant portion of the Company's assets are held at FVOCI. This conclusion was reached on the basis that customer loans may on occasion be sold to fellow subsidiaries; such sales are expected to be a relatively small proportion of total loan assets. The Company securitises some of its mortgage assets. The Company sells the residual income in some securitisations resulting in the derecognition of those mortgage assets.

The Audit Committee has considered the business model assessment of IFRS 9 and agreed with management's conclusions on the business models.

#### **Estimates**

The Company has made the following estimates in the application of the accounting policies that have a significant risk of material adjustment to the carrying amount of assets and liabilities within the next financial year:

#### i) Fair values of the residential mortgages at FVOCI

The fair values of the residential mortgages at FVOCI (see note 16) are calculated using an expected cash flow model, including assumptions on expected repayments rates and expected credit losses. Expected future principal and interest cash flows are discounted using a rate of 1 month SONIA (2020: 1 month LIBOR) plus a margin, where the margin is a function of credit spread and lender commercial margin.

Determining discount rates in fair value models is a key area of judgment. The fair value calculation is sensitive to the credit spreads embedded in the discount rates applied. An increase of 0.50% in the discount rate results in a decrease of £14.4m (2020: increase of 0.25% in the discount rate results in a decrease of £5.9m) to the fair value of residential mortgages at FVOCI. A decrease of 0.50% in the discount rate results in an increase of £14.9m (2020: decrease of 0.25% in the discount rate results in an increase of £6.0m) to the fair value of residential mortgages at FVOCI.

#### ii) Effective interest rate on organic lending

Estimates are made when calculating the EIR for newly originated loan assets. These include the likely customer redemption profiles.

Mortgage products offered by the Company include directly attributable net fee income and a period on reversion rates after the fixed/discount period, products revert to a LIBOR/Base plus a margin. The Company uses historical customer behaviours, expected take-up rate of retention products and macroeconomic forecasts in its assessment of prepayment rates. Customer prepayments in a fixed rate or incentive period can give rise to Early Repayment Charge (ERC) income.

Estimation is used in assessing whether and for how long mortgages that reach the end of the initial product term stay on reversion rates, and to the quantum and timing of prepayments that incur ERCs. The estimate of customer weighted average life will determine the period over which net fee income and expected reversionary income is recognised. Estimates are reviewed regularly and, as a consequence of the reviews, adjustments of £14.7m were made in 2021, decreasing net interest income and customer loans and receivables (2020: decrease of £3.9m).

For the Year Ended 31 December 2021

#### 2. Judgements in applying accounting policies and critical accounting estimates (continued)

Sensitivities have been applied to the loan books, to illustrate the impact on interest income of a change in the expected weighted average lives of the loan books. An extension of the expected life will typically result in increased expectations of post reversionary income, less ERCs and a recognition of net fee income over a longer period. A shortening of the expected life will lead to reduced post reversionary income, more ERCs and a recognition of net fees over a shorter period.

The potential duration of a change in customer behaviour as a result of COVID-19, changes in lifestyle including working patterns, higher cost of living and the macro economic outlook remains uncertain. A period of six months' variance in the weighted average lives of the loan books was selected to show this sensitivity.

Applying a six month extension in the expected weighted average life of the organic loan books, would result in a gain of c. £28.2m (2020: c. £18.0m) recognised in net interest income. Applying a six month reduction in the expected weighted average life of the loan books, would result in a reset loss of c. £29.3m (2020: c. £18.5m) recognised in net interest income.

### iii) Loan book impairments

Set out below are details of the critical accounting estimates which underpin loan impairment calculations. Less significant estimates are not discussed as they do not have a material effect. The Company has recognised total impairment (excluding pipeline) of £17.9m (2020: £25.6m impairment) at the reporting date as disclosed in note 17.

#### **Modelled** impairment

Modelled provision assessments are also subject to estimation uncertainty, underpinned by a number of estimates being made by management which are utilised within impairment calculations. Key areas of estimation within modelled provisioning calculations include those regarding, the LGD and forward-looking macroeconomic scenarios.

### Loss given default model

The Company has a number of LGD models, which include a number of estimated inputs including propensity to go to possession given default (PPD), forced sale discount, time to sale and sale cost estimates. The LGD is sensitive to the application of the HPI. As at 31 December 2021 a 10% fall in house prices would result in an incremental £8.2m (2020: £12.9m) of provision being required. The Company's forecasts of HPI movements used in the impairment models are disclosed in the table on page 13.

The Company's forecasts of HPI movements used in the impairment models are disclosed in the Principal risks and uncertainties on page 13.

For the Year Ended 31 December 2021

## 2. Judgements in applying accounting policies and critical accounting estimates (continued)

## Forward-looking macroeconomic scenarios

The forward-looking macroeconomic scenarios affect LGD estimates. Therefore the ECL calculations are sensitive to both the scenarios utilised and their associated probability weightings.

The Company sources economic forecasts from an appropriately qualified, independent third party. The Company considers four probability-weighted scenarios: base, upside, downside and severe downside scenarios. There still remains some uncertainty around the pandemic, with the unknown economic impact of removing COVID-19 support measures in 2021 and the ongoing risk of further COVID-19 variants. There is also emerging uncertainty over the cost of living, with high inflation and base rate increases forecast in the near to medium term, therefore the management and Board deemed it prudent to adjust the probability weightings as at 31 December 2021 to increase the contribution from the downside scenarios and account for the increased economic uncertainty. The Company's macroeconomic scenarios can be found in the Credit Risk section of the Principal risks and uncertainties section on page 13.

The following tables detail the ECL scenario sensitivity analysis with each scenario weighted at 100% probability. The purpose of using multiple economic scenarios is to model the non-linear impact of assumptions surrounding macroeconomic factors and ECL calculated:

At 31 December 2021	Weighted	100% Base case scenario	100% Upside scenario	100% Downside scenario	100% Severe downside scenario
Total mortgages before provisions, £m	7,843.9	7,843.9	7,843.9	7,843.9	7,843.9
Modelled ECL, £m	8.5	4.2	2.4	13.4	21.6
Non-modelled ECL, £m	9.4	9.4	9.4	9.4	9.4
Total ECL, £m	17.9	13.6	11.8	22.8	31.0
ECL Coverage, %	0.2	0.2	0.2	0.3	0.4

		100%			100%
		Base	100%	100%	Severe
At 31 December 2020		case	Upside	Downside	downside
At 31 December 2020	Weighted	scenario	scenario	scenario	scenario
Total mortgages before provisions, £m	7,045.0	7,045.0	7,045.0	7,045.0	7,045.0
Modelled ECL, £m	16.1	11.7	8.4	27.0	38.2
Non-modelled ECL, £m	9.5	9.5	9.5	9.5	9.5
Total ECL, £m	25.6	21.2	17.9	36.5	47.7
ECL Coverage, %	0.4	0.3	0.3	0.5	0.7

For the Year Ended 31 December 2021

## 3. Interest receivable and similar income

	2021	2020
	£m	£m
At amortised cost:		
On mortgages	287.5	292.6
On investment securities	2.1	2.5
On other liquid assets	1.2	2.2
Amortisation of fair value adjustments on hedged assets <sup>1</sup>	(18.3)	(11.4)
	272.5	285.9
At FVTPL		
Net expense on derivative financial instruments - lending activities	(17.1)	(20.6)
At FVOCI:		
On mortgages	45.1	24.1
On investment securities	0.3	4.8
	300.8	294.2

<sup>&</sup>lt;sup>1</sup> The amortisation relates to hedged assets where the hedges were terminated before maturity and were effective at the point of termination

## 4. Interest payable and similar charges

	2021	2020
	£m	£m
At amortised cost:		
On retail deposits	72.7	109.6
On BoE borrowings	1.8	2.7
On wholesale borrowings	0.8	1.7
On lease liabilities	0.2	0.2
Amortisation of fair value adjustments on hedged liabilities <sup>1</sup>	(1.7)	-
	73.8	114.2
At FVTPL		
Net income on derivative financial instruments - savings activities	(3.0)	(12.3)
	70.8	101.9

<sup>&</sup>lt;sup>1</sup>The amortisation relates to hedged liabilities where the hedges were terminated before maturity and were effective at the point of termination.

For the Year Ended 31 December 2021

### 5. Fair value gains/(losses) on financial instruments

	2021	2020
	£m	£m
Fair value changes in hedged assets	(135.2)	25.2
Hedging of assets	134.9	(25.8)
Fair value changes in hedged liabilities	15.6	(3.1)
Hedging of liabilities	(14.6)	3.1
Ineffective portion of hedges	0.7	(0.6)
Net gains/(losses) on unmatched swaps	6.0	(9.4)
Amortisation of inception adjustments <sup>1</sup>	4.6	5.1
Fair value movements on mortgages at FVTPL	1.2	(0.2)
Debit and credit valuation adjustment	(0.6)	
	11.9	(5.1)

<sup>&</sup>lt;sup>1</sup>The amortisation of inception adjustments relates to the amortisation of the hedging adjustments arising when hedge accounting commences, primarily on derivative instruments previously taken out against the mortgage pipeline and also on derivative instruments previously taken out against new retail deposits.

## 6. Gain/(loss) on sale of financial instruments

On 10 February 2021, the Company sold the Precise Mortgage Funding 2019-1B A2 notes for £287.0m, generating a gain on sale of £2.4m. In 2020, a loss of £4.9m was recognised on derecognition of loans securitised.

## 7. Other operating income

	2021	2020
	£m	£m
Income received on mortgages at FVTPL	0.5	0.6
Fees and commissions receivable	1.1	1.6
	1.6	2.2

For the Year Ended 31 December 2021

### 8. Administrative expenses

	2021	2020
	£m	£m
Facilities costs	1.3	1.7
Marketing costs	0.5	1.1
Research and development costs	1.9	1.3
Support costs <sup>1</sup>	10.6	4.8
Professional fees	4.1	9.9
Other costs	44.0	43.3
Depreciation (see note 22)	1.7	1.9
Amortisation (see note 23)	1.6	0.5
	65.7	64.5

<sup>&</sup>lt;sup>1</sup> External servicing costs of £6.1m are now categorised as support costs in 2021 (2020: £6.0m categorised in professional fees).

The analysis of auditor's remuneration is as follows:

	2021 £'000	2020 £'000
Fees payable to the Company's auditor for the audit of the	~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~	
Company's annual accounts	796	363
Total audit fees	796	363
Audit-related assurance services <sup>1</sup>	11	10
Other non-audit services <sup>2</sup>	10	
Total non-audit fees	21	10
Total fees payable to the Company's Auditor	817	373

<sup>&</sup>lt;sup>1</sup> Relates to assurance reviews of profit verification.

## 9. Integration costs

	2021	2020
	£m	£m
Consultant fees	0.1	0.4
Staff costs	0.9	1.8
	1.0	2.2

Following the acquisition of CCFSG by OSB in October 2019, integration costs are the post-acquisition costs incurred in integrating the operations of OSB and CCFSG.

<sup>&</sup>lt;sup>2</sup> Relates to work on AT1 securities issuance.

For the Year Ended 31 December 2021

#### 10. Staff costs

The Company has no employees (2020: none). Services to the Company are provided by employees across the Group. The Company pays servicing fees to OSB and Exact Mortgage Experts Limited (EME) for management services provided, as disclosed further in note 37.

All of the Directors of the Company are also directors of the Group with the exception of Rodney Duke. Simon Walker was appointed a Director of the Company on 4 January 2022.

The Directors were employed and remunerated as Directors or employees of the Group in respect of their services to the Group as a whole and the costs have been allocated to the main lending entities in the Group including the Company. The cross charge applied from the Group for the Company Directors is £1,803k (2020 £1,466k).

The total Directors' emoluments in this note are for services provided as Directors of the Company and for services provided as Directors or employees of the Group as a whole prior to the cost allocation applied:

	2021	2020
	£'000	£'000
Short-term employee benefits <sup>1</sup>	2,462	2,675
Post-employment benefits	106	99
Share-based payments <sup>2</sup>	1,267	425
	3,835	3,199

<sup>&</sup>lt;sup>1</sup> Short-term employee benefits comprise Directors' salary costs, Non-Executive Directors' fees and other short-term incentive benefits, which are disclosed in the Annual Report on Remuneration.

In addition to the total Directors' emoluments above, the two Executive Directors were granted deferred bonuses of £633k (2020: £495k) in the form of shares. DSBP awards granted from April 2021 have a holding period of three years with no further conditions attached other than standard clawback situations. In March 2020 and prior years, the DSBP awards were subject to either a three or five year vesting period with conditions attached, notably if the Director leaves prior to vesting, the award is forfeited unless a good leaver reason applies such as redundancy, retirement or ill-health.

The two Executive Directors received a further share award under the Performance Share Plan (PSP) with a grant date fair value of £1,458k (2020: £1,359k) using a share price of £4.94 (2020: £2.58) (the mid-market quotation on the day preceding the date of grant). These shares vest annually from year three in tranches of 20 per cent, subject to performance conditions discussed in note 11 and the OSB GROUP PLC Annual Report on Remuneration.

The two Executive Directors exercised share options during the year.

No compensation was paid for loss of office during 2021. The compensation for loss of office during 2020 was £59k.

There were no outstanding loans granted in the ordinary course of business to Directors and their connected persons as at 31 December 2021 and 2020.

The highest paid Director employed by the Group received emoluments of £2,506k (2020: £1,329k) and payments in respect of personal pension plans of £65k (2020: £59k) in the year.

<sup>&</sup>lt;sup>2</sup> Share-based payments represent the amounts received by Directors for schemes that vested during the year.

For the Year Ended 31 December 2021

#### 11. Taxation

The table below shows the components of the Company's tax charge for the year:

	2021	2020
	£m	£m
Corporation taxation	49.3	25.0
Deferred taxation	0.3	0.1
Tax in respect of prior periods	(0.1)	
Total taxation	49.5	25.1

The charge for taxation on the Company's profit before taxation differs from the charge based on the standard rate of UK Corporation Tax of 19% (2020: 19%) as follows:

	2021	2020
	£m	£m
Profit before taxation	187.4	97.9
Profit multiplied by the standard rate of UK Corporation Tax	35.6	18.6
Bank surcharge	13.9	6.8
Taxation effects of:		
Expenses not deductible for taxation purposes	-	0.1
Adjustments in respect of earlier years	(0.1)	(0.4)
Impact of deferred tax rate change	0.1	
Total taxation charge	49.5	25.1

## Factors affecting tax charge for the year

On 24 May 2021, the Government substantively enacted legislation to increase the corporation tax rate from 19% to 25% from 1 April 2023. This has increased the deferred tax charge in the year by £0.1m.

The effective tax rate for the year ended 31 December 2021 is 26.4% (2020: 25.6%).

#### Factors that may affect future tax charges

In November 2021, the Government announced that the bank surcharge would reduce from 8% to 3% from 1 April 2023, together with an increase in the surcharge annual allowance from £25m to £100m. These changes were not substantively enacted into legislation at the balance sheet date and so have not been reflected in these financial statements. We have assessed the impact of these changes and concluded that they will not have a material impact on the Company's deferred tax balances.

For the Year Ended 31 December 2021

#### 12. Dividends

No dividend was paid during the year (2020: nil). The Directors propose a dividend of £17.5m for the year (2020: nil).

## 13. Cash and cash equivalents

The following table analyses the cash and cash equivalents disclosed in the Statement of Cash Flows:

	2021	2020
	£m	£m
Unencumbered loans and advances to credit institutions	1,182.9	900.1
Investment securities	100.0	-
	1,282.9	900.1

### 14. Loans and advances to credit institutions

	2021	2020
	£m	£m
Unencumbered:		
BoE call account	1,182.9	900.1
Encumbered:		
BoE cash ratio deposit	23.0	18.3
Cash margin given	63.2	104.1
	86.2	122.4
	1,269.1	1,022.5

All loans and advances to credit institutions held by the Company are denominated in Pounds Sterling.

For the Year Ended 31 December 2021

#### 15. Investment securities

	2021	2020
	£m	£m
Held at FVOCI:		
UK Sovereign debt	152.0	-
RMBS loan notes	2.7	274.4
	154.7	274.4
Held at amortised cost:		
UK Sovereign debt	100.0	-
RMBS loan notes	223.1	186.3
	323.1	186.3
Less: Expected credit losses	-	
	477.8	460.7

At 31 December 2021, the Company had no RMBS held at FVOCI (2020: £147.1m) and £119.5m of RMBS held at amortised cost (2020: £13.7m) sold under repos.

The Directors consider that the primary purpose of holding investment securities is prudential. These securities are held as liquid assets with the intention of use on a continuing basis in the Company's activities and are classified as FVOCI and amortised cost in accordance with the Company's business model for each security.

Movements during the year of investment securities are analysed as follows:

	2021	2020
	£m	£m
At 1 January	460.7	485.5
Additions <sup>1,2</sup>	552.1	105.3
Disposals and maturities <sup>3</sup>	(535.8)	(131.1)
Amortisation	(0.3)	0.1
Movement in accrued interest	0.7	(0.3)
Changes in fair value	0.4	1.2
At 31 December	477.8	460.7

<sup>&</sup>lt;sup>1</sup>Additions includes £100.0m of UK Treasury bills which had a maturity of less than three months from date of acquisition (2020: nil).

The credit risk on debt securities held at amortised cost has not significantly increased since initial recognition and they are categorised as stage 1. The ECL provisions are not material.

<sup>&</sup>lt;sup>2</sup>The prior year additions included £100.7m of retained RMBS loan notes following the deconsolidation of Precise Mortgage Funding 2020-1B.

<sup>&</sup>lt;sup>3</sup>The prior year disposals and maturities included £49.9m of UK Sovereign debt which had a maturity of less than three months from date of acquisition.

For the Year Ended 31 December 2021

## 16. Loans and advances to customers

	2021	2020
	£m	£m
Loans and advances held at amortised cost	7,843.9	7,045.0
Residential mortgages held at FVOCI	945.6	656.0
	8,789.5	7,701.0
Less: Expected credit losses (see note 17)	(17.9)	(25.6)
	8,771.6	7,675.4
Residential mortgages held at FVTPL	17.7	19.1
	8,789.3	7,694.5

	2021	2020
Gross carrying amount	£m	£m
Held at amortised cost:		
Stage 1	6,570.3	5,694.2
Stage 2	1,157.5	1,270.7
Stage 3	114.8	78.7
Stage 3 POCI	1.3	1.4
	7,843.9	7,045.0
Held at FVOCI:		
Stage 1	831.0	571.8
Stage 2	108.2	80.5
Stage 3	6.4	3.7
	945.6	656.0

### **Encumbered assets**

The residential mortgage loans pledged as collateral for liabilities are shown in the table below:

	2021	2020
	£m	£m
BoE under TFS and TFSME	2,496.7	2,285.4

The Company's securitisation programme and use of the TFS and TFSME results in certain assets being encumbered as collateral against such funding. Assets that are encumbered cannot be used for other purposes. As at 31 December 2021 the percentage of loans and advances to customers that are encumbered was 28.4% (2020: 29.7%).

For the Year Ended 31 December 2021

### 16. Loans and advances to customers (continued)

#### Loans and advances at amortised cost

The table below shows the movement in loans and advances held at amortised cost by IFRS 9 stage during the year:

	Store 4	Ctomo 0	Ctomo 2	Stage 3	Total
Held at amortised cost	Stage 1	Stage 2	Stage 3	(POCI)	Total
-	£m	£m	£m	£m	£m
At 1 January 2020	5,730.4	518.7	66.1	-	6,315.2
Originations <sup>1</sup>	1,555.2	-	-	-	1,555.2
Repayments and write-offs <sup>2</sup>	(818.8)	4.3	0.5	(0.1)	(814.1)
Sales to Group entities	(72.2)	(1.4)	-	-	(73.6)
Repurchases from third parties	56.2	4.4	0.2	1.5	62.3
Transfers between stages					
- To Stage 1	232.8	(219.5)	(13.3)	-	-
- To Stage 2	(979.6)	990.4	(10.8)	-	-
- To Stage 3	(9.8)	(26.2)	36.0	-	-
At 31 December 2020	5,694.2	1,270.7	78.7	1.4	7,045.0
Originations <sup>1</sup>	1,836.2	-	-	-	1,836.2
Repayments and write-offs <sup>2</sup>	(1,036.9)	(0.2)	(0.1)	(0.1)	(1,037.3)
Transfers between stages					
- To Stage 1	695.1	(675.5)	(19.6)	-	-
- To Stage 2	(606.4)	614.9	(8.5)	-	-
- To Stage 3	(11.9)	(52.4)	64.3	-	-
At 31 December 2021	6,570.3	1,157.5	114.8	1.3	7,843.9

<sup>&</sup>lt;sup>1</sup> Originations include further advances and drawdowns on existing commitments.

The contractual amount outstanding on financial assets that were written off during the reporting period and are still subject to enforcement activity is £0.3m at 31 December 2021 (2020: £0.2m).

## Residential mortgages held at fair value through other comprehensive income

The residential mortgage portfolio held at FVOCI is categorised as level 3. The fair value is based on expected future cash flows using an assumed amortisation profile of the pool of mortgages. The cash flows are discounted to present value using zero coupon rates.

<sup>&</sup>lt;sup>2</sup> Repayments and write-offs include customer redemptions.

For the Year Ended 31 December 2021

### 16. Loans and advances to customers (continued)

The table below shows the movement in residential mortgages held at FVOCI by IFRS 9 stage during the year:

	Stage 1	Stage 2	Stage 3	Total
Held at FVOCI	£m	£m	£m	£m
At 1 January 2020	881.1	32.6	2.7	916.4
Originations <sup>1</sup>	315.0	-	-	315.0
Repayments and write-offs <sup>2</sup>	(9.3)	(0.9)	(0.2)	(10.4)
Sales to Group entities	(551.7)	(13.2)	(0.1)	(565.0)
Transfers between stages				
- To Stage 1	6.8	(6.6)	(0.2)	-
- To Stage 2	(68.8)	69.4	(0.6)	-
- To Stage 3	(1.3)	(8.0)	2.1	
At 31 December 2020	571.8	80.5	3.7	656.0
Originations <sup>1</sup>	323.9	-	-	323.9
Repayments and write-offs <sup>2</sup>	(29.6)	(4.5)	(0.2)	(34.3)
Transfers between stages				
- To Stage 1	38.0	(37.7)	(0.3)	-
- To Stage 2	(72.0)	72.5	(0.5)	-
- To Stage 3	(1.1)	(2.6)	3.7	-
At 31 December 2021	831.0	108.2	6.4	945.6

<sup>&</sup>lt;sup>1</sup> Originations include further advances and drawdowns on existing commitments.

The Company undertakes a regular review of FVOCI residential mortgages to identify any adjustments to their fair values.

No loss allowance or EIR adjustment is recognised in the Statement of Financial Position for loans and advances to customers measured at FVOCI as the carrying amount is at fair value. At 31 December 2021 a loss allowance of £1.4m (2020: £1.9m) and EIR adjustments of £(5.3)m (2020: £(2.2)m) on residential mortgages held at FVOCI have been recognised through other comprehensive income.

## Residential mortgages held at fair value through profit and loss

The residential mortgage portfolio held at fair value through profit and loss is categorised as level 3. The fair value is based on expected future cash flows using an assumed amortisation profile of the pool of mortgages.

<sup>&</sup>lt;sup>2</sup> Repayments and write-offs include customer redemptions.

For the Year Ended 31 December 2021

### 16. Loans and advances to customers (continued)

The expected future cash flows are discounted to present value using risk adjusted rates. Movements in the residential mortgages held at FVTPL during the year were:

	2021	2020
	£m	£m
At 1 January	19.1	22.1
Repayments and redemptions	(3.1)	(3.4)
Interest received on mortgages	0.5	0.6
Fair value movements on mortgages	1.2	(0.2)
At 31 December	17.7	19.1

### 17. Expected credit losses

Expected credit losses for residential mortgages held at amortised cost are recognised within the carrying value of the mortgages (see note 16). Expected credit losses for residential mortgages held at FVOCI are recognised within other comprehensive income.

#### Impairment provisions on residential mortgages at amortised cost

The ECL has been calculated based on various scenarios as set out below:

			Weighted			Weighted
	ECL		ECL	ECL		ECL
	provision	Weighting	provision	provision	Weighting	provision
	2021	2021	2021	2020	2020	2020
	£m	%	£m	£m	%	£m
Scenarios						
Upside	2.4	20	0.5	8.4	30	2.5
Base case	4.2	40	1.7	11.7	40	4.7
Downside scenario	13.4	28	3.7	27.0	23	6.2
Severe downside scenario	21.6	12	2.6	38.2	7	2.7
Total weighted provisions			8.5			16.1
Non-modelled						
Provisions:						
Individually assessed						
provisions			1.9			1.6
Post model adjustments <sup>1</sup>			7.5			7.9
Total provision			17.9			25.6

<sup>&</sup>lt;sup>1</sup>To ensure that provision coverage levels remain appropriate, management and the Board hold a number of post model adjustments, to capture any specific risks not captured within the models and economic forecasts as highlighted by the Company's risk functions top down lending segment analysis or adjustments that still remain relevant from those introduced due to COVID-19 observations, restrictions and economic support measures. Additional information can be found in the Credit Risk section of the Strategic report.

For the Year Ended 31 December 2021

## 17. Expected credit losses (continued)

The Company recognises ECL from default events expected within 12 months of the reporting date if credit risk has not significantly increased since initial recognition (stage 1), and lifetime ECL for financial instruments for which the credit risk has increased significantly since initial recognition (stage 2) or which are credit impaired (stage 3).

The table below shows the movement in the ECL by IFRS 9 stage during the year. ECLs on originations and acquisitions reflect the IFRS 9 stage of loans originated or acquired during the year as at 31 December and not the date of origination. Re-measurement of loss allowance relates to existing loans which did not redeem during the year and includes the impact of loans moving between IFRS 9 stages.

	040004	04	04	Stage 3	T-4-1
	Stage 1	Stage 2	Stage 3	(POCI)	Total
Held at amortised cost:	£m	£m	£m	£m	£m
At 1 January 2020	1.8	2.9	2.4	-	7.1
Originations	2.8	-	-	-	2.8
Acquisitions	-	-	-	0.1	0.1
Repayments and write-offs	(0.4)	(0.2)	(8.0)	-	(1.4)
Re-measurement of loss allowance	3.2	11.1	2.7	-	17.0
Transfers:					
- To Stage 1	0.8	(8.0)	-	-	-
- To Stage 2	(0.4)	0.6	(0.2)	-	-
- To Stage 3	-	(0.3)	0.3	-	-
At 31 December 2020	7.8	13.3	4.4	0.1	25.6
Originations	0.8	-	-	-	8.0
Repayments and write-offs	(1.8)	(1.6)	(1.2)	-	(4.6)
Re-measurement of loss allowance	(8.5)	3.1	1.5	-	(3.9)
Transfers:					
- To Stage 1	4.9	(4.8)	(0.1)	-	-
- To Stage 2	(0.8)	1.0	(0.2)	-	-
- To Stage 3	-	(8.0)	0.8	-	-
At 31 December 2021	2.4	10.2	5.2	0.1	17.9

For the Year Ended 31 December 2021

## 17. Expected credit losses (continued)

The tables below show the stage 2 ECL balances by transfer criteria:

		2021			2020	
	Carrying value	ECL	Coverage	Carrying value	ECL	Coverage
	£m	£m	%	£m	£m	%
Criteria:						
Relative PD movement	725.1	8.0	1.10	609.1	8.6	1.41
Qualitative measures 30 days past due	415.1	2.1	0.51	631.2	4.4	0.70
backstop	17.3	0.1	0.58	30.4	0.3	0.99
Total	1,157.5	10.2	0.88	1,270.7	13.3	1.05

The Group has a number of qualitative measures to determine whether a SICR has taken place. These triggers utilise both internal performance information, to analyse whether an account is in distress but not yet in arrears, and external credit bureau information, to determine whether the customer is experiencing financial difficulty with an external credit obligation.

### Impairment provisions on residential mortgages held at FVOCI

The table below shows the movement in the ECL by IFRS 9 stage during the year. ECLs on originations and acquisitions reflect the IFRS 9 stage of loans originated or acquired during the year as at 31 December and not the date of origination. Re-measurement of loss allowance relates to existing loans which did not redeem during the year and includes the impact of loans moving between IFRS 9 stages. ECL for residential mortgages held at FVOCI are recognised within other comprehensive income.

	Stage 1	Stage 2	Stage 3	Total
Held at FVOCI	£m	£m	£m	£m
At 1 January 2020	0.2	0.2	0.4	0.8
Originations	0.3	-	-	0.3
Disposals	-	(0.1)	-	(0.1)
Repayments and write-offs	(0.2)	-	-	(0.2)
Re-measurement of loss allowance	0.4	0.7	-	1.1
At 31 December 2020	0.7	0.8	0.4	1.9
Originations	0.1	0.1	-	0.2
Repayments and write-offs	-	(0.1)	(0.2)	(0.3)
Re-measurement of loss allowance	(0.7)	0.3	-	(0.4)
Transfers:				
- To Stage 1	0.4	(0.4)	-	-
- To Stage 2	(0.1)	0.1	-	-
At 31 December 2021	0.4	8.0	0.2	1.4

For the Year Ended 31 December 2021

## 18. Impairment of financial assets

The (credit)/charge for impairment of financial assets in the Consolidated Statement of Comprehensive Income comprises:

	2021	2020
	£m	£m
Write-offs in year	0.2	0.1
(Decrease)/increase in provision:		
- On mortgages at amortised cost	(7.7)	18.5
- On mortgages at FVOCI	(0.5)	1.1
- On undrawn loan facilities	(0.1)	0.1
	(8.1)	19.8

#### 19. Derivatives

The table below reconciles the gross amount to derivative contracts to the carrying balance shown in the Statement of Financial Position.

	Gross amount of recognised financial assets / (liabilities)	Net amount of financial assets / (liabilities) presented in the Statement of Financial Position	Contracts subject to master netting agreements not offset in the Statement of Financial Position £m	Cash collateral paid / (received) not offset in the Statement of Financial Position	Net amount £m
At 31 December 2021					
Derivative assets:					
Interest rate risk hedging	86.9	86.9	(10.7)	(73.3)	2.9
Derivative liabilities:					
Interest rate risk hedging	(11.3)	(11.3)	10.7	63.2	62.6

For the Year Ended 31 December 2021

### 19. Derivatives (continued)

				Cash	
			Contracts	collateral	
		Net amount of	subject to	paid /	
	Gross	financial assets	master netting	(received)	
	amount of	/ (liabilities)	agreements	not offset in	
	recognised	presented in the	not offset in	the	
	financial	Statement of	the Statement	Statement of	
	assets /	Financial	of Financial	Financial	Net
	(liabilities)	Position	Position	Position	amount
	£m	£m	£m	£m	£m
At 31 December 2020					
Derivative assets:					
Interest rate risk					
hedging	7.7	7.7	(7.6)	-	0.1
Derivative liabilities:					
Interest rate risk					
hedging	(58.1)	(58.1)	7.6	104.1	53.6

There are no derivatives not covered by master netting agreements (2020: £0.1m assets and £0.1m liabilities) and no cash collateral has been paid.

The tables below profile the timing of nominal amounts for interest rate risk hedging derivatives based on contractual maturity:

	Total nominal	Less than 3 months	3 - 12 months	1 - 5 years	More than 5 years
	£m	£m	£m	£m	£m
At 31 December 2021					
Derivative assets	5,973.0	65.0	1,009.0	4,835.0	64.0
Derivative liabilities	3,962.0	735.0	2,407.0	800.0	20.0
	9,935.0	800.0	3,416.0	5,635.0	84.0
At 31 December 2020					
Derivative assets	3,374.0	785.0	1,125.0	1,443.0	21.0
Derivative liabilities	6,420.5	148.0	1,734.0	4,401.0	137.5
	9,794.5	933.0	2,859.0	5,844.0	158.5

The Company has 729 (2020: 787) derivative contracts with an average fixed rate of 0.34% (2020: 0.41%).

For the Year Ended 31 December 2021

## 20. Hedge accounting

	2021	2020
	£m	£m
Hedged assets		
Current hedge relationships	(87.2)	55.4
Swap inception adjustment	(6.6)	(17.0)
Cancelled hedge relationships	25.4	43.0
	(68.4)	81.4
Hedged liabilities		
Current hedge relationships	11.0	(10.1)
Swap inception adjustment	1.9	0.5
Cancelled hedge relationships	(2.5)	-
De-designated hedge relationships	(1.8)	-
	8.6	(9.6)

The swap inception adjustment relates to hedge accounting adjustments arising when hedge accounting commences, primarily on derivative instruments previously taken out against the mortgage pipeline and on derivative instruments previously taken out against new retail deposits.

De-designated hedge relationships relates to hedge accounting adjustments on failed hedge accounting relationships. These adjustments are amortised over the remaining lives of the original hedged items.

Cancelled hedge relationships predominantly represent the unamortised fair value adjustment for interest rate risk hedges that have been cancelled and replaced due to IBOR transition.

The table below analyses the Company's portfolio hedge accounting for fixed rate loans and advances to customers.

	2021		20	)20
	Hedged item	Hedging instrument	Hedged item	Hedging instrument
Loans and advances to customers	£m	£m	£m	£m
Carrying amount of hedged item/nominal value of hedging instrument Cumulative fair value adjustments Fair value adjustments for the period	6,269.5 (87.2) (135.2)	6,275.0 86.1 134.9	5,544.4 55.4 25.2	5,489.0 (55.4) (25.8)
Cumulative fair value on cancelled hedge relationships	25.4	-	43.0	-

The cumulative fair value adjustments of the hedging instrument comprise £86.3m (2020: £0.6m) recognised within derivative assets and £(0.2)m (2020: £(55.9)m) recognised within derivative liabilities.

For the Year Ended 31 December 2021

## 20. Hedge accounting (continued)

The movement in cancelled hedge relationships is as follows:

	2021	2020
Hedged assets	£m	£m
At 1 January	43.0	11.5
New cancellations <sup>1</sup>	0.7	44.5
Amortisation	(18.3)	(13.0)
At 31 December	25.4	43.0

<sup>&</sup>lt;sup>1</sup> As a part of IBOR transition (see note 35) the Company has cancelled LIBOR swaps, with the designated hedge moved to cancelled hedge relationships to be amortised over the original life of the swap.

The tables below analyse the Company's portfolio hedge accounting for fixed rate amounts owed to retail depositors.

	2021		20	20
	Hedged item	Hedging instrument	Hedged item	Hedging instrument
Customer deposits	£m	£m	£m	£m
Carrying amount of hedged item/nominal value of hedging instrument	3,298.1	3,300.0	3,797.9	3,808.0
Cumulative fair value adjustments	11.0	(10.0)	(10.1)	5.9
Fair value adjustments for the period	15.6	(14.6)	(3.1)	4.0

The cumulative fair value adjustments of the hedging instrument comprise £0.1m (2020: £6.1m) recognised within derivative assets and £(10.1)m (2020: £(0.2)m) recognised within derivative liabilities.

### 21. Other assets

	2021	2020
	£m	£m
Prepayments	1.5	2.5
Amounts owed by Group undertakings	2.0	-
Other assets	1.0	0.7
	4.5	3.2

Included within amounts owed by Group undertakings is £2.0m (2020: nil) receivable from EME for management services overpayment, as disclosed in note 37.

For the Year Ended 31 December 2021

## 22. Property, plant and equipment

		Equipment	Right of us	se assets	
	Leasehold	and	Property	Other	T - 4 - 1
	improvements	fixtures	leases	leases	Total
Cont	£m	£m	£m	£m	£m
Cost	2.7	4.0		0.0	40.5
At 1 January 2020	0.7	4.2	8.3	0.3	13.5
Additions	-	0.5	-	-	0.5
Disposals and write-offs	(0.3)	(1.3)	(0.4)	-	(2.0)
At 31 December 2020	0.4	3.4	7.9	0.3	12.0
Additions	-	1.4	-	-	1.4
Disposals and write-offs <sup>1</sup>	-	(0.1)	-	(0.3)	(0.4)
At 31 December 2021	0.4	4.7	7.9	-	13.0
Depreciation					
At 1 January 2020	0.4	2.1	1.1	0.1	3.7
Charged in year	0.1	0.7	1.0	0.1	1.9
Disposals and write-offs	(0.3)	(1.3)	(0.4)	-	(2.0)
At 31 December 2020	0.2	1.5	1.7	0.2	3.6
Charged in year	-	0.8	8.0	0.1	1.7
Disposals and write-offs <sup>1</sup>	-	(0.1)	-	(0.3)	(0.4)
At 31 December 2021	0.2	2.2	2.5	-	4.9
Net book value					
At 31 December 2021	0.2	2.5	5.4	-	8.1
At 31 December 2020	0.2	1.9	6.2	0.1	8.4

<sup>&</sup>lt;sup>1</sup> During the year the Company wrote off £(0.4)m of fully depreciated assets (2020: £(2.0)m).

The average lease term for leased properties is ten years and for leased equipment is three years. Six leases expired during the year ended 31 December 2021 (2020: one).

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## 23. Intangible assets

	Development costs	Computer software and licences £m	Total £m
Cost			
At 1 January 2020	3.1	2.5	5.6
Additions	1.8	0.1	1.9
Disposals and write-offs	(0.2)	(0.9)	(1.1)
At 31 December 2020	4.7	1.7	6.4
Additions	-	0.4	0.4
Disposals and write-offs <sup>1</sup>	-	(0.1)	(0.1)
At 31 December 2021	4.7	2.0	6.7
Amortisation			
At 1 January 2020	0.3	1.3	1.6
Charged in year	-	0.5	0.5
Disposals and write-offs	(0.2)	(0.9)	(1.1)
At 31 December 2020	0.1	0.9	1.0
Charged in year	1.2	0.4	1.6
Disposals and write-offs <sup>1</sup>	-	(0.1)	(0.1)
At 31 December 2021	1.3	1.2	2.5
Net book value			
At 31 December 2021	3.4	0.8	4.2
At 31 December 2020	4.6	0.8	5.4

<sup>&</sup>lt;sup>1</sup>During the year the Company wrote off fully amortised assets.

The Directors have considered the carrying value of intangible assets and determined that there are no indications of impairment at the year end.

For the Year Ended 31 December 2021

## 24. Amounts owed to credit institutions

	2021	2020
	£m	£m
BoE TFSME	1,824.5	600.0
BoE TFS	-	1,068.2
Cash collateral received	73.3	-
Commercial repo	0.5	0.1
Loans from credit institutions	2.5	0.9
	1,900.8	1,669.2

Interest on the TFSME (2020: TFSME and TFS) is charged at current bank base rate. Drawings on the TFS, all repaid during 2021, had four year terms. Drawings on the TFSME each have four year terms.

## 25. Amounts owed to retail depositors

	2021	2020
	£m	£m
Fixed rate deposits	4,701.8	4,778.3
Variable rate deposits	3,083.6	2,116.4
	7,785.4	6,894.7

## 26. Amounts owed to other customers

	2021	2020
	£m	£m
Fixed rate deposits	44.5	40.2
Variable rate deposits	42.3	26.9
	86.8	67.1

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#### 27. Lease liabilities

	2021	2020
	£m	£m
At 1 January	6.4	7.5
New leases	0.1	-
Lease terminated	(0.1)	-
Lease repayments	(1.0)	(1.3)
Interest accruals	0.2	0.2
At 31 December	5.6	6.4

During the year, the Company incurred no expenses (2020: £0.2m) in relation to short-term leases and none (2020: none) in relation to low-value assets.

### 28. Other liabilities

	2021	2020
	£m	£m
Falling due within one year:		
Accruals	4.0	2.2
Amounts owed to Group undertakings	1.0	7.0
Other creditors	0.5	1.9
	5.5	11.1

Included within amounts owed to Group undertakings is nil (2020: £2.9m) payable to EME and £1.0m (2020: £4.1m) payable to OSB for management services and holding company services respectively, as disclosed in note 37.

For the Year Ended 31 December 2021

#### 29. Provisions

	2021	2020
	£m	£m
ECL on undrawn loan facilities	0.1	0.2

Provisions for liabilities and charges represent ECL recognised on loan commitments of £434.5m (2020: £420.8m).

The Financial Services Compensation Scheme (FSCS) provides protection of deposits for the customers of authorised financial services firms, should a firm collapse. FSCS protects retail deposits of up to £85k for single account holders and £170k for joint holders. As CCFSL holds a banking licence, the full FSCS protection is available to customers of the Company.

#### 30. Deferred tax liability

Movement on deferred taxation balance during the year:

	Capital allowances in excess of depreciation £m	Mortgages held at fair value £m	Total £m
At 1 January 2020	0.1	6.9	7.0
· · · · · · · · · · · · · · · · · · ·	0.1	0.9	0.1
Profit or loss charge	-		
Tax taken directly to OCI	-	(4.4)	(4.4)
Impact of rate change - OCI	-	0.6	0.6
At 31 December 2020	0.1	3.2	3.3
Profit or loss charge	0.2	-	0.2
Tax taken directly to OCI	-	1.0	1.0
Impact of rate change - profit or loss	0.1	-	0.1
Adjustment in respect of prior years - OCI	-	(0.2)	(0.2)
At 31 December 2021	0.4	4.0	4.4

Deferred tax balances are in respect of timing differences of capital allowances in excess of depreciation and other short-term differences. The net deferred tax on FVOCI movements of £0.8m (2020: £3.8m) has been recognised in the Statement of Comprehensive Income and a corresponding net deferred tax liability has been recognised.

Deferred tax has been recognised on the fair value adjustments arising on residential mortgages held at FVOCI (see note 16).

At 31 December 2021 and 2020, the Company had no unused tax losses.

For the Year Ended 31 December 2021

## 31. Reconciliation of cash flows for financing activities

	Amounts owed to credit institutions (see note 24) £m
At 1 January 2020	1,301.8
Cash movements:	
Principal drawdowns	600.9
Principal repayments	(231.6)
Non-cash movements:	
Accrued interest movement	(1.9)
At 31 December 2020	1,669.2
Cash movements:	
Principal drawdowns	1,899.5
Principal repayments	(1,667.9)
Non-cash movements:	
Accrued interest movement	-
At 31 December 2021	1,900.8

## 32. Share capital

	Number of shares authorised	Nominal	
	and fully	value	Premium
Ordinary shares - par value £1.00:	paid	£m	£m
At 31 December 2020 and at 31 December 2021	2,870,009	2.9	67.3

No Ordinary shares were issued during the current and prior year.

The holders of ordinary shares are entitled to receive dividends as declared from time to time, and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company's residual assets.

All ordinary shares issued in the current and prior year were fully paid.

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#### 33. Other reserves

The Company's other reserves are as follows:

	2021	2020
	£m	£m
FVOCI reserve	18.5	2.4
AT1 securities	60.0	-
	78.5	2.4

#### **FVOCI** reserve

The FVOCI reserve represents the cumulative net change in the fair value of loans and advances to customers and investment securities measured at FVOCI, net of deferred tax.

#### **AT1** securities

On 7 October 2021, the Company issued AT1 securities. AT1 securities comprise £60.0m of Fixed Rate Resetting Perpetual Subordinated Securities that qualify as AT 1 capital under CRD IV. The securities will pay interest at a rate of 6% per annum until the first reset date of 07 April 2027, with the reset interest rate equal to 539.3 basis points over the 5-year Gilt Rate (benchmark gilt) for such a period. Interest is paid semi-annually in April and October. The Company may, at any time, cancel any interest payment at its full discretion and must cancel interest payments in certain circumstances specified in the terms and conditions of the securities. The securities are perpetual with no fixed redemption date. The Company may, in its discretion and subject to satisfying certain conditions, redeem all (but not some) of the AT1 securities at the principal amount outstanding plus any accrued but unpaid interest from the first reset date and on any interest payment date thereafter.

## 34. Financial commitments and guarantees

- a) The Company did not have any contracted or anticipated capital expenditure commitments not provided for as at 31 December 2021 (2020: nil).
- b) The Company has no lease commitments under operating leases not subject to IFRS 16 (2020: none)
- c) Undrawn loan facilities:

	2021	2020
	£m	£m
Mortgages	434.5	420.8

Undrawn loan facilities are approved loan applications which have not yet been exercised. They are payable on demand and are usually drawn down or expire within three months.

d) The Company did not have any issued financial guarantees as at 31 December 2021 (2020: nil).

For the Year Ended 31 December 2021

#### 35. Risk management

#### Overview

Financial instruments form the vast majority of the Company's assets and liabilities.

## Types of financial instrument

Financial instruments are a broad definition which includes financial assets, financial liabilities and equity instruments. The main financial assets of the Company are loans to customers and liquid assets, which in turn consist of cash in the BoE call accounts, call accounts with other credit institutions, RMBS and UK sovereign debt. These are funded by a combination of financial liabilities and equity instruments. Financial liability funding comes predominantly from retail deposits and drawdowns under the BoE TFS and TFSME, supported by debt securities, subordinated debt, wholesale and other funding. Equity instruments include AT1 securities meeting the equity classification criteria. The Company's main activity is mortgage lending; it raises funds or invests in particular types of financial assets to meet customer demand and manage the risks arising from its operations. The Company does not trade in financial instruments for speculative purposes.

The Company uses derivative instruments to manage its financial risks. Derivative financial instruments (derivatives) are financial instruments whose value changes in response to changes in underlying variables such as interest rates. The most common derivatives are futures, forwards and swaps. Of these, the Company only uses swaps.

Derivatives are used by the Company solely to reduce (hedge) the risk of loss arising from changes in market rates. Derivatives are not used for speculative purposes.

## Types of derivatives and uses

The derivative instruments used by the Company in managing its risk exposures are interest rate swaps. Interest rate swaps convert fixed interest rates to floating or vice versa. As with other derivatives, the underlying product is not sold and payments are based on notional principal amounts.

Unhedged fixed rate liabilities create the risk of paying above-the-market rate if interest rates subsequently decrease. Unhedged fixed rate mortgages and liquid assets bear the opposite risk of income below-the-market rate when rates go up. While fixed rate assets and liabilities naturally hedge each other to a certain extent, this hedge is usually never perfect because of maturity mismatches and principal amounts.

The Company uses swaps to convert its instruments, such as mortgages, deposits and liquid assets, from fixed or base rate-linked rates to reference linked variable rates. This ensures a guaranteed margin between the interest income and interest expense, regardless of changes in the market rates.

## **IBOR** transition

The PRA and FCA have continued to encourage banks to transition away from using LIBOR as a benchmark in all operations before the end of 2021. During 2021 the FCA confirmed that LIBOR would be discontinued on 31 December 2021.

In 2018, the Company set up an internal working group, comprising all of the key business areas that are involved with this change, including workstreams covering risk management, contracts, systems and conduct risk considerations, with strong oversight from the Compliance and Risk functions. The programme is overseen by the LIBOR Transition Working Group which reports into ALCO. Risk assessments have been completed to ensure this process is managed in a measured and controlled manner.

For the Year Ended 31 December 2021

#### 35. Risk management (continued)

The Company has no exposure to existing IBORs, other than to GBP LIBOR. The Company no longer offers any LIBOR-linked loans and during 2021 all remaining LIBOR-linked derivatives with a maturity date post Q1 2022 were cancelled and new SONIA-linked derivatives entered into.

The Company adopted the Phase 1 amendments 'Interest Rate Benchmark reform: Amendments to IFRS 9/IAS 39 and IFRS 7' in 2020. These amendments modified specific hedge accounting requirements to allow hedge accounting to continue for affected hedges during the period of uncertainty before the hedged items or hedging instruments are amended as a result of the interest rate benchmark reform. The application of the Phase 1 amendments impacts the Company's accounting in the following ways. Hedge accounting relationships will continue even when, for IBOR fair value hedges, the benchmark interest rate component may not be separately identifiable.

The Company will not discontinue portfolio hedge accounting should the retrospective assessment of hedge effectiveness for a hedging relationship that is subject to the interest rate benchmark reform fall outside the 80-125 per cent range. For portfolio hedging relationships that are not subject to the interest rate benchmark reform the entity continues to cease hedge accounting if retrospective effectiveness is outside the 80-125 per cent range.

The Company has adopted 'Interest Rate Benchmark Reform – Phase 2: Amendments to IFRS 9 Financial Instruments, IAS 39 Financial Instruments: Recognition and Measurement, IFRS 7 Financial Instruments: Disclosures, IFRS 4 Insurance Contracts and IFRS 16 Leases' which was issued in August 2020 and became mandatory for annual reporting periods beginning on or after 1 January 2021 (see note 1. v), enabling the Company to reflect the effects of transitioning from IBOR to alternative benchmark interest rates (also referred to as 'risk free rates' or RFRs) without giving rise to accounting impacts that would not provide useful information to users of financial statements. The Company, in regards to hedge accounting has cancelled the LIBOR hedges to initiate new SONIA hedges.

#### Mortaaaes

At 31 December 2021, the Company had £3,836.3m of GBP LIBOR-linked lending (31 December 2020: £4,937.7m), including floating-rate mortgages on LIBOR-linked rates and fixed-rate mortgages that would have reverted to LIBOR-linked rates in the future, out of a total mortgage balance of £8,749.5m (31 December 2020: £7,694.5m).

The Company has worked through the back book transition for existing loans. Direct communication with impacted customers regarding the cessation of LIBOR and its implications commenced during the first half of 2021 and is now complete. All necessary systemic changes including IT system modifications are complete and the remaining LIBOR-linked mortgage balances will transition to a LIBOR replacement rate, defined as the 3-month SONIA benchmark rate plus the ISDA fixed adjustment spread of 0.1193%, at their first rate resets in or after Q1 2022.

#### Investment securities

At 31 December 2021, the Company had £34.8m of GBP LIBOR-linked investment securities (31 December 2020: £64.2m), comprising RMBS loan notes, which will either mature or transfer to SONIA coupons in Q1 2022.

Where LIBOR-linked investment securities do not transfer to adopting SONIA as a reference rate, a synthetic LIBOR rate is temporarily available for issuers to adopt. There are no concerns on the performance of these investments. The Group will only purchase SONIA-linked investment securities in future

The FCA has confirmed it will allow the temporary use of a synthetic LIBOR rate in all legacy LIBOR contracts, other than cleared derivatives, that have not been changed by 31 December 2021. Synthetic LIBOR will be calculated in a way that does not rely on submissions from panel banks, and is instead based on RFRs. The availability of synthetic LIBOR is not guaranteed beyond the end of 2022.

For the Year Ended 31 December 2021

#### 35. Risk management (continued)

#### Retail savings

None of the Company's current or back book retail savings products have a GBP LIBOR component within the product.

#### Derivatives

As at 31 December 2021, the total nominal amount of the Company's derivatives was £9,935.0m (31 December 2020: £9,794.5m), of which the Company had LIBOR-linked swaps with a nominal value of £5.0m (31 December 2020: £706.0m) and a fair value of nil (31 December 2020: £2.3m) hedging assets and liabilities.

The remaining LIBOR-linked swaps at 31 December 2021 will mature during Q1 2022.

#### Types of risk

The principal financial risks to which the Company is exposed are credit, liquidity and market risks, the latter comprising interest rate risk. In addition to financial risks, the Company is exposed to various other risks, most notably operational risk, conduct risk and regulatory and compliance risk, which are covered in the Principal risks and uncertainties section on pages 6 to 21.

#### Credit risk

Credit risk is the risk that losses may arise as a result of the Group's borrowers or market counterparties failing to meet their obligations to repay.

The Group has adopted the Standardised Approach for assessment of credit risk regulatory capital requirements. This approach considers risk weightings as defined under Basel II and Basel III principles.

The classes of financial instruments to which the Group is most exposed are loans and advances to customers, loans and advances to credit institutions, cash in the BoE call account, call and current accounts with other credit institutions and investment securities. The maximum credit risk exposure equals the total carrying amount of the above categories plus off-balance sheet undrawn committed mortgage facilities.

The change, during the period and cumulatively, in the fair value of investments in debt securities and loans and advances to customers at FVOCI and FVTPL that is attributable to changes in credit risk is not material.

## Credit risk - loans and advances to customers

Credit risk associated with mortgage lending is largely driven by the housing market and level of unemployment. A recession and/or high interest rates could cause pressure within the market, resulting in rising levels of arrears and repossessions.

All loan applications are assessed with reference to the Company's Lending Policy. Changes to the policy are approved by the Group Risk Committee, with mandates set for the approval of loan applications.

The Group Credit Committee and ALCO regularly monitor lending activity, taking appropriate actions to reprice products and adjust lending criteria in order to control risk and manage exposure. Where necessary and appropriate, changes to the Lending Policy are recommended to the Group Risk Committee.

For the Year Ended 31 December 2021

## 35. Risk management (continued)

	2021		20	20
	Gross carrying amount	Capped collateral held	Gross carrying amount	Capped collateral held
	£m	£m	£m	£m
Stage 1	7,401.3	7,401.3	6,266.0	6,266.0
Stage 2	1,265.7	1,265.7	1,351.2	1,351.2
Stage 3	121.2	121.2	82.4	82.4
Stage 3 (POCI)	1.3	1.3	1.4	1.4
	8,789.5	8,789.5	7,701.0	7,701.0

## Analysis of loans by Loan to Value

The Company uses indexed loan to value (LTV) ratios to assess the quality of the uncapped collateral held. Property values are updated to reflect changes in the HPI. A breakdown of loans and advances to customers by indexed LTV is as follows:

		2021							
	Buy-to- Let	Residential	Bridging	Second charge lending	Total				
	£m	£m	£m	£m	£m	%			
Band									
0% - 50%	103.5	233.7	30.2	31.9	399.3	5			
50% - 60%	202.4	222.8	9.3	28.3	462.8	5			
60% - 70%	691.3	433.8	14.9	43.7	1,183.7	13			
70% - 80%	4,768.5	1,139.4	1.4	35.8	5,945.1	68			
80% - 90%	547.1	235.7	0.5	13.9	797.2	9			
90% - 100%	0.1	1.3	-	-	1.4	-			
Total loans before provisions	6,312.9	2,266.7	56.3	153.6	8,789.5	100			

			2020			
	Buy-to- Let £m	Residential £m	Bridging £m	Second charge lending £m	Total £m	%
Band	~	~	~	~	~	
0% - 50%	90.5	206.1	50.3	33.8	380.7	5
50% - 60%	191.3	198.8	17.9	35.0	443.0	6
60% - 70%	616.5	347.2	16.8	58.4	1,038.9	13
70% - 80%	3,816.4	1,008.0	21.1	49.6	4,895.1	64
80% - 90%	579.1	341.5	-	21.2	941.8	12
90% - 100%	0.6	0.9	-	-	1.5	-
Total loans before provisions	5,294.4	2,102.5	106.1	198.0	7,701.0	100

For the Year Ended 31 December 2021

### 35. Risk management (continued)

#### Forbearance measures undertaken

The Company has a range of options available where borrowers experience financial difficulties which impact their ability to service their financial commitments under the loan agreement. These are explained in the Principal risks and uncertainties section on pages 6 to 21.

A summary of the forbearance measures undertaken (excluding COVID-19 related payment deferrals) during the year, is shown below. The balances disclosed reflect the yearend balance of the accounts where a forbearance measure was undertaken during the year.

	Number	At 31	Number	At 31
	of	December	of	December
	accounts	2021	accounts	2020
Forbearance type	2021	£m	2020	£m
Interest-only switch	26	3.3	28	4.5
Term extension	189	5.6	412	25.4
Payment holiday	132	17.1	103	17.5
Payment concession (reduced monthly payments)	7	1.0	2	0.2
Full or partial debt forgiveness	1	-	-	-
Total	355	27.0	545	47.6
Loop type				
Loan type				
First charge owner-occupier	125	15.6	108	16.8
Second charge owner-occupier	17	0.7	10	0.9
Buy-to-Let	24	5.1	10	3.2
Bridging	189	5.6	417	26.7
Total	355	27.0	545	47.6

The 2020 comparatives have been amended due to a revision to the calculation methodology.

The COVID-19 payment deferrals scheme ended during 2021. At 31 December 2020 this represented only 2% of the Company's loan book by value.

For the Year Ended 31 December 2021

## 35. Risk management (continued)

## Geographical analysis by region

An analysis of gross loans by region is provided below:

	2021		2020	)
Region	£m	%	£m	%
East Anglia	928.1	11	807.2	10
East Midlands	532.2	6	428.4	6
Greater London	2,985.9	34	2,733.4	35
North East	234.7	3	194.0	3
North West	723.4	8	625.4	8
Scotland	216.7	2	200.5	3
South East	1,396.4	16	1,225.4	16
South West	520.1	6	443.1	6
Wales	227.4	2	190.3	2
West Midlands	607.0	7	492.7	6
Yorks and Humberside	417.6	5	360.6	5
Total loans before provisions	8,789.5	100	7,701.0	100

For the Year Ended 31 December 2021

### 35. Risk management (continued)

## Approach to measurement of credit quality

The Company categorises the credit quality of loans and advances to customers held at amortised cost and FVOCI into internal risk grades based on the 12 month PD calculated at the reporting date. The PDs include a combination of internal behavioural and credit bureau characteristics. The risk grades are further grouped into the following credit quality segments:

- Excellent quality where there is a very high likelihood the asset will be recovered in full with a negligible or very low risk of default.
- Good quality where there is a high likelihood the asset will be recovered in full with a low risk of default.
- Satisfactory quality where the assets demonstrate a moderate default risk.
- Lower quality where the assets require closer monitoring and the risk of default is of greater concern.

The credit grade for the Company's investment securities and loans and advances to credit institutions is based on the external credit rating of the counterparty.

The following tables disclose the credit risk quality ratings of gross loans and advances to customers by IFRS 9 stage:

				04	
				Stage 3	
	Stage 1	Stage 2	Stage 3	(POCI)	Total
2021	£m	£m	£m	£m	£m
Loans and advances to customers					
Excellent	4,947.8	314.2	-	-	5,262.0
Good	2,421.0	697.9	-	-	3,118.9
Satisfactory	28.3	146.2	-	-	174.5
Lower	4.2	107.4	-	-	111.6
Impaired	-	-	121.2	-	121.2
POCI	-	-	-	1.3	1.3
	7,401.3	1,265.7	121.2	1.3	8,789.5
2020					
Excellent	4,072.6	382.5	_	-	4,455.1
Good	2,151.6	698.3	-	-	2,849.9
Satisfactory	39.2	148.9	-	-	188.1
Lower	2.6	121.5	-	-	124.1
Impaired	-	-	82.4	-	82.4
POCI	-	-	-	1.4	1.4
	6,266.0	1,351.2	82.4	1.4	7,701.0

For the Year Ended 31 December 2021

### 35. Risk management (continued)

The tables below show the Company's other financial assets by credit risk rating grade:

	Excellent	Good	Total
2021	£m	£m	£m
Investment securities	477.8	-	477.8
Loans and advances to credit institutions	1,269.1	-	1,269.1
Derivative assets	7.8	79.1	86.9
	1,754.7	79.1	1,833.8
			_
	Excellent	Good	Total
2020	£m	£m	£m
Investment securities	460.7	-	460.7
Loans and advances to credit institutions	950.1	72.4	1,022.5
Derivative assets	1.9	5.8	7.7
	1,412.7	78.2	1,490.9

#### Credit risk - loans and advances to credit institutions and investment securities

The Company holds UK treasury instruments in order to meet liquidity requirements and for general business purposes. The credit risk arising from these investments is closely monitored and managed by the Group's Treasury function. In managing these assets, Group Treasury operates within guidelines laid down in the Group Market and Liquidity Risk Policy approved by ALCO and performance is monitored and reported to ALCO monthly, including through the use of an internally developed rating model based on counterparty credit default swap spreads.

The Company has limited exposure to non-investment grade debt. ALCO is responsible for approving treasury counterparties.

The tables below show the industry sector of the Company's loans and advances to credit institutions and investment securities:

	2021		2020	
	£m	%	£m	%
BoE <sup>1</sup>	1,205.9	69	918.4	62
Other banks	63.2	4	104.1	7
Central government	252.0	14	-	-
Securitisation	225.8	13	460.7	31
Total	1,746.9	100	1,483.2	100

<sup>&</sup>lt;sup>1</sup>Balances with the BoE include £23.0m (2020: £18.3m) held in the cash ratio deposit.

For the Year Ended 31 December 2021

## 35. Risk management (continued)

### Liquidity risk

Liquidity risk is the risk of having insufficient liquid assets to fulfil obligations as they become due or the cost of raising liquid funds becoming too expensive.

The Company's approach to managing liquidity risk is to maintain sufficient liquid resources to cover cash flow imbalances and fluctuations in funding in order to retain full public confidence in the solvency of the Company and to enable the Company to meet its financial obligations as they fall due. This is achieved through maintaining a prudent level of liquid assets and control of the growth of the business. The Company has established a call account with the BoE and has access to its contingent liquidity facilities.

As part of the Liquidity and Treasury Investment policies, the Company holds cash balances at central banks, and investments in high quality assets, such as RMBS, which meet minimum rating requirements. The total investments in the RMBS of any one counterparty is subject to a limit based on the counterparty's credit rating and individual investments must have a credit rating of AA- or above, except for investments in RMBS issued by fellow subsidiaries of CCFSG. Details of investments in RMBS are shown in note 15.

Liquidity management is the responsibility of ALCO, with day-to-day management delegated to Treasury as detailed in the Treasury Policy. ALCO is responsible for setting limits over the level and maturity profile of wholesale funding and for monitoring the composition of the Company financial position. For each material class of financial liability a contractual maturity analysis is provided below.

Wholesale credit risk is managed by ensuring treasury counterparties are subject to ALCO approval, and continue to meet minimum external credit ratings. Exposures to single counterparties are assigned and monitored on an ongoing basis against the underlying instruments, such as cash or derivative exposures which are used to manage risk, or provide liquidity.

The Company also monitors a range of triggers, defined in the contingency funding plan and recovery and resolution plan, which are designed to capture liquidity stresses in advance in order to allow sufficient time for management action to take effect. These are monitored daily by the Risk team, with breaches immediately reported to the Chief Risk Officer, Chief Executive Officer, Chief Financial Officer and the Group Treasurer.

The Company has established an Internal Liquidity Buffer Requirement (ILBR) for its operational level of required liquidity. ILBR is a stronger measure than the industry standard LCR measure and is calculated on a stressed deposit outflow basis; frequent stress testing is undertaken to ensure ongoing adherence.

The Company undertakes a number of stress tests as part of its ICAAP and ILAAP, IFRS 9 control standards and reporting. Stress testing represents a useful risk and management tool to inform the Company's adequacy and planning of capital and liquidity resources and its capability to protect against adverse impacts from stress events. In addition, liquidity is stressed dynamically and reported and reviewed formally weekly.

The main funding risk for the Company is that of funding longer term mortgage assets primarily with shorter term retail deposits, and the risk that retail deposits may be withdrawn or new deposits cannot be raised over the life of the assets. The Company has developed a successful retention programme for maturing fixed term bonds customers, and the Company structures its retail deposit products and product mix so as to provide maximum foresight on customer withdrawals. The Company also considers utilisation of secured funding and other wholesale funding (dependent on market conditions), which, provide longer term or matched funding for the assets.

For the Year Ended 31 December 2021

### 35. Risk management (continued)

Although the Company has a significant proportion of customer deposits which mature within a 12 month period, it has a proven track record of retaining maturing deposits, and when desired, increasing customer balances. The Company has established a framework to ensure that the profile of its customer maturities is spread out to ensure there are no 'cliff' events. This is overseen by the Liquidity Working Group on a weekly basis and ALCO on a monthly basis. As such, the Company is comfortable with this customer deposit profile and in its capabilities to continue to grow, enhance and diversify its retail savings proposition.

The tables below provide a contractual maturity analysis of the Company's financial assets and liabilities:

			Less			More
	Carrying	On	than 3	3 - 12	1 - 5	than 5
	amount	demand	months	months	years	years
2021	£m	£m	£m	£m	£m	£m
Financial liability by type						
Amounts owed to retail depositors	7,785.4	1,847.0	988.3	3,568.4	1,381.7	-
Amounts owed to credit						
institutions	1,900.8	2.5	1.0	-	1,824.0	73.3
Amounts owed to other						
customers	86.8	14.8	7.6	39.7	24.7	-
Derivative liabilities	11.3	-	0.4	5.8	5.1	-
Lease liabilities	5.6	-	0.3	0.6	3.4	1.3
Total liabilities	9,789.9	1,864.3	997.6	3,614.5	3,238.9	74.6
Financial asset by type						
Loans and advances to credit						
institutions	1,269.1	1,185.4	6.5	-	-	77.2
Investment securities	477.8	-	172.7	6.1	299.0	-
Loans and advances to						
customers	8,789.3	26.0	31.1	102.7	399.9	8,229.6
Derivative assets	86.9	-	0.1	3.5	83.2	0.1
Total assets	10,623.1	1,211.4	210.4	112.3	782.1	8,306.9
Cumulative liquidity gap		(652.9)	(1,440.1)	(4,942.3)	(7,399.1)	833.2

## **Charter Court Financial Services Limited Notes to the Financial Statements** (continued) For the Year Ended 31 December 2021

## **35. Risk management** (continued)

			Less			More
	Carrying	On	than 3	3 - 12	1 - 5	than 5
	amount	demand	months	months	years	years
2020	£m	£m	£m	£m	£m	£m
Financial liability by type						
Amounts owed to retail depositors	6,894.7	811.9	1,407.7	3,095.3	1,579.8	-
Amounts owed to credit						
institutions	1,669.2	1.3	-	-	1,667.9	-
Amounts owed to other						
customers	67.1	26.9	7.0	33.2	-	-
Derivative liabilities	58.1	-	1.2	48.6	8.3	-
Lease liabilities	6.4	-	0.2	0.7	3.3	2.2
Total liabilities	8,695.5	840.1	1,416.1	3,177.8	3,259.3	2.2
Financial asset by type						
Loans and advances to credit						
institutions	1,022.5	900.1	104.1	18.3	-	-
Investment securities	460.7	-	0.3	-	455.9	4.5
Loans and advances to						
customers	7,694.5	3.6	98.2	100.8	362.7	7,129.2
Derivative assets	7.7	-	0.9	1.8	5.0	-
Total assets	9,185.4	903.7	203.5	120.9	823.6	7,133.7
Cumulative liquidity gap		63.6	(1,149.0)	(4,205.9)	(6,641.6)	489.9

For the Year Ended 31 December 2021

### 35. Risk management (continued)

The following tables provide an analysis of the Company's gross contractual cash flows, derived using interest rates and contractual maturities at the reporting date and excluding impacts of early payments or non-payments:

2021	Carrying amount £m	Gross inflow / outflow £m	Up to 3 months	3 - 12 months £m	1 - 5 years £m	More than 5 years £m
Financial liability by type	<b></b>				<u> </u>	<b>———</b>
Amounts owed to retail depositors	7,785.4	7,832.7	2,837.5	3,594.4	1,400.8	-
Amounts owed to credit institutions	1,900.8	1,916.5	1.9	3.4	1,837.9	73.3
Amounts owed to other customers	86.8	86.9	22.4	39.8	24.7	-
Derivative liabilities Lease liabilities	11.3 5.6	(4.0) 7.3	(0.8) 0.3	(0.5) 0.9	(2.7) 4.5	1.6
Total liabilities	9,789.9	9,839.4	2,861.3	3,638.0	3,265.2	74.9
Off-balance sheet loan commitments Financial asset by type	434.5	434.5	434.5	-	-	-
Loans and advances to credit institutions	1,269.1	1,269.1	1,185.4	6.5	-	77.2
Investment securities	477.8	482.4	171.9	107.7	202.8	-
Loans and advances to customers Derivative assets	8,789.3 86.9	17,246.1 (23.1)	116.5 (1.1)	359.6 (4.1)	1,962.3 (17.9)	14,807.7
Total assets	10,623.1	18,974.5	1,472.7	469.7	2,147.2	14,884.9

For the Year Ended 31 December 2021

### 35. Risk management (continued)

		Gross				More
	Carrying	inflow /	Up to 3	3 - 12	1 - 5	than 5
	amount	outflow	months	months	years	years
2020	£m	£m	£m	£m	£m	£m
Financial liability by type						
Amounts owed to retail						
depositors	6,894.7	6,955.2	2,221.6	3,124.4	1,609.2	-
Amounts owed to credit						
institutions	1,669.2	1,671.5	0.4	1.2	1,669.9	-
Amounts owed to other						
customers	67.1	67.2	33.9	33.3	-	-
Derivative liabilities	58.1	48.6	5.1	12.8	30.6	0.1
Lease liabilities	6.4	7.0	0.3	0.8	3.7	2.2
Total liabilities	8,695.5	8,749.5	2,261.3	3,172.5	3,313.4	2.3
Off-balance sheet loan						
commitments	420.8	420.8	420.8	-	-	-
Financial asset by type						
Loans and advances to credit						
institutions	1,022.5	1,021.6	1,003.3	18.3	-	-
Investment securities	460.7	480.0	1.3	4.0	468.8	5.9
Loans and advances to						
customers	7,694.5	14,606.0	153.6	324.2	1,654.4	12,473.8
Derivative assets	7.7	7.8	1.9	2.5	3.4	-
Total assets	9,185.4	16,115.4	1,160.1	349.0	2,126.6	12,479.7

The actual repayment profile of retail deposits may differ from the analysis above due to the option of early withdrawal with a penalty.

The actual repayment profile of loans and advances to customers may differ from the analysis above since many mortgage loans are repaid prior to the contractual end date.

For the Year Ended 31 December 2021

#### 35. Risk management (continued)

### Liquidity risk - assets encumbered

Asset encumbrance levels are monitored by ALCO. The following tables provide an analysis of the Company's encumbered and unencumbered assets:

		2021				
	Encumbe	ered	Unencum	bered		
			Available			
	Pledged as		as			
	collateral	Other <sup>1</sup>	collateral	Other <sup>2</sup>	Total	
	£m	£m	£m	£m	£m	
Loans and advances to credit institutions	63.2	23.0	1,182.9	-	1,269.1	
Investment securities	121.8	-	356.0	-	477.8	
Loans and advances to customers	2,496.7	-	6,292.6	-	8,789.3	
Derivative assets	-	-	-	86.9	86.9	
Non-financial assets	-	-	-	(51.2)	(51.2)	
	2,681.7	23.0	7,831.5	35.7	10,571.9	

	Encumbe	ered	Unencumbered		
			Available	_	
	Pledged as		as		
	collateral	Other <sup>1</sup>	collateral	Other <sup>2</sup>	Total
	£m	£m	£m	£m	£m
Loans and advances to credit institutions	104.1	18.3	900.1	-	1,022.5
Investment securities	161.0	-	299.7	-	460.7
Loans and advances to customers	2,285.4	-	5,409.1	-	7,694.5
Derivative assets	-	-	-	7.7	7.7
Non-financial assets			-	100.9	100.9
	2,550.5	18.3	6,608.9	108.6	9,286.3

<sup>&</sup>lt;sup>1</sup> Represents assets that are not pledged but that the Company believes it is restricted from using to secure funding for legal or other reasons

### Liquidity risk - liquidity reserves

The tables below analyse the Company's liquidity reserves, where carrying value is considered to be equal to fair value:

	2021	2020
	£m	£m
Unencumbered balances with central banks	1,182.9	900.1
Unencumbered investment securities	356.0	299.7
	1,538.9	1,199.8

<sup>&</sup>lt;sup>2</sup> Represents assets that are not restricted for use as collateral, but the Company would not consider them as readily available to secure funding in the normal course of business

For the Year Ended 31 December 2021

#### 35. Risk management (continued)

#### Market risk

Market risk is the risk of an adverse change in the Company's income or the Company's net worth arising from movement in interest rates, exchange rates or other market prices. The Company recognises that the effective management of market risk is essential to the maintenance of stable earnings.

#### Interest rate risk

The primary market risk faced by the Company is interest rate risk. Interest rate risk is the risk of loss from adverse movement in the overall level of interest rates. It arises from mismatches in the timing of repricing of assets and liabilities, both on and off-balance sheet. The Company does not run a trading book or take speculative interest rate positions and therefore all interest rate risk resides in the banking book (interest rate risk in the banking book (IRRBB)). IRRBB is most prevalent in mortgage lending where fixed rate mortgages are not funded by fixed rate deposits of the same duration, or where the fixed rate risk is not hedged by a fully matching interest rate derivative. Exposure is mitigated on a continuous basis through the use of derivatives and reserve allocations.

Interest rate risk is managed by applying an economic value at risk approach as well as an earnings at risk approach for interest rate risk and basis risk. The interest rate sensitivity is impacted by behavioural assumptions used by the Company; the most significant of which are prepayments and reserve allocations. Expected prepayments are modelled based on historical analysis and current market rates. The reserve allocation strategy is approved by ALCO and set to reflect the current balance sheet and future plans.

Economic value at risk is measured using the impact of six different internally derived interest rate scenarios. The internal scenarios are defined by ALCO and are based on three 'shapes' of curve movement (shift, twist and flex). Historical data is used to calibrate the severity of the scenarios to the Company's risk appetite. The Board has set limits on interest rate risk exposure of 2.25% and 1% of CET1 for the Company. The maximum decrease to net interest income under these scenarios after taking into account the derivatives is  $\pounds(1.2)$ m (2020:  $\pounds(0.5)$ m).

Exposure for earnings at risk is measured by the impact of a  $\pm$ -50 basis points (bps) parallel shift in interest rates on the expected profitability of the Company in the next 12 months. The risk appetite limit is 2% of full year net interest income. The maximum decrease after taking into account the derivatives is £0.4m (2020: £(1.9)m).

The Company is also exposed to basis risk. Basis risk is the risk of loss from an adverse divergence in interest rates. It arises where assets and liabilities reprice from different variable rate indices. These indices may be market rates (e.g. bank base rate, LIBOR or SONIA) or administered (e.g. the Company's standard variable rate (SVR), other discretionary variable rates, or that received on call accounts with other banks).

The Company measures basis risk using the impact of five scenarios on net interest income over a one-year period including movements such as diverging base, LIBOR and SONIA rates. Historical data is used to calibrate the severity of the scenarios to the Group's risk appetite. The Board has set a limit on basis risk exposure of 4% of full year net interest income. The maximum decrease to net interest income as is  $\pounds(3.7)$ m (2020:  $\pounds(8.0)$ m).

For the Year Ended 31 December 2021

#### 35. Risk management (continued)

#### Unconsolidated structured entities

During 2020, unconsolidated structured entities, which were sponsored by the Company included Precise Mortgage Funding 2015-1 plc, and Precise Mortgage Funding 2015-2B plc. As at 31 December 2021, both companies are in liquidation.

These structured entities were derecognised and were unconsolidated in the Company's results, as the Company was no longer exposed to the risks and rewards of ownership from the securitised mortgages. The Company had no contractual arrangements with the unconsolidated structured entities other than servicing the structured entities' mortgage portfolios.

The Company had not provided any support to the unconsolidated structured entities listed and had no obligation or intention to do so.

During 2021 the Company received no servicing income (2020: £0.1m) from unconsolidated structured entities.

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### 36. Financial instruments and fair values

### I. Financial assets and financial liabilities

The table below sets out the classification of financial instruments in the Statement of Financial Position.

		2021								
						Total				
		Designated	Mandatorily		Amortised	carrying				
		FVTPL	FVTPL	FVOCI	cost	amount				
	Note	£m	£m	£m	£m	£m				
Financial assets										
Loans and advances to credit										
institutions	14	-	-	-	1,269.1	1,269.1				
Investment securities	15	-	-	154.7	323.1	477.8				
Loans and advances to customers	16	17.7	-	945.6	7,826.0	8,789.3				
Derivative assets	19	-	86.9	-	-	86.9				
		17.7	86.9	1,100.3	9,418.2	10,623.1				
Financial liabilities										
Amounts owed to retail depositors	25	-	-	-	7,785.4	7,785.4				
Amounts owed to credit										
institutions	24	-	-	-	1,900.8	1,900.8				
Amounts owed to other customers	26	-	-	-	86.8	86.8				
Derivative liabilities	19	-	11.3	-	-	11.3				
		-	11.3	-	9,773.0	9,784.3				

	·-	2020							
	Note	Designated FVTPL £m	Mandatorily FVTPL £m	FVOCI £m	Amortised cost	Total carrying amount £m			
Financial assets									
Loans and advances to credit									
institutions	14	-	-	-	1,022.5	1,022.5			
Investment securities	15	-	-	274.4	186.3	460.7			
Loans and advances to									
customers	16	19.1	-	656.0	7,019.4	7,694.5			
Derivative assets	19	-	7.7	-	-	7.7			
		19.1	7.7	930.4	8,228.2	9,185.4			
Financial liabilities Amounts owed to retail depositors	25	-	-	_	6,894.7	6,894.7			
Amounts owed to credit institutions Amounts owed to other	24	-	-	-	1,669.2	1,669.2			
customers	26	-	-	-	67.1	67.1			
Derivative liabilities	19	-	58.1	-	-	58.1			
		-	58.1	-	8,631.0	8,689.1			

For the Year Ended 31 December 2021

### 36. Financial instruments and fair values (continued)

#### II. Fair values

The following tables summarise the carrying value and estimated fair value of financial instruments not measured at fair value in the Statement of Financial Position:

	20	2021		20
	Carrying value	Estimated fair value	Carrying value	Estimated fair value
	£m	£m	£m	£m
Financial assets				
Loans and advances to credit institutions	1,269.1	1,269.1	1,022.5	1,022.5
Investment securities	323.1	323.8	186.3	186.6
Loans and advances to customers	7,826.0	7,986.2	7,019.4	7,188.0
	9,418.2	9,579.1	8,228.2	8,397.1
Financial liabilities				
Amounts owed to retail depositors	7,785.4	7,787.6	6,894.7	6,926.6
Amounts owed to credit institutions	1,900.8	1,900.8	1,669.2	1,669.2
Amounts owed to other customers	86.8	86.8	67.1	67.1
	9,773.0	9,775.2	8,631.0	8,662.9

The fair values in these tables are estimated using the valuation techniques below. The estimated fair value is stated as at 31 December and may be significantly different from the amounts which will actually be paid on the maturity or settlement dates of each financial instrument.

#### Loans and advances to credit institutions

This represents the Company's call accounts with central governments and other banks, and also working capital current accounts, with an original maturity of less than three months. Fair value is not considered to be materially different to carrying value.

For the Year Ended 31 December 2021

#### 36. Financial instruments and fair values (continued)

#### Investment securities

Investment securities' fair values are provided by a third party and are based on the market values of similar financial instruments.

#### Loans and advances to customers

This mainly represents secured mortgage lending to customers. The fair value of mortgages has been estimated by discounting future cash flows at current market rates of interest. Future cash flows include the impact of ECL.

#### Amounts owed to retail depositors

The fair value of fixed rate retail deposits has been estimated by discounting future cash flows at current market rates of interest. Retail deposits at variable rates and deposits payable on demand are considered to be at current market rates and as such fair value is estimated to be equal to carrying value.

#### Amounts owed to credit institutions

This mainly represents amounts drawn down under the BoE TFS and TFSME and commercial repos. Fair value is considered to be equal to carrying value.

#### Amounts owed to other customers

This represents saving products to corporations and local authorities. The fair value of fixed rate deposits is estimated by discounting future cash flows at current market rates of interest. Deposits at variable rates are considered to be at current market rates and the fair value is estimated to be equal to carrying value.

For the Year Ended 31 December 2021

### 36. Financial instruments and fair values (continued)

#### III. Fair value classification

### Financial instruments held at fair value

The following table provides an analysis of financial assets and financial liabilities measured at fair value in the Statement of Financial Position grouped into Levels 1 to 3 based on the degree to which the fair value is observable:

2021	Carrying amount £m	Principal amount £m	Level 1 £m	Level 2 £m	Level 3 £m	Total £m
Financial assets						
Investment securities	154.7	150.0	-	154.7	-	154.7
Loans and advances to						
customers held at	0.45.0	040.0			0.45.0	0.45.0
FVOCI	945.6	919.6	-	-	945.6	945.6
Loans and advances to customers held at						
FVTPL	17.7	19.7	_	_	17.7	17.7
Derivative assets	86.9	5,973.0	_	86.9		86.9
Derivative assets		•			222.2	
	1,204.9	7,062.3	-	241.6	963.3	1,204.9
Financial liabilities						
Derivative liabilities	11.3	3,962.0	-	11.3	-	11.3

	Carrying amount	Principal amount	Level 1	Level 2	Level 3	Total
2020	£m	£m	£m	£m	£m	£m
Financial assets						
Investment securities	274.4	274.2	-	274.4	-	274.4
Loans and advances to						
customers held at						
FVOCI	656.0	650.2	-	-	656.0	656.0
Loans and advances to						
customers held at						
FVTPL	19.1	21.8	-	-	19.1	19.1
Derivative assets	7.7	3,374.0	-	7.7	-	7.7
	957.2	4,320.2	-	282.1	675.1	957.2
Financial liabilities						
Derivative liabilities	58.1	6,420.5	-	58.1	-	58.1

For the Year Ended 31 December 2021

#### 36. Financial instruments and fair values (continued)

**Level 1:** Fair values that are based entirely on quoted market prices (unadjusted) in an actively traded market for identical assets and liabilities that the Company has the ability to access. Valuation adjustments and block discounts are not applied to Level 1 instruments. Since valuations are based on readily available observable market prices, this makes them most reliable, reduces the need for management judgement and estimation and also reduces the uncertainty associated with determining fair values.

**Level 2:** Fair values that are based on one or more quoted prices in markets that are not active or for which all significant inputs are taken from directly or indirectly observable market data. These include valuation models used to calculate the present value of expected future cash flows and may be employed either when no active market exists or when there are no quoted prices available for similar instruments in active markets.

**Level 3:** Fair values for which any one or more significant input is not based on observable market data and the unobservable inputs have a significant effect on the instrument's fair value. Valuation models that employ significant unobservable inputs require a higher degree of management judgement and estimation in determining the fair value. Management judgement and estimation are usually required for the selection of the appropriate valuation model to be used, determination of expected future cash flows on the financial instruments being valued, determination of the probability of counterparty default and prepayments, determination of expected volatilities and correlations and the selection of appropriate discount rates.

#### IV. Fair values of financial instruments carried at amortised cost

The following table provides an analysis of financial assets and financial liabilities not measured at fair value in the Statement of Financial Position grouped into Levels 1 to 3 based on the degree to which the fair value is observable.

				Estimated	fair value	
2021	Carrying amount £m	Principal amount £m	Level 1 £m	Level 2 £m	Level 3	Total £m
Financial assets						
Loans and advances to credit institutions Investment securities	1,269.1 323.1	1,269.1 325.5	-	1,269.1 323.8	-	1,269.1 323.8
Loans and advances to customers	7,826.0	7,806.7	-	-	7,986.2	7,986.2
	9,418.2	9,401.3	-	1,592.9	7,986.2	9,579.1
Financial liabilities						
Amounts owed to retail depositors	7,785.4	7,762.5	-	3,083.6	4,704.0	7,787.6
Amounts owed to credit institutions	1,900.8	1,897.8	-	1,900.8	-	1,900.8
Amounts owed to other customers	86.8	86.8	-	-	86.8	86.8
	9,773.0	9,747.1	-	4,984.4	4,790.8	9,775.2

### **Charter Court Financial Services Limited** Notes to the Financial Statements (continued) For the Year Ended 31 December 2021

### 36. Financial instruments and fair values (continued)

	Carrying amount	Principal amount	Level 1	Level 2	Level 3	Total
2020	£m	£m	£m	£m	£m	£m
Financial assets						
Loans and advances to credit institutions	1,022.5	1,022.5	-	1,022.5	-	1,022.5
Investment securities	186.3	186.2	-	186.6	-	186.6
Loans and advances to						
customers	7,019.4	7,028.6	-	-	7,188.0	7,188.0
	8,228.2	8,237.3	-	1,209.1	7,188.0	8,397.1
Financial liabilities						
Amounts owed to retail						
depositors	6,894.7	6,858.4	-	2,116.4	4,810.2	6,926.6
Amounts owed to credit institutions	1,669.2	1,668.8	-	1,669.2	-	1,669.2
Amounts owed to other						
customers	67.1	66.9	-	-	67.1	67.1
	8,631.0	8,594.1	-	3,785.6	4,877.3	8,662.9

For the Year Ended 31 December 2021

#### 37. Related party transactions

Transactions between the Company and its related parties are disclosed below.

	2021		2020	
	Charged	Balance	Charged	Balance
	by/(to) the	due	by/(to) the	due
	Company	to/(by)	Company	to/(by)
	during the	the	during the	the
	year	Company	year	Company
Management services	£m	£m	£m	£m
OneSavings Bank plc	(8.9)	(1.0)	(4.3)	(4.1)
Charter Court Financial Services Group plc	-	-	0.2	-
Exact Mortgage Experts Limited	(35.6)	2.0	(40.6)	(2.9)
Charter Mortgages Limited	-	-	(0.2)	-
Trading transactions				
Precise Mortgage Funding 2015-3R plc	-	-	0.3	-
Canterbury Finance 3 plc	-	2.6	-	4.4

All related party transactions are with other subsidiaries of OSBG. All transactions with other companies within the Group are considered to be at arm's length.

OSB and EME provides management services to the Company including the provision of staff, premises and systems. A fee is invoiced monthly in respect of these services, as shown above. Fees are paid in the month following the invoice being raised.

CCFSG provides holding company services to the Company and recharges any of its costs to its subsidiaries as they arise.

CML collects payments from the Company's portfolio of acquired mortgages, on behalf of the Company.

### **Capital transaction**

During the year, the Company issued £60.0m of AT1 Securities to OSBG. For further details see note

### Sale of residential mortgages

During the year, the Company sold no residential mortgages to either BFL or CML (2020: £329.8m of residential mortgages were sold to BFL and £275.6m of residential mortgages were sold to CML).

For the Year Ended 31 December 2021

### 38. Adjustments for non-cash items and changes in operating assets and liabilities

	2021	2020
	£m	£m
Adjustments for non-cash items:		
Depreciation and amortisation	3.3	2.4
EIR adjustment	(3.1)	(13.4)
Interest on financing debt	1.8	2.7
Impairment (credit)/charge on loans	(8.1)	19.8
Movement in fair value hedge	131.6	(49.3)
Interest on lease liabilities	0.2	0.2
Movement in fair value of loans and advances to customers held at		
FVTPL	1.4	3.0
Total adjustments for non-cash items	127.1	(34.6)
Changes in operating assets and liabilities:		
Decrease/(increase) in loans and advances to credit institutions	36.2	(60.1)
Increase in loans to customers	(1,068.6)	(1,080.4)
Increase in retail deposits	890.7	81.9
Net (increase)/decrease in other assets	(1.3)	0.2
Net (increase)/decrease in derivatives and hedged items	(126.0)	23.7
Net increase in other customers deposits	19.7	46.3
Net (decrease)/increase in other liabilities	(5.6)	3.4
Total changes in operating assets and liabilities	(254.9)	(985.0)

### 39. Ultimate parent undertaking

OSBG is the ultimate parent and controlling party preparing consolidated financial statements as the largest group of which the Company is a member. Copies of OSBG's financial statements may be obtained from the Company Secretary at the registered office: OSB House, Quayside, Chatham Maritime, Chatham, ME4 4QZ.

OSB is the parent company of the smallest group preparing consolidated financial statements of which the Company is a member. Copies of OSB's financial statements may be obtained from the Company Secretary at the registered office: Reliance House, Sun Pier, Chatham, Kent ME4 4ET.

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#### 40. Capital management

The Company manages its capital to ensure that it has sufficient capital resources to continue as a going concern and meet all regulatory requirements while optimising the return to stakeholders through the balance of its capital resources. The capital structure of the Group consists of debt, which includes the borrowings disclosed in the Group financial statements, cash and cash equivalents and equity attributable to equity holders of the parent, comprising issued capital, reserves and retained earnings as disclosed in the Group financial statements.

The Company conducts an ICAAP, which is approved by the Board of Directors. The ICAAP is used to assess the Company's capital adequacy and determine the levels of capital required to support the current and future risks in the business derived from its five year corporate plan.

The Capital Requirements Directive IV introduced the concept of a leverage ratio requirement, a non-risk based measure that is designed to act as a supplement to risk based capital requirements. The UK Leverage Ratio Framework is applicable to firms with over £50bn of retail deposits.

The Company is supervised by the PRA who review the Capital adequacy, compliance with regulatory requirements and the ICAAP as part of its CSREP. The PRA issues total capital requirement which specifies the level of regulatory capital which the Company is required to hold relative to its risk weighted assets as well as a PRA designated capital buffer.

The Company's regulatory capital is reviewed on a regular basis by the Board of Directors and the ALCO on both a current and forward looking basis. The future regulatory capital requirements are also considered as part of the Company's forecasting and strategic planning process.

#### 41. Events after the reporting date

The Board has authorised additional dividends of up to £40m in support of OSBG's £100m share repurchase programme from 18 March 2022. The dividends will be made at regular intervals as purchases are made through the programme. The purchases made by OSBG will be announced to the market each day in line with regulatory requirements with CCFSL supporting 40% of the programme.